

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,898

Tuesday, April 8 1986

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Cheaper oil adds to Gorbachev's problems, Page 22

Canada ... 100.00	France ... 100.00	Germany ... 100.00	Italy ... 100.00	Japan ... 100.00	UK ... 100.00
Spain ... 100.00	Belgium ... 100.00	Netherlands ... 100.00	Denmark ... 100.00	Sweden ... 100.00	Switzerland ... 100.00
Australia ... 100.00	New Zealand ... 100.00	South Africa ... 100.00	India ... 100.00	China ... 100.00	USSR ... 100.00

World news

Business summary

Mandela's followers threaten boycott

South African black activists threatened an "immediate and total consumer boycott and mass stayaways" if the Government took any action against Mrs Winnie Mandela following her weekend call to blacks to dismantle apartheid themselves.

The warning of popular protests was issued by the Release Mandela Campaign, which has been lobbying for the release of her husband, Mr Nelson Mandela, and other imprisoned leaders of the African National Congress.

The independent South African Institute of Race Relations said 171 people died in political violence in March, making it the worst month since the current wave of unrest began more than two years ago.

Berlin resignations
West German Chancellor Helmut Kohl's Christian Democrat Party suffered new shocks as three ministers quit the West Berlin government over bribery allegations.

Israeli crisis
The need for fresh national elections became more likely as the Likud party refused to accept Premier Shimon Peres' demand that Finance Minister, Mr Yitzhak Moda'i, be dismissed.

Air raid wounds 8
Palestinian bases near the south Lebanon port of Sidon were attacked by Israeli fighter-bombers, leaving eight people injured.

Greek protest
Thousands of Greek trade unionists stopped work in a one-day protest at the government's austerity plans.

Bangladesh polls
More than 2,000 candidates have filed nominations to contest the 300 parliamentary seats at stake in Bangladesh's elections on May 7.

UN file request
Austria is to request access to United Nations files which may throw light on the wartime record of former UN chief Kurt Waldheim, who has repeatedly denied a Nazi past.

Doe names minister
President Samuel Doe named Robert Tubman, a respected banker and lawyer, as Liberia's new Finance Minister in a weekend reshuffle.

Appeal for Sakharov
Yelena Bonner, wife of Soviet dissident Andrei Sakharov, has appealed to West German Chancellor Helmut Kohl to help end her husband's exile in the closed Soviet city of Gorky.

Sanctions ineffective
US sanctions imposed against Libya in January failed to make a major impact and more than two-thirds of the Americans who left the country have since returned, according to industrial sources in Bonn.

Welcome awaited
Ousted Philippine President Ferdinand Marcos said he would not return to his homeland unless the Philippine people or all factions in the country asked him to come back.

Palau killers jailed
Three men were jailed for between 25 and 35 years for murdering President Haruo Remeliik of Palau, a US-administered Pacific island.

Prisoner recaptured
Charles Sokraj, one of Asia's most wanted criminals, who escaped from a Delhi jail last month, was recaptured in Maharashtra, India.

Bell offers cash in new bid for BHP

BELL RESOURCES, energy investment group, controlled by Robert Holmes & Court, offered up to \$22m (US\$1.4bn) in a further bid to lift its stake in BHP, Australia's largest company, from 19 per cent to 40 per cent. In contrast to two previous forays, the new bid is all in cash.

WALL STREET: By 2pm, the Dow Jones industrial average was 16.52 lower at 1,222.70. Page 46.

TOKYO: Stocks turned easier on concern over crude oil prices. The Nikkei average lost 82.35 to 15,061.98. Page 45.

FT Ordinary Share Index
The FT Ordinary Share Index rose 20 to 1,400.9 and the FT-SE 100 share index ended down 21.2 at 1,688.50. Page 46.

DOLLAR: Profit-taking by small investors left prices lower while gilts ended with gains. The FT-SE 100 share index ended down 21.2 at 1,688.50. Page 46.

DOLLAR: was strong in London, rising to DM 2.3925 (DM 2.388), FFR 7.8175 (FFR 7.8125), SF 2.012 (SF 2.010) and Y182.7 (Y180.15). On a bank of England figures, the dollar's index rose to 121.9 from 121.5.

STERLING: gained 95 points against the dollar in London to \$1.4575 and also rose to DM 2.4675 (DM 2.465), FFR 11.025 (FFR 10.965), SF 2.0325 (SF 2.031) and Y288.25 (Y286.75). The pound's exchange rate index rose 0.3 to 76.7. Page 37.

GOLD: rose \$3.50 in the London auction market to \$338.75 and was 55 higher in Zurich at \$339.25. Page 36.

JAPAN: should set itself a "medium-term national policy goal" to reduce its current account surplus "to one consistent with international harmony", urged a special advisory group set up by Prime Minister Yasuhiro Nakasone. Page 22.

FRANCE: the two international airlines are quarrelling over the allocation of long-distance routes. Page 23.

AFRICA: made only a moderate economic recovery in 1985 and its debt repayments are likely to rise to record levels this year, African Development Bank (ADB) president Batsacar N'Diaye said.

THE LONDON Stock Exchange said member firms were in trouble over their technological preparations for the Big Bang financial deregulation due to transform the London stock market from October 27 - and admitted that some may not be ready in time. Page 12.

RUGBY PORTLAND CEMENT reported a 21 per cent fall in taxable profits to £21.84m (\$31.6m) for 1985. Page 28; Lex, Page 22.

UNION CARBIDE, the US-based chemicals group which has shed 7,700 jobs since August last year, is to cut another 1,200 and dispose of further assets worth \$1bn. Page 23.

GOODYEAR Tire & Rubber, said it could report a first quarter net loss of between \$60m and \$70m, after charges of about \$10m for the write-down of oil and gas reserves.

LAFARGE COPPEE, the French cement group, anticipates another year of steady growth after boosting net consolidated earnings by 58 per cent last year to FFR 708m (\$103.5m). Page 23.

Belgium first to cut interest rates after EMS realignment

BY GEORGE GRAHAM IN LONDON

EUROPEAN CURRENCIES settled into their new levels yesterday in the wake of the weekend's realignment of the European Monetary System (EMS). The realignment paved the way for lower interest rates and helped European stock markets to advance strongly yesterday.

Belgium's National Bank moved quickly to cut its rates, and other countries whose currencies were devalued are expected to follow. But West Germany, whose currency was revalued, is likely to be more cautious over further interest rate cuts.

Most of the currencies devalued on Sunday traded yesterday in the upper half of their permitted ranges, so the immediate drop in their values is much less than the officially announced devaluation.

The French franc, which was effectively devalued by 3.8 per cent against the D-Mark, stood yesterday only 3.8 per cent below last week's level. It ended the day in London at FFR 3.1835 to the D-Mark, above its ceiling, despite determined intervention by the French central bank.

Some foreign exchange dealers said the Bank of France had bought as much as DM 1bn, an effort to draw the franc back within its limits in the new exchange rate mechanism.

However, French officials said France would act with "great caution" in lowering interest rates. This reflects government concern to hold down inflation by curbing excess monetary growth.

The day-to-day French money market rate fell marginally yesterday to 5 per cent this year.

The French franc's strength was viewed as normal in the aftermath of a realignment. Many speculators had to buy francs yesterday to cover the short positions they took out last week in anticipation of a devaluation.

Dealers at London banks said they had spent much of the day unwinding cross-position.

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Oil prices rise as strike halts Norway output

BY DOMINIC LAWSON IN LONDON

PRICES for prompt deliveries of North Sea oil cargoes rose by almost \$2 a barrel yesterday to \$12.90, as production ceased in strike-bound Norwegian offshore fields.

The Norwegian Government has not yet moved to force binding arbitration of the dispute. Oslo, however, insisted yesterday that the halt in production was in no way a form of covert co-operation with the Organisation of Petroleum Exporting Countries. Opec has repeatedly called for cuts in North Sea output to help it to stabilise oil prices, which fell below \$10 a barrel a week ago.

On the New York Mercantile Exchange yesterday, prices for May deliveries of West Texas crude gained about 60 cents to \$13.35.

It is expected that the dispute, over a 28 per cent wage claim by offshore catering workers, could result in a two to three-week shutdown of Norway's oil output of 900,000 barrels a day.

"That is a load of oil to find," one trader said yesterday.

It seems likely, however, that the shortfall could be made up by a rise in oil production from financially pressed countries with unused capacity. These are mostly in Opec, but figures to be released tomorrow by the International Energy Agency show that Mexico saw its oil output drop by 400,000 bpd in the first quarter as it squeezed out of the market by Opec countries' more aggressive selling tactics.

Opec officials said yesterday that it was too early to assess the impact of the Norwegian shutdown. They added, however, that it was not likely to make it easier for Opec to reach a new production-sharing agreement at its meeting starting in Geneva next Tuesday.

Statoil, the Norwegian state oil company, said yesterday that it had not yet decided to declare force majeure on its contracted oil sales.

Its presence as a buyer in the market yesterday to pick up spot crude oil was a key to the price rise. Traders said that business was very thin as sellers asked for at least \$14 a barrel, which Statoil was not prepared to accept.

The Soviet Union began, meanwhile, for the first time this year to offer prices for Urals crude in line with what buyers will accept. Traders said that the Russians could well use the gap left by the Norwegians as a means of getting back into the European market.

In an interview with US News and World Report magazine, Vice President George Bush said that if the oil price stabilised at less than \$12 a barrel the US Government might have to protect the country's financial institutions. The White

House, meanwhile, said that there were no differences between President Ronald Reagan and his vice president on the oil price issue.

Although there will be an immediate boost to Britain's North Sea revenues as the price rises, problems have been created for the British Gas Corporation which takes about a third of its gas requirement from the Frigg cluster of gas fields on the Anglo-Norwegian median line.

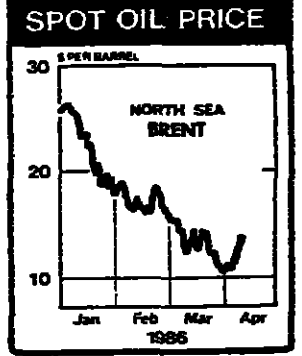
Elf, the operator of Frigg, is managing to take out the 40 per cent of the Frigg production attributable to the UK sector of the field through platforms located on the UK side of the line. But British Gas was still faced with a shortfall of 1bn cu ft of gas yesterday, at a time of unseasonably high demand of almost 8bn cu ft.

British Gas said yesterday that it had cut off about 300m cu ft of interruptible contracts to industry, and had started up production from its Morecambe Bay field off the north-west English coast, and from the Rough gas storage project in the North Sea.

Mr Rolf Presthus, Norwegian Finance Minister, said yesterday that Norway planned to borrow abroad for the first time for six years, because its current account trade balance had been pushed into the red by the fall in oil prices.

Peter Blackburn writes from Abidjan: The sharp decline in oil prices was described yesterday as a "poisoned gift" by Mr Batsacar N'Diaye, president of the African Development Bank.

Although cheaper oil will greatly reduce the oil import bills and improve the trade balances of non-oil producing African countries, it is also likely to be accompanied by a sharp decline in concessional aid from oil exporting countries, Mr N'Diaye said in Abidjan.



Amstrad pays only £5m for Sinclair computers

By Jason Crisp in London

SINCLAIR RESEARCH, the world pioneer of low-cost home computers, has sold all its computer interests to Amstrad, the rival consumer electronics company which entered that market only two years ago.

Sinclair, which has been in difficulties for more than a year has sold all the rights of its existing products including the name, for just £5m (about \$7.25m).

Sir Clive Sinclair, founder of the company once valued at £136m, said he rejected an offer of £5m for a 30 per cent stake which would have enabled him to stay in the home computer business because he was much more interested in pursuing new developments.

To exploit these Sinclair Research is forming two separate subsidiaries in ventures involving Times and Barclays Bank. The much reduced Sinclair Research will consist of a research consultancy and a small business selling pocket televisions.

Amstrad is one of Britain's fastest growing companies with products ranging from video-recorders and cheap audio systems to home computers and very successful word-processing system costing about £600.

Earlier this year the company surprised London analysts when pre-tax profits for the six months to December 31 jumped nearly threefold to £27.5m.

The sale of Sir Clive's home computer business is one of many setbacks that has dogged this sometimes brilliant and often erratic entrepreneur. His first company, Sinclair Radionics, was bought out by the state-backed National Enterprise Board in the late 1970s.

Sinclair Vehicles, which tried to sell electric tricycles, collapsed last year, a few months after the product was launched.

Amstrad will now become one of the world's largest suppliers of home computers with at least 50 per cent of the UK market. Amstrad will pay a further £1m to Sinclair and its main sub-contractors for stocks, work in progress and committed orders.

Amstrad says one of its first tasks will be to tackle the reliability problems which have been associated with Sinclair products.

Existing UK-based manufacturers of Sinclair computers - Times, AB Electronics and Thorn EMI - will be offered the opportunity to compete for further orders. Amstrad computers are made in Korea.

Amstrad is expected to make several changes and enhancements to the Sinclair range.

Lex, Page 22

Renault 'will need major financial restructuring'

BY PAUL BETTS IN PARIS

RENAULT, the troubled French state car group which last week reported a loss of FFR 10.9bn (\$1.44bn) for 1985, will require major financial restructuring to return it to economic viability, Mr Georges Besse, the company's chairman, said yesterday.

Mr Besse, speaking for the first time since the company reported its substantial 1985 loss after a record deficit of FFR 12.5bn in 1984, disclosed that total group debts had reached FFR 60bn at the end of last year, the equivalent of half of Renault's overall sales of FFR 122bn.

The Renault chairman said that financial restructuring would require added support from the group's sole shareholder, the French Government, as well as efforts to find partners for Renault subsidiaries. These would include American Motors Corporation (AMC), the US carmaker 46 per cent owned by Renault, and the French group's loss-making farm machinery business, among other subsidiaries.

The French Government granted Renault FFR 3.5bn in capital funds last year and had agreed to advance a further FFR 5bn this year, Mr Besse said. But the Renault chairman clearly indicated that the FFR 3bn it was getting so far from the state this year would not be enough.

As for the search for partners, he said that negotiations were continuing. However, he added that it was now more difficult to find partners than in the 1970s.

None the less, he confirmed that AMC was now in advanced negotiations with Daihatsu, the Japanese car manufacturer, to produce jointly a Jeep type vehicle in Venezuela.

The venture would involve a lower priced vehicle than AMC's current Jeep line and could be extended to other Latin American markets.

After another disappointing year in 1985, Mr Besse said the first two months of this year had also been disappointing.

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NOTICE OF REDEMPTION

To the Holders of

RPM Finance, N.V.

8 1/4% Convertible Subordinated Debentures due June 28, 1993

Guaranteed as to Payment of Principal, Premium, if any, and Interest by RPM, Inc.

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Fiscal, Conversion and Paying Agency Agreement dated as of June 26, 1983 among RPM Finance, N.V. (the "Company"), RPM, Inc. (the "Guarantor") and The Chase Manhattan Bank, N.A. (the "Fiscal Agent"), all of the Company's 8 1/4% Convertible Subordinated Debentures due June 28, 1993 (the "Debentures") will be redeemed on May 28, 1986 (the "Redemption Date") at a redemption price of 104% of the principal amount thereof together with accrued interest to the Redemption Date (the "Redemption Price").

On the Redemption Date, the Redemption Price will become due and payable on each such Debenture and, upon presentation and surrender of the Debenture, and in the case of Bearer Debentures with all coupons appertaining thereto maturing after the Redemption Date, the Redemption Price will be paid. On and after the Redemption Date, interest on the Debentures will cease to accrue.

Coupons maturing prior to the Redemption Date should be detached and presented for payment in the usual manner. Accrued interest to the Redemption Date will be paid in the amount of \$34,375 per \$1,000 principal amount of Debentures.

Debentures should be presented and surrendered for redemption as follows:

Bearer Debentures

The Chase Manhattan Bank, N.A. Woolgate House, Coleman Street London EC2P 2HD, England
Chase Manhattan Bank, Luxembourg S.A. Coin Blvd. Royal & Grand Rue CP240 Luxembourg, Luxembourg

Chase Manhattan Bank (Switzerland)

63 Rue du Rhône P.O. Box 476 1204 Geneva, Switzerland

Registered Debentures

The Chase Manhattan Bank, N.A.

Corporate Bond Redemptions Box 2020 1 New York Plaza—14th Floor New York, New York 10081

CONVERSION OF DEBENTURES INTO COMMON SHARES

The Debentures may be converted into Common Shares of the Guarantor at the adjusted conversion rate of 77.160494 Common Shares for each \$1,000 principal amount of Debentures. To exercise the conversion privilege, the holder must surrender his Debenture (with the June 28, 1986 and subsequent coupons attached, in the case of Bearer Debentures) along with a written conversion notice (the form of which appears on the reverse of each Debenture) as follows:

Bearer Debentures

The Chase Manhattan Bank, N.A. Woolgate House, Coleman Street London EC2P 2HD, England
Chase Manhattan Bank, Luxembourg S.A. Coin Blvd. Royal & Grand Rue CP240 Luxembourg, Luxembourg

Chase Manhattan Bank (Switzerland)

63 Rue du Rhône P.O. Box 476 1204 Geneva, Switzerland

Registered Debentures

The Chase Manhattan Bank, N.A.

Box 2020 1 New York Plaza—14th Floor New York, New York 10081 Attention: Bond Conversions

SUCH CONVERSION RIGHTS WILL TERMINATE AT THE CLOSE OF BUSINESS ON MAY 23, 1986.

BASED UPON CURRENT PRICES, THE MARKET VALUE OF THE SHARES OF COMMON STOCK INTO WHICH THE DEBENTURES ARE CONVERTIBLE IS GREATER THAN THE REDEMPTION PRICE (AND ACCRUED INTEREST) OF THE DEBENTURES SO LONG AS THE MARKET PRICE OF THE COMMON STOCK EXCEEDS \$13.93. A DEBENTUREHOLDER WOULD RECEIVE, UPON CONVERSION OF DEBENTURES, COMMON STOCK AND CASH IN LIEU OF A FRACTIONAL SHARE HAVING A GREATER MARKET VALUE THAN THE CASH WHICH SUCH HOLDER WOULD RECEIVE IF HE SURRENDERED HIS DEBENTURES FOR REDEMPTION.

RPM Finance N.V.
By: The Chase Manhattan Bank, N.A.
as Fiscal Agent

Dated: April 8, 1986

EUROPEAN NEWS

West Germany and Poland hope visit will ease relations

By RUPERT CORNWELL IN BONN

WEST GERMANY and Poland are hoping for a useful improvement in the long fraught relations between the two countries, as a result of the current visit here by Mr Marian Orzechowski, the first to Bonn by a Polish Foreign Minister for six years. Mr Orzechowski, who arrived on Sunday afternoon, held talks yesterday with both Mr Hans-Dietrich Genscher, his West German opposite number, and Chancellor Helmut Kohl. Before he returns to Warsaw tomorrow he will also meet President Richard von Weizsäcker as well as political leaders, including Mr Franz Josef Strauss of the conservative Bavarian CSU party.

Ties between Bonn and Warsaw have been prickly or worse ever since the proclamation of military law in Poland in December 1981, announced—with devastatingly embarrassing timing—just as the then Chancellor Helmut Schmidt was completing a visit to East Germany. The clampdown on Solidarity, the independent Polish trade union, was followed by a sustained propaganda campaign from Warsaw against West Germany which in turn contributed to the abrupt cancellation of the return trip planned here in September 1984 by Mr Erich Honecker, the East German leader.

Shortly afterwards Mr Genscher called off at the last moment a visit of his own to Warsaw, amid a row ostensibly over his desire to lay a wreath at the grave of Father Jerzy Popielusko, the Solidarity priest murdered by Polish security forces.

But the dispute also reflected intense Polish irritation at suggestions by right-wing politicians here that West Germany might one day regain territories lost to Poland after the Second World War.

After reaching a crescendo last year, Warsaw's criticism of West German "revanchism" and "militarism" has now subsided and the first concrete evidence of an easier climate came last month when Bonn agreed to resume official export credit guarantees to Poland which had been suspended in the wake of military rule.

Mr Orzechowski, who will be meeting Mr Martin Bangemann, the Economics Minister, hopes to build on this by securing renewed West German help for the modernisation of Polish industry—and at the same time boost the standing in the West of the Jaruzelski regime.

Bonn, too, has much to gain from a successful stay here by the Polish Foreign Minister. Better relations with Warsaw would be a slip for the Ostpolitik of the present centre-right coalition, and could lead to an increase in the number of ethnic Germans permitted to leave Poland for the West.

Not least, tacit endorsement by Poland—for historical reasons ever hostile to anything which might be portrayed, however improbably, as a step towards German reunification—is a key prerequisite to a visit here by Mr Honecker. Both Bonn and East Berlin are keen that this much delayed trip should now come about, possibly within the next three months.

Romanians suffer in silence

By LESLIE COLTIT, RECENTLY IN ROMANIA

OUTWARDLY ROMANIA in its fifth year of worsening deprivations resembles Poland in 1979, just before the strike wave which created the Solidarity free trade union—but there the similarity ends.

Romanians grumble in endless queues for meat, cheese and butter but remain acquiescent. No organised opposition exists and Eastern Europe's most efficient security apparatus sees to it that none arises.

President Nicolae Ceausescu appears secure in the knowledge that after 21 years in power he has no known rival. The West continues to support him in spite of mounting criticism of Romania's human rights record, said to be the worst in Eastern Europe.

This vital support is largely based on Mr Ceausescu's use of Romania's non-strategic location to challenge the authority of Soviet leaders. Romania built a heavy industry base in defiance of Soviet plans for it to feed the industrialised rest of Eastern Europe. Then it openly criticised the Soviet Union's invasion of Czechoslovakia in 1968. This was not out of sympathy for reforming communism in Prague but because Moscow's "proletarian internationalism" also threatened Romania's relative independence.

Romania also objected when Soviet troops moved into Afghanistan and sent its athletes to the Los Angeles Olympic Games in 1984 in defiance of Moscow's boycott of the event. Mr Ceausescu has also refused to commit Romanian troops to Warsaw Pact manoeuvres.

During the recent Soviet Communist Party Congress, Mr Ceausescu underscored his unique role by leaving Moscow a week before other East European leaders. Ro-

manian newspapers ran only a heavily edited version of the keynote speech by Mr Mikhail Gorbachev, the Soviet leader, without a photograph.

Such dissenting behaviour earned the Romanian leader enthusiastic receptions at the White House and Buckingham Palace. The skill of the peasant son from Oltenia lay in projecting a powerful foreign policy voice from a poor and not very important Balkan country.

At home however, the central command economy which allowed Romania to drag its population into the 20th century has revealed serious imbalances and gaping cracks. Sprawling new steel and petrochemical industries are depleting hard currency reserves by devouring imported coal and iron ore as well as oil from the Middle East.

Agriculture has been seriously neglected in the rush to produce ships, planes, machine tools and computers. Plans for highly mechanised collective farms using chemical fertilisers have been aborted and even the Communist Party is suggesting that more horse-drawn carts should be used on the farms.

But Romanian officials insist that economic growth targets—twice as high in recent years as results—must remain lofty to transform Romania from a developing country into a "medium developed" one by the 1990s.

Visitors are told that motivated Romanian workers are voluntarily buying "social shares" in their factories ranging from Lei 1,000 (\$78) to Lei 50,000 (the average monthly wage is Lei 3,000) and yield 6 per cent to 8 per cent interest depending on company earnings.

Virtually the only audible Romanian critic of the country's leadership, Mr Mihail Botz says the country desperately needs debate "rather than censoring" and recognition of reality.

The 45-year-old mathematician maintains that officials who object to unrealistic planning targets are replaced by others who claim they can be attained. This in turn makes everyone vulnerable as they are "forced to lie" to conceal non-fulfilment of the goals.

He says that those at the top know they are being lied to but utilise the system to suppress criticism.

Mr Botz, who was relieved in 1979 as head of Romania's Institute for Future Studies, believes he has been spared imprisonment because of "influential political friends" in Washington.

Romania is increasingly being criticised in the West for allegedly persecuting fundamentalist Christian denominations as well as for its record on detention of political and religious dissidents. A new unpublished decree to curb contacts by Romanians with foreigners is seen as enhancing the role of the already all-pervasive internal security service.

However, until now the West has chosen to regard Romania economically for its independent stance towards Moscow and for allowing many of its Jewish and German minorities to emigrate.

However, US policy toward Romania has recently undergone a shift. Mounting criticism of Romania in the US Congress and among senior American diplomats is clearly worrying Bucharest.

Strikes against austerity policy disrupt Greece

By ANDRIANA IERODIACONU IN ATHENS

OLYMPIC AIRWAYS domestic and international flights were cancelled yesterday and many shops in Athens remained closed as workers and small businessmen in 30 towns around Greece staged a 24-hour strike against the Socialist Government's economic austerity policy.

The action also disrupted public services, including transport and banks, in the capital.

The Labour Ministry said the strike action, which was backed by militant left and right wing trade unions was illegal and unreasonable.

According to the organisers, close to 1m workers responded to the strike call.

West Berlin reshuffle

By OUR BERLIN CORRESPONDENT

MR EBERHARD DIEPGEN, the Christian Democrat (CDU) Mayor of West Berlin, yesterday announced key members of his new government in a reshuffle forced on him by an urban corruption scandal.

The opposition Social Democrats (SPD) called for a vote of no confidence in him, claiming the reshuffle could not restore the city's reputation. The SPD, however, does not have enough seats on the city assembly to form a government.

Mr Diepgen's controversial deputy, Mr Heinrich Lammer, resigned

and is to be replaced by the head of the education department, Dr Hanna-Renate Laurien. Mr Lammer admitted to paying DM 1,000 (\$418) to a right-wing group in 1971 allegedly to prevent it from entering the city election.

The main scandal, however, centres on charges of bribes paid by builders to city officials in order to obtain favours.

Mr Lammer also headed the internal security department, a post to be assumed by Dr Wilhelm Kewenig, the head of the city's science and technology department.

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OVERSEAS NEWS

Peres cabinet crisis may force general election

BY ANDREW WHITLEY IN JERUSALEM

ISRAEL teetered on the verge of fresh national elections yesterday, as the Likud-Labour's partner in the coalition National Unity Government refused to accept Prime Minister Shimon Peres' demand that Mr Yitzhak Moda'i, the Finance Minister, be dismissed.

Sparting between the Finance Minister, the architect of the government's economic austerity programme, and the Labour alignment, has been growing for weeks. But matters came to a head in recent days with an unusually strong attack on the Labour Prime Minister by Mr Moda'i.

With a hand-over of the Prime Ministership to Mr Yitzhak Shamiir, the Likud leader, due in six months' time, Labour activists have been pressing Mr Peres to seek a pretext to break the rotation agreement and either set up a narrow-based government based on the support of the smaller parties or else call fresh general elections.



Peres—hanging on



Moda'i—stage centre

dismiss a Likud-nominated minister, political commentators agree that the most likely outcome is new elections. Yesterday afternoon Mr Peres was in consultation with the religious parties to sound out their willingness to break ranks with their natural allies in Likud. Labour and Likud party caucuses meanwhile weighed up their options as they eyed opinion polls showing an enormous popularity rating for Mr Peres.

Taking an unexpectedly strong stand, Mr Shamiir, who is both Deputy Prime Minister and Foreign Minister in the Peres Government, was reported as saying that the government will have to be dissolved if Mr Peres persists with his demand that Mr Moda'i has to go.

In contrast, the Prime Minister—concerned to maintain his newly acquired image as a statesman above short-term party advantage—argued that the National Unity Government could be maintained following the Finance Minister's departure. The quarrel within the Government over rival claims to the success of Israel's drive to curb inflation and rampant government spending, is the most serious in its 18-month life to date.

Takeshita moves to bolster bid for top job

By Jurek Martin in Tokyo

MR NOBORU TAKESHITA, the Japanese Finance Minister, has taken steps to counter the growing belief that he is slipping in the contest to succeed Mr Yasuhiro Nakasone as Prime Minister later this year.

In political speeches here over the weekend before leaving for Washington to attend the International Monetary Fund (IMF) meeting, Mr Takeshita offered to dissolve the political support group he set up 15 months ago to promote his candidacy. This group, known as Soseikai, has become a faction within the larger faction nominally beholden to Mr Kakuei Tanaka, the former Prime Minister, who has been disabled by a stroke since February last year.

About two-thirds of the 122 members of the Diet who comprise the Tanaka faction are sympathetic to Mr Takeshita, his inability to convert the rest is, according to the logic of Liberal Democratic Party politics, a sign of weakness and thus a drag on his ambitions. A dissolution of Soseikai would be seen as an appeal for the whole faction to unite behind his candidacy. Mr Takeshita even said that he was willing to allow his arch intra-factional rival, Mr Susumu Nakai, to assume temporary leadership of the Tanaka forces.

Israelis attack bases near Sidon

BY NORA BOUSTANY IN SIDON

ISRAELI fighter-bombers raided five Palestinian guerrilla targets of the southern Lebanese port of Sidon yesterday, scoring direct hits, wounding eight people and triggering the anger of local residents at the presence of military bases in their midst. A guerrilla commander inspecting a flattened command post on the edge of the Mieh Mieh shanty town overlooking Sidon said the Israeli strike was expected as a retaliation for successful attacks inside Israel.

not from between our houses." His statement, however, unleashed a heated argument with the Palestinian commander who claimed there were no civilians living there when he came. Palestinian fighters raced around the hills between the refugee camps of Mieh Mieh and Ain Al Helweh in jeeps mounted with anti-aircraft guns. Only two fighters were injured in the 45-minute midday air strike. The rest were civilians. The reason there were so few casualties even though four Fatah bases and one Popular Front for the Liberation of Palestine bunker was hit, was a new policy of having fighters disperse in the fields at daybreak, one fighter explained.



Aides shelter South Korean President Chun Doo Hwan and his First Lady from the London weather on their arrival yesterday at the start of a four-nation European tour.

Chun in UK to start first European tour

BY STEVEN B. BUTLER, SEOUL CORRESPONDENT

MR CHUN DOO-HWAN, the South Korean President, yesterday arrived in London to start a European tour aimed at strengthening commercial and other ties with the European Community. Mr Chun's tour to London, Bonn, Paris, and Brussels marks the first-ever official visit of a South Korean head of state to Europe. Economic ties between South Korea and the EEC have grown fast over the past decade. Last year trade between Korea and the Community reached \$5.9bn (£4.1bn).

Egypt quietly strengthens ties with Moscow

BY TONY WALKER IN CAIRO

EGYPT and the Soviet Union are cautiously extending the range and scope of their economic and political contacts in a move seen here as part of an attempt by Cairo to balance its relations with the US. Egyptian officials say, however, that the recent flurry of exchanges between Cairo and Moscow should not be regarded as a sign that Egypt wants to loosen its close ties to the West, which provides the bulk of its foreign aid and technical assistance. Egypt and the Soviet Union treated each other warily after upgrading relations to ambassadorial level in 1984 following a break of three years. But in early 1986 there has been a rash of senior Soviet visitors to Cairo.

market rate of the Egyptian pound, which is almost one-third that presently used to determine the value of trade between the two countries through a special British sterling account. The two sides agreed in principle last year that it was desirable to apply a free market rate in future transactions. However, an Egyptian trade official said this week that progress towards such an arrangement would be gradual. Another problem remains Egypt's large military debt to the Soviet Union said to have totalled between \$3-4bn in 1977, when repayments were suspended. There has been some discussion about Egypt resuming payments, but little progress has been made. Egyptian-Soviet relations were seriously dislocated during the presidency of Mr Anwar Sadat. In 1972 he expelled more than 15,000 Soviet advisers. In 1976 he abrogated a treaty of friendship and co-operation, and in 1981 he expelled the Soviet ambassador and members of his staff.

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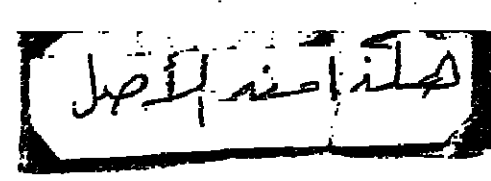
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AMERICAN NEWS

CIA chief warns of Soviet bid to build bridgeheads

BY REGINALD DALE, US EDITOR IN WASHINGTON

MR WILLIAM CASEY, President Ronald Reagan's central intelligence director of the Central Intelligence Agency (CIA), has issued a sharp warning that the Soviet Union is stepping up its attempts to secure "bridgeheads" around the world to tilt the strategic balance against the West.

Latin American ministers extend peace talks

LATIN AMERICAN foreign ministers yesterday extended peace talks on Central America, Reuter reports from Panama City.

Bush comments reveal oil policy confusion in US

BY WILLIAM HALL IN NEW YORK

IS VICE PRESIDENT George Bush, a former Texas oil man peddling the official US Administration line on oil prices? This is the question uppermost in the minds of the world's oil traders as they monitor the confusing signals coming out of Washington and the Middle East.

Herrington, the US Energy Secretary, said that he would be telling the Saudi Arabians that steep declines in the oil price were harming "our own domestic interest and thus the interest of our national security."

White House spokesman commenting on the Vice-President's Middle East trip yesterday, said "there is not even a gray area between the President's position and the Vice-President's position on declining oil prices."

In an interview in the latest issue of US News and World Report, a weekly news magazine, Mr Bush says that "if the price stabilised at less than \$12 (\$8.3) a barrel, substantial financial institutions in this country would be hurt. I do not think the price will stabilise that low but if it did, the US Government would become involved whether it wanted to or not because of its role in protecting financial institutions."

Government intervention in markets would be forced to wrestle with the problem as we look at the national security effects plus regional economic recession."

Mr Bush denied that "the market for oil was free. 'You have a cartel', he said. "It is important to our national security to have a viable strong domestic oil industry. The danger is that output will get down to a level where production dries up and cannot be brought on stream again. Then you have hurt the energy base of the US."

Philip Stephens reports on this week's meetings at the International Monetary Fund Developed world may rest on its laurels

IT IS difficult to escape the mood of self-congratulation among governments of industrial countries as this week's series of meetings at the International Monetary Fund (IMF) get underway.

The collapsing oil price and the sharp change in the pattern of exchange rates have reinforced confidence that the current economic recovery, already the longest cyclical upturn for more than 30 years, will continue into 1987.

The U-turn in US policy signalled by last September's agreement among the Group of Five (the US, Japan, West Germany, France and Britain) to force down the value of the dollar against major currencies also appears to have opened new possibilities for international policy co-ordination.

Mr James Baker, the US Treasury Secretary, is widely rumoured to be preparing a fresh initiative ahead of next month's World Economic Summit in Tokyo to build on the success of joint exchange and interest rate actions.

FORECASTS FOR ECONOMIC GROWTH (GMP annual percentage change) IMF OECD

Industrialised world 1986 3.0 1987 3.2 1988 3.0 1989 3.0

Japan 3.0 3.2 3.2 3.2

West Germany 3.0 3.7 3.25 3.75

Forecasts based on the assumption of unchanged exchange rates and oil price averaged \$15 per barrel.

predict that economic growth in the industrialised world will average 3 per cent or slightly more both this year and next.

Inflation, already falling in most rich nations, has been given another downward twist by the dramatic fall in oil prices.

The US remains opposed to the capital increase being sought by the World Bank to boost the flow of resources to the LDCs, while commercial banks have yet to demonstrate that they are willing to commit sizeable amounts of new money to the heavily-indebted nations.

At this week's meeting of the IMF's policy-making Interim Committee, governments are expected to agree to widen the scope of international co-ordination to include a more general commitment to pursue policies compatible with sustained growth in the world economy.

for 1986 and 1987 respectively. They remain far from convinced that the Baker initiative unveiled at last autumn's IMF meeting in Seoul will bring a significant improvement in their debt-servicing capacity.

The sharp rise in the value of yen since last September has resulted in a significant slowing of the Japanese economy, with the IMF predicting growth of only 3 per cent this year, well below its productive capacity.

At the same time the prospects for West Germany may not be as optimistic as current trends suggest. The IMF predicts that, on present policies, growth there will slow from the 3.7 per cent expected for 1986 to less than 2 1/2 per cent by the fourth quarter of next year.

The recent contacts between the Group of Five also suggest that co-operation on exchange and interest rate issues will become more difficult as the dollar has declined.

Japan has made it clear that for the moment at least it does not want to see the US currency fall much further against the yen. Recent signals from the US Administration have been interpreted as suggesting that Washington might also accept a pause.

Mr Baker, however, remains under pressure from Congress to produce evidence that the dollar's fall is beginning to reverse the huge US trade deficit, and there are suspicions among many officials that he will soon begin to press for a further decline in the US currency's value.

The Fund's economists do not quite share Britain's optimism on the outlook for its economy. Growth in the UK could be below 2 1/2 per cent both this year and next, they predict.

Among European governments there are doubts over whether the Gramm-Rudman budget balancing legislation will result in major cuts in the US budget deficit, which, in turn, puts a question mark over the extent of possible further reductions in interest rates.

If the IMF's projections prove correct the outlook for a gradual economic improvement is similarly uncertain. On the assumption of unchanged exchange rates, it predicts that the US current account deficit will remain at \$14bn this year and fall only fractionally in 1987.

Japan's surplus may reach \$73bn in 1986 before falling back to \$62bn in 1987, still well above last year's figure.

These forecasts do not suggest an easy path for international economic co-operation, particularly if governments do decide this week that the best thing to do is nothing.

Argentine austerity plan altered

By Our Buenos Aires Correspondent

ARGENTINA has announced the first changes to its nine-month-old austerity package, the Austral Plan.

The modest alterations include a 3.75 per cent devaluation of the currency, the abolition of price controls with additional price rises taking account of input costs; minimum and maximum salary increases of 18 and 25 per cent in the private sector, and 18 and 21 per cent for state company employees; and a 5 per cent rise in public administration employees whose purchasing power will be defended by additional increments in the 1986 budget.

In addition, rates for oil, gas and electricity have been increased.

Financial markets had already adjusted to the changes. The parallel dollar quotation rose and fell last week, while interest rates continued their downward slant.

The devaluation, which brings the official exchange rate to Austral 83 to the dollar, was criticised as insufficient by exporters, particularly in the hard pressed agricultural sector. Farmers have scheduled a one day protest for April 21 demanding measures, primarily further reductions in export taxes, to compensate for falling international prices and higher production costs.

WORLD TRADE NEWS

CONTRACT BATTLE ENDS IN LAST-MINUTE PRICE CUTS

French win India pipeline order

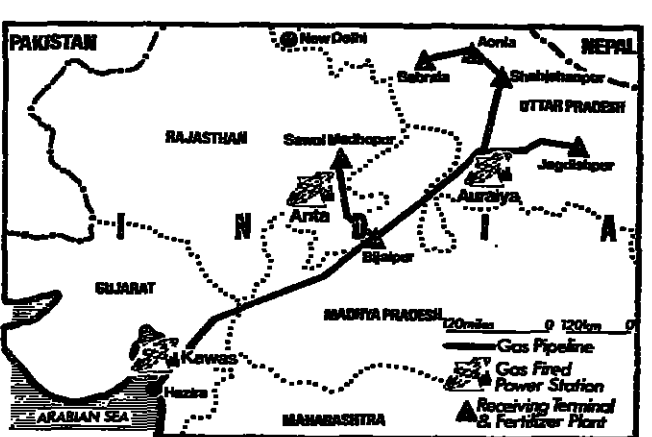
BY JOHN ELLIOTT IN NEW DELHI

A FRENCH-JAPANESE consortium was yesterday awarded a \$600m (\$428m) contract by the Indian Government to build a 1,700km cross-country natural gas pipeline.

The consortium is led by Spie of France and Groupe Spie Batignolles, and includes NKK and Toyo of Japan, with \$386m in soft loans and credits from the two countries.

The UK government is providing \$10m in grants and \$40m in credits to back a subcontract for Ingersoll Rand which will supply turbines to pump the gas, using technology derived from aero-engines.

France has in recent months sold Airbus aircraft, 27 Aerospatiale helicopters and a Cit-Alcatel telephone exchange factory. Japan last year won a \$94m contract to supply some of the pipes for the pipeline and a \$100m contract to build the Nava Sheva port at Bombay, as well as continuing to make inroads into the country's motor and electronics industries.



technology for six fertilizer plants being built on the pipeline and has a \$55m-\$40m turnkey contract to construct one of the plants.

After a letter of intent had been issued to the Spie consortium and a statement made yesterday in the Indian parliament, both Spianprogetti and the other main contender, a Canadian consortium led by Majestic and Novacorp of Alberta, said they accepted the verdict and would not try to challenge it.

The pipeline has been the subject of intense competition because it is one of the largest and most important pipeline projects now available internationally.

India has been keen to obtain the cheapest forms of financing, as well as low prices, and to ensure that as much technology and expertise as possible is transferred to Indian companies

progetti, Mr Chandra Shekhar Singh, Minister of State for Petroleum, told the Indian parliament that the re-tendering had saved the country Rupees 1bn (\$131m).

The French aid package totalling \$150m includes \$70m soft loans at 2.5 per cent over 18 years after a 10-year grace period. The Japanese package equals \$235m with \$11m loans at 8.5 per cent over 30 years with 10 years' grace.

Spie will carry out 45 per cent of the total work including 60 per cent of the pipelaying, the project management and terminalisation.

It will also be responsible for telecommunications coating \$60m which are to be supplied by Alcatel-Thomson of France, including transfer of technology to a government-owned Bharat Electronics.

Technology transfer

The remaining 55 per cent of the work will be equally split between NKK and Toyo, with NKK carrying out 40 per cent of the pipelaying and the cathodic protection, and Toyo being responsible for compressor stations.

Pipe-laying technology and experience will be transferred by the consortium to their Indian partner, Larsen and Toubro.

Ingersoll Rand will transfer aero-engine turbine technology to Hindustan Aeronautics, the Indian Government aircraft manufacturer.

The client is the Gas Authority of India and the main consultants are engineers India.

UK shares in new Singapore metro deal

By Chris Sherwell in Singapore

GAMMON Hong Kong, a joint venture between Frangipani House of the UK and James Matheson of Hong Kong, has won another contract worth \$896.2m (\$307m) for work on Singapore's Mass Rapid Transit (MRT) metro project.

The award, made to a partnership with Antara Koh, a Singapore construction company, is for the Marina Bay station and associated tunnels. It is the last civil engineering contract to be awarded under Phase Two of the project.

In January last year, Gammon teamed up with Henry Boot International of the UK and Singa Development of Singapore to win the contract to supply and install the system's complete rail track network.

The deal, worth \$896.2m, was the second largest of the metro contract after the rolling stock award.

Gammon had previously won a contract for earthworks at an MRT depot and is carrying out work on another station and depot. It has also been closely involved in the building of Hong Kong's metro system.

Marina Bay station is one of several so-called "civil defence" stations on the system, designed to provide shelter in a war. They feature special plates to withstand flying concrete.

Norway rejects bid to compete with SAS

NORWAY has turned down an attempt by a non-Government carrier to begin international air traffic in competition with Scandinavian Airlines System (SAS), half of which is owned by the Norwegians. Danish and Swedish governments, AFDI reports.

The Norwegian Cabinet has rejected an application from the Norwegian-based Braathens South American and Far East Transport to begin direct traffic from the west coast of Norway to Manchester/Newcastle in the UK, Duesseldorf in West Germany, Paris and Brussels.

SAS does not fly these routes. The government based its decision on the grounds that Braathens's request conflicted with civil air guidelines in Norway, Denmark and Sweden.

EEC approves law on Spain and Portugal trade practices

BY MAGGIE FORD IN BRUSSELS

COUNTRIES or companies in the European Community which believe that unfair trade practices involving Spain or Portugal are taking place will be able to take action under new legislation approved by the EEC Council of Ministers.

The legislation will apply during the seven-to-ten-year transitional period before the two countries achieve full parity. All 12 countries can complain under the procedures.

Spain has already complained about steel dumping by EEC countries, and the original grievance has become more difficult as the dollar has declined.

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Belgrade's balancing act in fresh phase

BY ALEXANDAR LEBL IN BELGRADE

YUGOSLAVIA'S commercial balancing act has entered a fresh phase with the recent conclusion of pacts calling for a 14 per cent increase in total trade with the seven European members of Comecon over the next five years.

Yugoslavia's 1981-85 trade accord with Comecon as a whole fell slightly short of target.

If fulfilled the new trade agreements with the East could frustrate Yugoslavia's overriding goal of boosting hard currency earnings in the West and Third World. These are needed to service the country's \$19bn (\$18.5bn) debt.

Non-aligned Yugoslavia is also vitally unique in setting out, for essentially political reasons, its desire to distribute its trade more broadly.

Last year, East and West each accounted for about 41 per cent of Yugoslav trade. But, while

Yugoslavia's trade with Comecon was just in line with the Yugoslav Government's formula for East-West balance, the 18 per cent share of trade with the debt-saddled Third World was considered too low.

So one of the government's aims is to raise the Third World trade share to 25 per cent, with the rest split evenly between East and West.

Under agreements concluded this spring, Yugoslavia's trade with the seven Comecon countries is to rise from \$56.7bn worth in 1981-85 to \$64.2bn in 1986-90. Yugoslavia has formal clearing or barter agreements with its three largest Comecon trading partners - the Soviet Union, Czechoslovakia and East Germany.

The value of shipments is denominated in dollars, but since exports and imports are balanced every few years, hard currency does not change hands.

Isuzu to lower price of cars for sale in US

By Yoko Shibata in Tokyo

ISUZU IS TO lower by 5 per cent the yen-dominated prices of the cars it supplies to General Motors for sale in the US.

The move, at GM's request, reflects the sharp appreciation of the yen against the dollar and is expected to reduce the pre-tax profits of the Japanese vehicle-maker, in which GM has a 34.2 per cent stake, by about \$50m (\$19m) a year.

Other Japanese car-makers including Suzuki, which also has a supply agreement with GM, are expected to follow suit.

The move, against a background of reduced demand for cars in the US this year, indicates that the price-competitiveness of Japanese cars is now under severe pressure as a result of the yen's appreciation.

Isuzu reported to be developing two centres to make small cars. Reuter reports, one centre at Harbin will produce 40,000 cars and 50,000 engines a year 1987. The second centre, at the Tianjin Motor Vehicle Industrial Company, will produce 10,000 cars a year.

John Elliott

18 1988

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THE CREATIVE USE OF MONEY



UK NEWS

UK Provident faces line of rescue options

By ERIC SHORT

THE BOARD of the troubled mutual life company, UK Provident Institution, may be faced with the choice between being absorbed by another financial institution or varying future bonus rates so that it can continue to operate independently.

when in any case it has been running down its free reserves as a proportion of its growing life funds. First, it has been paying very high interest rates on its popular deposit investment plan for pension schemes, a plan that is used for short term investment although it was designed strictly as a medium term vehicle.

fading rapidly. Many insurance intermediaries admit that they have at least temporarily put a ban on doing new business with the company, and it would be hard for UK Provident to restore confidence quickly in a highly competitive market place.

Trust to promote share ownership

By David Thomas

UNITY TRUST, the trade union-backed financial institution, has set up a new company, Esop Ltd designed to promote employee share ownership plans in Britain on the US model.

NEWSPAPER GROUP SETTING UP IN-HOUSE BARGAINING GROUP

Murdoch takes tip from Japan

By PHILIP BASSETT, LABOUR EDITOR

NEWS INTERNATIONAL, Mr Rupert Murdoch's UK publishing group, is setting up in-house bargaining and consultative arrangements with its employees modelled on the strike-free agreements in a number of UK-based Japanese factories.

Traditional print unions are likely to view the new arrangements as a step towards company-unionism or non-unionism. However, Mr Bruce Matthews, NI's managing director, yesterday re-emphasised the company's intention to retain unions.

employee representatives about a range of policy issues. These decisions are based on detailed financial information about present and projected performance supplied regularly to the consultative body.

quired to offer NI first refusal of the plant if the paper failed within five years. NI costs the offer of its plant at about £55m, but it is likely that further money - probably in the region of the £10m the company mentioned earlier in the Wapping dispute - would be made available for hardship and compensation for those dismissed after going on strike against the move to Wapping.

Dixons' chief sued by Woolworth

By CHARLES BATCHELOR

WOOLWORTH HOLDINGS, the general store group which is fighting a £1.7bn takeover from Dixons, the electrical retailer, yesterday issued a writ claiming injurious falsehood against Mr Stanley Kalms, Dixons' chairman.

do many of its divisional directors. This is the latest in a series of bid battles which have prompted legal actions though none has begun at such an early stage in the campaign. Hanson Trust has issued writs in the course of its battle for Imperial Group as have Guinness and GEC which is attempting to acquire Plessey.

its £248m bid for control of Currys, its electrical rival, ended in the High Court when Currys unsuccessfully challenged the level of acceptance gained by Dixons. Mr Geoffrey Mulcahy, Woolworth managing director, said: "A lot of our employees are very angry and very upset by Mr Kalms' reported comments. It is not our intention to fight this bid through the courts. Our main concern is our employees.

Reader's letter sparked union dilemma

By OUR LABOUR STAFF

TALKS this week, probably starting today with a meeting of print union leaders, may begin to put negotiating flesh on to Mr Rupert Murdoch's extraordinary offer to make over to the unions News International's printing plant at Grays Inn Road, London.

Table with 2 columns: VALUE OF MURDOCH'S OFFER, £. Rows include Printing units, Press conveyors, Publishing equipment, Sprigs (paper direction equipment), Ink and air systems, Press and publishing electricals, Substituting equipment, Photo composition system, Hot metal composing type foundry, Photographic & telephoto equipment, Total, Site, Total.

in the tabling of the offer last week - especially timed in advance of a long-planned rally in London's Trafalgar Square.

doch was effectively telling the print unions: I no longer want to produce these papers with your people, at your manning levels, on your pay, with your working practices. But the unions have replied that it was their members - with their manning, pay and practices who contributed massively to Mr Murdoch's profits, demonstrating newspapers could be produced successfully with these practices.

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The Carphone Company advertisement with image of a car phone and contact information.

Mr Murdoch's offer is unprecedented and audacious - but how realistic is it? And how much of a problem does it pose to the unions as the dispute nears its three-month mark?

The idea chimed in happily with the growing realisation in NI that while the company might want to increase its UK printing capacity because of the strains of producing in Wapping, it might well not want to do so in London.

Mr Dobbins and Ms Brenda Dean, Sogat general secretary, have also stated they see more value in the offer as part of a package - and if NI can get agreement on the plant, it might well be prepared to go on to consider hardship and compensation payments for those sacked.

Postipankki advertisement for Yen 10,000,000,000 notes due 1996, listing various international banks as subscribers.

Dispute in prisons threatened

By David Brindle

PRISON OFFICERS in England and Wales will tomorrow vote on industrial action in what their union and the Home Office fear could signal a return of a 16-week prison dispute in 1980-81.

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UK NEWS

David Fishlock looks at plans to allow irradiation of food

All clear for 'picowaved' menus

A MERRY throng of ministers and senior government officials from 96 nations scoffed deep-fried frogs' legs and shrimps with evident relish at a party in Vienna.

One unusual factor, however, set the occasion apart from most others like it: all the food had been processed with nuclear radiation to ensure no-one would suffer food-poisoning.

Even the orchids decorating Vienna's Hofburg for the occasion had been treated so that no living insects accompanied the blooms from the East.

Britain may soon be holding its own celebration to welcome the arrival of nuclear-processed food, until now available only to laboratory taste panels.

Since 1982 an expert committee set up by the UK Department of Health has been reviewing the evidence of 30 years' research worldwide on the safety of "irradiated" food.

The committee was asked to study the question following a favourable report in 1980 for a UN expert committee drawn from three of its agencies - the World Health Organisation, the Food and Agricultural Organisation and the International Atomic Energy Agency.

The report of the UK committee, headed by Sir Arnold Burgin, master of Darwin College, Cambridge, and one of Britain's top medical scientists, is due on Thursday.

Like the UN experts, Sir Arnold has been unable to find any evidence that irradiation of food under the conditions recommended will cause harm.

Nevertheless, as a new application for nuclear energy not previously licensed for use in Britain, government approval of irradiated food is expected to spark fresh public controversy.

Food irradiation is a pasteurising process, carried out at levels of radiation intensity much lower than are already used to sterilise medical goods such as surgical gut and artificial joints implanted in people.

It uses byproducts of nuclear physics to obtain the radiation. They include highly radioactive materials such as cobalt-60 - also widely used as a source of gamma rays in medical diagnosis and treatment - and machines such as electron-beam accelerators.

The radiation, like the popular microwaves used for cooking, is another band of the spectrum of electromagnetic radiation, a million times shorter than microwaves. It raises the food's temperature only a few degrees but is lethal to such toxic organisms as salmonella.

In the US, the Food and Drug Administration, watchdog of public safety for consumables, has proposed the term "picowaved," by analogy with "microwaved," instead of irradiation.

Soon after Sir Arnold's committee convened, the British food industry mounted its own co-operative research programme to help decide where and how it might use the new process. For £500, the 800-old members of the Leatherhead Food Research Association in Surrey can buy a report of the industry's trials on the pasteurisation of a wide range of foods, using both gamma rays and electron beams.

The laboratory has used taste panels to judge any effects on flavour and texture, at different radiation levels - all well below the limit set by the UN experts.

It is no cure-all, says Dr Alan Holmes, the director, whose interest in the process dates back to his days as a researcher with Unilever in the 1950s. Milk tastes "tasty," cabbage loses its crispness, celery turns "brown and horrible," grapes become sweeter but lose their texture.

As a general rule, irradiation has problems with foods high in water and fat, such as dairy products and oily fish such as herring. The food industry would like to treat cocoa beans at source to kill off any infestation, but so far the taste panels have found a "persistent mustiness

in chocolate made from irradiated beans.

But Dr Holmes's scientists have scored successes - for example, with cheddar cheese, which they now know how to treat for long shelf life without going mouldy.

They have also verified its value in prolonging the freshness and shelf life of many fruits and vegetables, and mushrooms. Apparegus spears also stay straight, and onions and potatoes resist sprouting.

Dr Holmes believes two factors above all will decide whether the food industry adopts irradiation. One is the possible economic advantages of the extra flexibility. A big capital outlay - £1m-£1.5m - is needed to set up a food irradiation facility, although Dr Holmes sees this having the advantage of discouraging "cowboys" who could undermine any merits.

For the housewife, the first clear benefits could be the availability of exotic fruits such as mangoes, papaya and figs almost all year round.

The second decisive factor will be public acceptance when other nuclear activities are constantly in the public eye. Either the British housewife will accept the advantages, as she has accepted the advantages of microwave cooking in spite of scare stories about radiation leaks from ovens sterilising bystanders.

Dishwasher launch loses some sparkle

BRITAIN'S only dishwasher production line will be officially opened tomorrow with the company's management bristling at criticism that the products are not British enough.

The new line is at the Kelvinator factory in Bromborough on the Wirral peninsula in north-west England. The plant was bought from US-owned White Consolidated Industries in 1980 by Candy, Italy's third-largest manufacturer of domestic appliances.

Since then, Candy has increased daily refrigerator output at the plant from 200 to 1,100, and the number of employees has doubled to 400.

A new refrigerator line was laid down last month at a cost of £500,000. This came on top of £250,000 spent on the new dishwasher line, which began turning out machines just before Christmas, creating another 20 jobs.

The plant is assembling 80 dishwashers a day, but this is expected to accelerate quickly towards 200 during the spring.

The new machines are the first dishwashers to be made in Britain since the home industry became uncompetitive and shut down in the early 1970s. However, the company has faced criticism for being simply an assembler of Italian kits.

Mr Colin Darwen, Kelvinator's marketing chief, said: "That's the only way we could get the line started. We imported everything so as to learn and smooth out assembly problems as quickly as possible. Ever since, we have been continuously replacing more and more bits of the machines with home-made components."

Some parts, such as the outer casing, have been easy to obtain from British sources.

But some parts will never be made in Britain. "When you don't, as a nation, make dishwashers, no one makes the specialised components they need. You can't get things like programme timers in Britain," Mr Darwen says.

For the same reason, the specially formed stainless steel interiors will also have to be imported. But he believes most machines will soon be British, providing jobs among component manufacturers in the UK.

One difficult design problem relates to the plastic-covered baskets in which dishes are stacked. A cultural divide is the culprit.

Mr Darwen says Continental tastes lead to smaller dishes, plates and cups - and all in sets of 12. The British prefer big plates, usually in half-dozen sets, and many drink tea and coffee from mugs.

Replacing the Italian baskets, therefore, is not a matter of copying them but of designing something different to suit British habits.

Moreover, Mr Darwen believes that replacing these components ought to give Kelvinator's almost-British dishwashers an edge over foreign imports.

At stake is an expanding market in the UK, where dishwashing habits are changing quickly. When British manufacture stopped, there was a lack of domestic volume to offer economies of scale. The market had sunk at 180,000 machines a year.

Sales now are estimated at 250,000 a year and rising. The main reason appears to be the growth in fitted kitchens which include the latest labour-saving devices.



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UK NEWS

Austin Rover may build Honda Ballade at Longbridge plant

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

AUSTIN ROVER, BL's volume cars company, is likely to start building Honda Ballade cars at its Longbridge plant in Birmingham by the end of year under a subcontract deal with the Japanese company.

The state-owned company sees the deal as an opportunity to get much-needed volume on its under-utilised assembly tracks.

Production of the Ballade, Honda equivalent of the present Longbridge-built Rover 200 series, will run from this November at about only 4,000 vehicles a year.

There is scope within the BL corporate plan, however, for Honda subcontract assembly to rise to as much as 100,000 vehicles a year by the early 1990s. The Longbridge pilot scheme will have a key role in deciding whether such targets can be achieved. Honda will be examining the quality of the UK products and how it compares with imports.

Whether Austin Rover capacity is used at Longbridge or the Cowley complex in Oxford will depend upon the Honda models to be assembled.

Austin Rover must look increasingly to its collaborative ventures with Honda, following the government veto of merger talks with Ford of Europe.

The volume cars company, after suffering a trading loss of approaching £10m in 1985, is likely to dip into the red again this year and is hardly an attractive proposition for privatisation.

Austin Rover seems to have maintained close relationship with Honda despite the political and commercial arguments about a possible tie-up with Ford. Talks with Honda are well advanced on the next joint venture - code-named the AR8, which will replace the present Rover 200 series and Maestro and is expected to be launched in the UK in spring 1989.

The new car is seen as crucial to establishing Austin Rover's presence in the vital fleet market where it has so far failed to achieve the necessary impact with its Maestro. Vauxhall Opel's share of 14.3 per cent last month. The drop, which left it 2.71 per cent behind BL, prevented the GM subsidiary from demoting BL to third place in the sales charts in the year's first quarter overall, writes John Griffiths.

Ford remained the clear market leader, with a share of 28.12 per cent, according to statistics published by the Society of Motor Manufacturers and Traders yesterday.

Big Bang 'may find some firms unready'

BY ALAN CANE

CITY OF LONDON firms large and small are in trouble over their technological preparations for the Big Bang which will transform the London stock market this autumn, and the Stock Exchange admitted yesterday that some may not be ready in time.

Mr Patrick Mifford-Stade, chairman of the Stock Exchange projects committee, said the Big Bang would go ahead on October 27 "come what may." If member firms were not ready, it could cause chaos, he said, but commercial pressures meant no delay could be brooked.

Speaking at a Financial Times conference in London on technology and the new securities markets, he told delegates: "We are aware of some firms who do not look as if they will be ready, sometimes because they are dependent on outside suppliers. We are doing what we can to help, advise, cajole, bully or suggest alternative short-term solutions, but at the end of the day there can be no question of delaying Big Bang because some players, however large, are not ready."

The Big Bang in the City of London will mean the end of minimum commissions and single capacity trading. The new brokers/dealers are having to install automated equipment in a very short time to ensure their competitiveness.

Dr Paul Nield, head of equities at stockbrokers Phillips & Drew, technologically one of the most advanced firms, expressed the fears felt by all the exchange's members when he asked: "How many of these trading systems are going to be ready by October 27?"

Mr George Hayter, divisional director of information services at the Stock Exchange, described two new services - Seq Automatic Execution Facility (Saeef) and the Block Order Exposure System (Blox) - due to go live in the autumn of 1987.

Saeef, he said, was an automatic small order execution system dealing with trades of up to 1,000 shares. It should generate huge savings for traders.

Typical dealing and settlement costs for each trade in a medium-sized firm were now between £26 (£33) and £30. "It is too early to say what a Saeef execution will cost but £2 ought to be achievable," he said.

With the pressure towards greater automation in dealing, only price would differentiate between one dealer and another, Mr David Victor, managing director of CAP Financial Services, told the conference.

Firms looked for "packaged" solutions - generalised computer systems capable of fast, low-cost installation. In the future, they would

be looking for tailor-made software. Mr Glen Bentrew, chief executive of Reuters Holdings, sharply attacked the 5 per cent tax on American Depository Receipts announced in last month's UK budget. If the tax went ahead it would damage more than the ADR market.

He said efficient information services stimulated international trading volume even if it reduced profits on individual transactions. The efficient dealer gained more from the increased volume than he lost in reduced margins.

Mr Peter Doney, joint managing director of Tullett & Tokyo Forex International, the interdealer gilt broker, described his company's system-based system modified for the UK market from the system used by RNL, the largest US security broker.

He said: "Our experience has shown that very few mistakes occur

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in the transaction of the trade. The majority occur in the confirmation or settlement. We believe that by using our system, most of these time-consuming problems will be eliminated."

Mr Michael Jenkins, chief executive of the London International Financial Futures Exchange, described the systems used there and said the exchange had gained by starting late.


These included reliability and responsiveness to change. "When we ran into capacity problems with our matching system recently, we were able to double capacity in a couple of weeks."

Mr Jack Carrothers, chief administrative officer for Merrill Lynch Europe, said that in the international equity markets information technology and its delivery systems would be critical resources for companies alongside the already recognised financial and human resources.

But before dynamic systems could replace the present static ones, a revolution had to take place in the way business was done in international equity markets.

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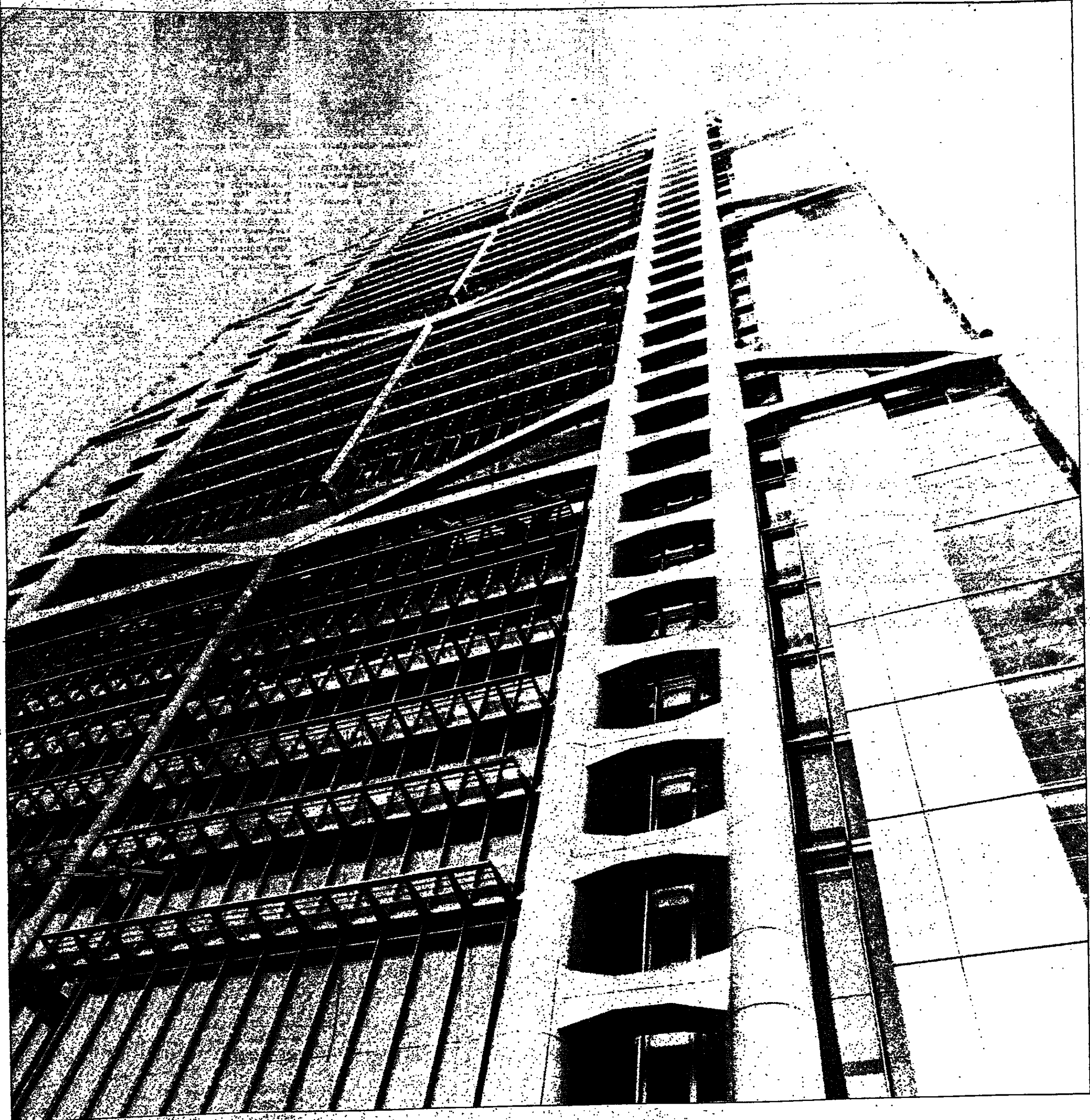
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SOUTH KOREA

A brighter economic outlook

BY STEVEN B. BUTLER IN SEOUL

MR KIM MAHN-JE, South Korea's Deputy Prime Minister for Economic Planning, is smiling a lot in public these days. The stock market has caught on too. Enthusiastic investors have bid share prices up by over 40 per cent since October, mocking government efforts to cool an "overheated" market. Throughout Seoul, economists are busily jacking up growth projections for the year, with 7.5 per cent now a conservative choice.

The occasion for this good cheer is a dramatic transformation of the world economy in recent months that could have an historic impact on Korea. A mere quarter-century after economic growth began, Korea now stands to become the first large diversified economy in the post-colonial world to join the ranks of the industrialised nations—surging forward on the back of cheap oil, lower international interest rates, and the rapid appreciation of the Japanese yen.

President Chun Doo-hwan of South Korea arrived in London yesterday at the start of the first official visit of a Korean head of state to Europe. His visit is an indication that the world recognises how far Korea has come. However, his country's political system lags far behind the economy. Mr Chun's political situation has become increasingly difficult recently as the challenge to his rule grows more vocal.

The opposition is now riding high on a groundswell of popular support for democratic reform of the constitution to allow for a direct election of the President. Mr Chun has refused to budge, and will not consider a constitutional amendment until after 1988, when he has pledged to step down from office.

Mr Chun rose to power in a military coup in 1980 and has never succeeded in winning widespread support among his people. While the economic recovery hardly solves the President's political problems, it restores an essential element of credibility to the regime.

The brighter outlook means far more for Korea than a few years of good growth. Strong growth will give the country the resources to correct basic structural weaknesses in the economy.

Although it still lies years ahead, the result could be an economy with strength across a range of industries from textiles to automobiles and high-tech



President Chun (left) and Kim Mahn-Je, deputy Prime Minister.

electronics. It would also give Korea the resilience to absorb shocks that would now cause severe damage. It would be a remarkable achievement for a country destroyed in war 35 years ago and left with virtually no natural resources or industry by a tragic national division. Only one generation ago, Korea was locked into severe, stagnant poverty, with a per capita GNP in 1962 of only \$82.

That year, however, the Government launched the first of a series of economic plans designed to take advantage of the single resource that Korea had in abundance—a people with driving ambition who did not know how to rest and were surprisingly well-educated.

Korea began with high-volume exports of cheap light manufactured goods, mainly textiles, taking advantage of low wages. It has moved on gradually to electronics, shipbuilding, steel, machinery and now automobiles. Since 1962, the economy has expanded by over 8 per cent a year.

The economy nonetheless acquired disturbing structural problems at the end of the last decade resulting from the dual oil price shocks, prolonged high inflation and ill-advised government intervention. These weaknesses made the Korean miracle uncomfortably fragile.

Now after a generation of toil, Korea is receiving a sudden, unexpected and decisive shove forward from the world economy.

This year, for the first time in its history, Korea is expecting a trade surplus. The current account could run in the black by over US\$1bn. This, combined with a rising rate of

domestic savings, will stop dead in its tracks a worrisome accumulation of foreign debt, which last year reached \$48.7bn, the fourth highest among developing nations.

Although Korea's foreign debt has always been manageable, its scale had sharply reduced the policy options available to deal with periods of slow growth, particularly when worldwide demand for Korea's exports slumped. Strong fiscal stimulants ran the risk of increasing the demand for imported goods, widening the current account deficit and forcing the nation to raise more funds abroad.

The arithmetic for renewed optimism is simple. Each \$5-barrel drop in the import price of oil could lead to a \$1.1bn-a-year improvement in the current account, according to the Korea Institute of Economics and Technology. With much of Korea's foreign debt pegged to US prime and Euro-market rates, a one-point decline in international rates can save \$300m.

The strengthening of the yen should boost Korea's exports to Japan quickly and increase demand for Korean goods that compete with Japanese. This could show up dramatically in consumer electronics and automobiles.

In 1979, Korea's current account deficit suddenly quadrupled to over \$4bn and in the next year the economy shrank by 6.2 per cent. For the past five years Korea's economic planners have been picking up the pieces, reining in inflation and trimming back over-invested industrial sectors.

After a unique, prolonged display of restraint that carried a high political price, they have largely succeeded. Inflation has stabilised at under 3 per cent, and the rate of domestic savings has risen from about 21 per cent in 1980 to 28.4 per cent last year.

Yet wringing inflation out of the system took a heavy toll and badly soured relations between the Government and the private sector. Manufacturing investment has been dangerously sluggish, growing at around 5 per cent recently. The best news is that manufacturing investment could surge ahead by over 40 per cent this year, according to a survey of intentions conducted by the Government. This will supply relief in a key area. Korea can no longer hope to compete internationally on the basis of cheap labour alone. Its wages have risen faster recently than those of competitors in Hong Kong and Taiwan. The higher investment will provide new machines and technology to help raise productivity. The Deputy Prime Minister is still cautious. "These problems accumulated over two decades," says Mr Kim. "It will take a long time to get over them."

Nonetheless, if Mr Kim and his colleagues eventually succeed, Korea could emerge with a mature economy, genuinely driven by the market. Investment would be financed mainly from internal savings. The industrial structure would have depth, variety, flexibility and resilience. In short, the country would no longer have a developing economy.

Already Korea is of increasing importance in boardrooms around the world, for both the competition and the opportunities it offers in a remarkable range of industries. Foreign investment approvals last year passed \$500m for the first time. Direct foreign investment in Korea is likely to play an increasing role as the economy thrives for technology.

Korea still has a long way to go before it can be accepted as a full citizen of the developed world. Per capita income is still only about \$2,000. The economy hides behind a wall of unacceptably high protectionist barriers and intellectual property is poorly protected. The country faces an uncertain political future as the opposition becomes more vocal. For years to come, North Korea will pose a military threat.

Korea is not there yet, but the world economy in recent months has gone remarkably far in clearing obstacles from its path.

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March, 1986

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Financial Times Monday March 24 1986

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THE MANAGEMENT PAGE: Small Business

William Dawkins reports on financial appraisal

A consumer test for credit rating agencies

FEW SMALL businesses worth their salt will sign a contract without first finding out whether the customer can pay.

One relatively quick and convenient way of getting a financial fix on new customers is to use the fast expanding services of Britain's credit checking and company information agencies, which collect data on the financial wealth and payment ability of any business.

As competition between the agencies gets more intense thanks to the arrival of new players and as advances in information technology permit the introduction of new and cheaper credit checking services, the agencies are getting increasingly keen to explore new markets, such as

small businesses. Their reports, they argue, can be vital decision-making tools for enterprises too small to do their own credit analysis.

But what is their performance really like? And is it consistent? The FT has endeavoured to find out by asking a selection of credit rating and business information agencies to provide a basic written report on one company, Minimet Ltd, a once troubled Welsh mechanical engineer now in the throes of recovery. For obvious reasons, the company's name and location have been changed. But all other details of the business, which has been closely examined by the FT, are authentic.

The reports are intended to be only roughly comparable. Two agencies, InfoLink and Jordans are in the business of supplying objective information from which businessmen must make their own judgments, while the rest aim to provide full credit assessments. All the agencies were asked to provide something for between £10 and £15 except for one, Trade and Commercial Credit Corporation, which is liberally included to show what can be obtained by moving up-market.

But even with those provisions in mind, the differences of opinion between the agencies are at first sight startling. Minimet Ltd and its parent company, Minimet Holdings, are thought to be good for anything between £10,000 and £90,000. According to one

group—ironically the one that advises a £90,000 exposure—Minimet Ltd might go bust within two years. Another quotes a trade reference suggesting that the company is "trustworthy for normal business engagements," a quite different impression.

On closer examination, the agencies' varying conclusions appear reasonable based on the different information listed in their reports. Apart from a few minor omissions, none of them strays far from the FT's own knowledge of Minimet. But in view of their differing interpretations, the basic information the reports contain is probably more useful than the conclusions they draw from it.

One important shortcoming shared by practically all credit reporting agencies is that their views are based on information which can be a year or more out of date. They rely for data on sources like Companies House, court judgments, newspapers or their own customers' records, which are inevitably historic.

That is why some of the reports pick up the fact that Minimet Ltd's latest audited figures for the year to February 1986 show profits up from the most recently published figure of £50,000 in 1984-85 to more than £200,000 pre-tax on turnover increased from £2.5m to nearly £3.5m. This cheering result might easily affect Minimet's creditworthiness. It is only discovered if a

potential supplier telephoned the chairman. The message here is that credit agencies are convenient and fast, but initiative is needed to get really up to date information. To be fair to the agencies, the exercise itself has its own shortcomings. For one thing, it is unreasonable to expect all their reports to be the same since they all set themselves slightly different targets.

For another, the prices quoted in the accompanying summaries of the agencies' work are only for one-off enquiries. Most credit agency users are regular subscribers who get discounts of anything from 25 per cent at CCN Systems to 50 per cent at InfoLink. InfoLink is also worth bearing in mind

that in these public circumstances, the agencies might well have tried harder than usual.

Further information from: Dan & Brodstreet, 26-32 Clifton Street, London EC2P 2LY; CCM Systems, Bridgeover Place, Manchester, M60 4AA; Jordan & Sons, Jordan House, Bunsick Place, London N1 6EE; Credit Ratings, 51 City Road, London EC1Y 1AY; Infocheck, 28 Scrutton Street, London EC2A 4RQ; Trade and Commercial Credit Corporation, 17 Cannon Street, London EC1 5LA; UAPT InfoLink, Coombe Cross, 2/4 South End, Croydon, CRO 1DL.

Prime's time

THE NEW hand at the helm of the National Federation of Self Employed and Small Businesses is that of 54-year-old Brian Prime, who was elected chairman at the group's recent annual meeting.

His elevation makes him the spokesman for 50,000 small businessmen, representing the largest and possibly most vociferous lobby group of its kind in Britain. Prime, an amateur birdwatcher and painter who runs a £120,000 annual turnover retirement home near Lowestoft, replaces Bernard Juby, who has held the post for three years, the maximum allowed under federation rules.

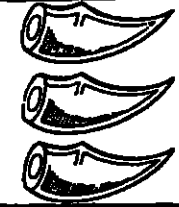
If Juby leaves the chairmanship with a reputation for being contentious, the burly Prime is unlikely to be very different. Like most lobby groups, the federation's policies are decided by committee, but as a former chairman of the group's policy-making board, Prime will no doubt continue to put his stamp on the organisation's opinions.

Since a large number of his members are shopkeepers, he is not unnaturally concerned with multiple retail chains' buying policies. "We are being hit by an enormous situation of discretionary discounts which are discriminating against small retailers," complains Prime. He claims that a growing number of consumer goods manufacturers are making up for the bulk discounts requested by their big supermarket customers by increasing the prices they charge to small and powerless shopkeepers. The federation plans to produce a paper within the next month outlining the scale of the problem and suggesting solutions.

Prime is also angered by proposals in the Government's Social Security White Paper last December to replace family income supplement with a so-called family credit to be paid through wage packets. This, he argues, will create a tremendous extra burden for small businessmen.

Another issue dear to Prime's heart is the fact that businesses have to pay tax on profits that are retained for expansion. Such retentions should be tax-free, he argues. "It is unfair that there are plenty of schemes which allow grants for expansion, but small businessmen which expand with their own money are penalised."

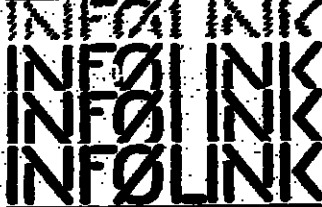
WD



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THE contribution from Trade and Commercial Credit Corporation, a small independent credit analyst, is the best of the bunch—and so it should be at £45.50.

For that price, Trade and Commercial supplies a 19-page analysis of the previous four years' accounts, forecasts, background on mechanical engineering, plus a wodge of financial reports and lists of shareholders. But the most important feature of the Trade and Commercial report is that it outlines in detail the relationship between Minimet Ltd and its more credit-worthy holding company, Minimet Holdings.

Taken on its own, Minimet Ltd looks superficially as if it could collapse in two years, warns the report. Its credit management is slack; cash flow is inadequate, but profitability is improving thanks to recent management and procedural changes.

However, Trade and Commercial believes Minimet Ltd should be given the benefit of the doubt. Good for £90,000, it suggests, so long as it can produce a promise of support from the holding group.

DUN & Bradstreet, Britain's largest credit reporting agency, provides the most thorough report after the much pricier offering from Trade and Commercial Credit Corporation.

The D&B report itself might seem a little expensive at £30 (regular subscribers pay less than half that) yet it includes several useful nuggets overlooked by the rest. For a start, it is the only agency to list individual directors' jobs, major customers and to give details of Minimet Ltd's recent export successes in China and South America.

Moreover, D&B is the only agency to pin its name to a precise sales and profits forecast for the year ending February 1986. Minimet Ltd actually did much better than D&B's projection of profits up from £3,000 pre-tax to £135,000 on sales up from £2.5m to £3.1m, but at least the direction was right.

Minimet Ltd achieves a credit score of 57 out of a possible top 100, D & B suggests that it can be trusted with around £10,000, one of the most cautious estimates in the sample.

INFOCHECK, one of the smaller agencies, cautiously suggests a £25,000 credit limit for Minimet Ltd.

Its two-page report costs from £9 to £15 depending on whether it is delivered in four hours or three days and warns that Minimet's account needs supervision. Guarantees should be obtained from the holding group—which is not covered by the report—for larger credits, says Infocheck.

The agency gives a basic but pertinent financial analysis, even if, like the rest of the sample, it is based on information a year out of date. Among the points it highlights are a more than doubling in net assets, improved profitability, but debts up from 81 per cent to 152 per cent of shareholders' funds in the year to February 1985. Infocheck fails to mention the name of Minimet's dynamic chief executive, a well known figure in the sector, likely to be of some comfort to anxious suppliers.

JORDANS does not claim to provide a credit checking service since as a company information group it prides itself on supplying accurate, objective data rather than subjective opinions.

Even so, its £13.50 standard business search report looks thin compared with what is available for a similar price elsewhere. Apart from names and addresses of directors, its most useful points include a figure for Minimet Ltd's secured indebtedness (£95,786) and a mention of the fact that its bank has taken a debenture over all of its assets. Another £2.50 buys a copy of the most recent annual returns and accounts.

Jordan's more basic financial database print-out is better value at £9, which buys a list of directors and summaries of the past three years' accounts. Normally, business customers can expect to receive reports within two days, which is fast for the price.

GUARDIAN Business Information, a division of CCM Systems, warns that while Minimet Ltd is trustworthy, its account "may require strict management. If prompt payments are required."

Its three-page report, costing £13.50, points out that some suppliers have reported delays in settlements of accounts. Guardian does not commit itself to a set credit limit, beyond suggesting that "transactions to low five figures are within scale of trading."

Apart from that, the report contains little that any individual could not discover for himself from the Registrar of Companies, though to be fair to Guardian the report makes this clear by showing prominently where its information came from.

MINIMETAL Ltd should not be trusted with more than £14,400 trade credit, suggests Credit Ratings, a subsidiary of ICC Information Group.

For £15, Credit Ratings provides a three-page report, the most useful feature of which is a list of Minimet Ltd's credit ratings compared with averages for its sector, a service not included in other reports from the sample in a similar price range. This shows, for instance, that Minimet Ltd gives more customer credit and borrows more than its competitors, but is still above average when it comes to generating cash. For another £15 and Credit Ratings supplies a similar report on the holding company, which it reckons can be trusted up to £64,000.

INFOCHECK, run by the United Association for the Protection of Trade, provides a straightforward factual profile that leaves the actual credit judgment up to the reader.

It is, however, the only agency to point out that Minimet Ltd has been the subject of six finance company searches in the last three years (two in January). This suggests that the company has at least until recently been a marginal enough proposition to warrant close monitoring by other people doing business with it.

InfoLink is also the only group in the sample to include a reference from a supplier—favourable—and to examine directors' individual creditworthiness, from which it concludes that nothing can be held against them. All this, plus a copy of the latest published accounts for a reasonable £11.75 for delivery in eight days. If the report is needed within two days, it goes up to £38.75; well out of line with the rest.

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THE ARTS

New Spanish Art/William Packer

Home thoughts from painters abroad

The two exhibitions of contemporary Spanish painting and sculpture that have opened in London and Oxford are fruits of separate initiatives by the galleries concerned but are so directly complementary that to see the one is at least to feel the need to see the other.

Dobles Figuras at the Museum of Modern Art in Oxford (until May 18), gives a limited retrospective opportunity to two senior painters, Antonio Saura and Eduardo Arroyo, with two younger painters, Miguel Barrio and José María Sicilia.

At the Serpentine Gallery in Kensington Gardens (until May 11), the Arts Council is showing the work of three artists, each from a different city: two sculptors, Susana Salas from Barcelona and Miguel Navarro from Valencia, and Sicilia again, the only painter and the link between the shows, to represent Madrid.

Both exhibitions have been helped by the Spanish ministries of Culture and Foreign Affairs and the British Visiting Arts Unit, and both are sponsored by the Spanish company, Overseas Arts. In addition, the Oxford show's catalogue has been sponsored by the oil company Petromed. All in all, therefore, what with following so hard upon the Arts Council's recent Home to Barcelona at the Hayward Gallery, and the coming state visit to Britain of the King and Queen of Spain, there is to these visits a decided whiff of the official and the opportunist.

But they are none the worse



A detail from Eduardo Arroyo's Noche Espanola

for that, for there is nothing of compromise in either exhibition. Both these shows are small, rigorously pared down and elegantly shown, the work serious and hardly chosen to court any easy popularity. Spain is a special case and

celebrated together in these shows is so essentially Spanish as still, for whatever reason, expatriate, the two older men only now rejoining their working links with home after their long equivocal absence in which they achieved their artistic maturity. Whether or not we make special allowances for the work, we can sympathise with the effort and intention behind the presentation.

Sicilia has lately lived and worked in New York, Barcelona, Arroyo and Saura in Paris, Solano and Navarro in Spain and their work shows abroad. Taken individually that work is as good and interesting as the case may be, serious and professional and engaged to the full with contemporary preoccupations and sensibilities. But only by bringing their work to London and Oxford to declare themselves collectively as Spanish, do these artists force upon us the question why have we seen so little before, and when can we see more?

Of the four painters, Arroyo and Saura, the one nearly 50, the other nearer 60, are the more direct Spanish in their imagery. With both of them, surrealism, which drew such a charge from Spain between the wars, lies close to the surface, but much tempered by other more recent influences. Arroyo's work is a knowing and elegant, often very funny version of pop art, more British in its sympathies than American, full of art historical jokes and side-lines, glances, now to Magritte, now to Kitaj, Caulfield, early Hockney, yet never dependent on any of them.

Saura moves from a near abstract expressionism in the 1960s to a more figurative and obviously surrealist by the late 1970s, by which time he is reworking the fractured and weeping female heads and portraits of Picasso of his surreal expressionist period of the 1930s, but with a freedom and expansive vigour that recalls not only Picasso's last great period in the 1940s but also Appel and Subotnik.

Each younger painter is an expressionist, and though both are now working to keep their distance, both are closely identifiable with the New Wave of figurative expressionism. Barrio indeed enters a vocal disclaimer, which is rather belied by the work itself. His huge canvases, with their dense and thickly encrusted surfaces in sombre greys and ochres carry their images of beached boats, figures on the shore and views high across the bay with a curious wry charm and sense, the labyrinthine Poet's Dog in its kennel high above a winter sea entirely characteristic. As for Sicilia, at Oxford he shows his more recent work which is multipanoramic, fragmentary and is clearly moving towards abstraction. His work at the Serpentine, large canvases of roofscape and rudimentary still-life scenes, has more firmly with his own generation.

Of the sculptors, Navarro shows a single work, The City, an installation of discrete and dispersed elements that might be a maquette for an ideal city, which takes up one gallery to itself and is more interesting than convincing. Much more impressive is the work of Susana Salas, which though so simple in its physical statement—bare, stepped shapes and blocks of beaten and welded iron—has an authentic monumental presence, that intrigues the imagination and stays in the mind.

Bolshoy Ballet/Vienna State Opera

Clement Crisp

"What on earth are we doing," I asked my distinguished colleague and friend, Mary Clarke, sitting in the Vienna State Opera House at 11 in the morning on Easter Day, watching Raymond's scene.

"Enjoying ourselves," was the succinct and wholly true reply, for there is little more exhilarating than the sight of the Bolshoy's dancers moving with splendid panache through the ritz established by Petipa and Giannini, lately revised by Yury Grigorovich for his company.

Outside in the city the bells were ringing, the churches bright with their horrored children and Easter-lidde flowers. Inside the opera house the cohorts of the Bolshoy Ballet were deployed in a work which suits them, would hazard, as well as any other classic, since the boldness of their style and manner can fill out the nonsense of Raymond's plot-point with a fine bravado, they do not believe in Hungarianism in Provence, Crusader heroes, Saracen villainy. (There is even the presence of King Andrew II of Hungary, but remembered for having bought sacred relics, the wine jars used at the Wedding at Cana.)

Raymond's third act was followed by a divertissement of familiar gala numbers: a Coraire duet brought mechanical complexity to the stage; Pavlova, though Andris Liepa was a brilliant slave at her feet; the big waltz from Les Sylphides united Tatiana Golikova and Mikhail Galkin; and, finally, Wazars surged impetuously over us with Marina Nudzhka caught in the stalwart arms of Mikhail Sharkin; the Arab Dance from Nizakcher (Gladys in costume) was the most realistic of the music that I know,

and well done by Yelena Radchenko and Alexander Vityayev, while Mikhail Zivin brought in the heroic account of Solor's variation from Bayadere's Shades scene.

Two items, though, merited special attention. In a duet from Gorsky's recension of La Fille mal gardée the company introduced an exceptional young (just 20 years old) male virtuoso, Vladimir Lyakin. Fine-boned, slender, he is a "teacher's pet" of an artist, cutting every step cleanly, blessed with lightness, elevation, and that academic purity which dancers strive for but rarely achieve. In this predictable Fille variation he showed a buoyancy and physical sweetness of manner that were of great charm, and that he is capable of much more was seen on the next day in The Golden Age when, at a later moment over the age like an Olympic champion.

Raymond's combination of national dance classicised and classicised and nationalised is irresistibly done by the Bolshoy, by Alla Mikhailchenko as an elegant heroine (with no vulgar hand-claps in her solo; by Anna Liepa as a powerfully virtuosic Jean de Brienne; and by a group of soloists to whom national dancing is a grand challenge and classic dance the very grain of their art. Every demand of the celebrated male quartet, I must note in passing that the ringing account lies in the essential the Bolshoy's style: its passion to communicate as well as to perform.

cal sensitivity—was conducted by Alexander Lavreniuk. Ballet-goers remembering that name may care to know that on his retirement from dancing Lavreniuk took up a conducting career and led performances in Vienna of sterling vitality and musical worth.

Another rare moment came with Lyudmila Semenyak's account of The Dying Swan. Beautiful in restraint of means and decorum, this dance—which some Soviet ballerinas have turned into a wrestling bout with an unpleased turkey—the stage a maelstrom of feathers and falling limbs—acquired again its lyric simplicity and intensity of poetry.

The morning ended with the second act of Spartacus, boiling with triumphant slaves, rebellion, Roman orgy, and that emotional abandon which is the very movement and mood. Yury Vasilychenko was a sound, credible Spartacus; Natalya Bessmertnova the supreme embodiment of Phrygia's devotion (Bessmertnova is the perfect Grigorovich heroine, never more so than as the Rita of The Golden Age in which her thrillingly expressive physique is shown at its best and lyrically pure); and Nina Semizorova has assumed the guile and glamour of Aegina, a role she draws with a cutting edge of technical prowess.

The Bolshoy's interpretation of that vehement energy which impels our belief and identification with the drama. Therein lies the greatness of the Bolshoy style: its passion to communicate as well as to perform.

Annie Fischer/Elizabeth Hall

Andrew Clements

Miss Fischer's most recent visits to London have concentrated upon Beethoven, including a most memorable series of concerts devoted to the composer in 1984. On Sunday afternoon, however, Beethoven was only the beginning of her programme, which thereafter took her into the heights of the romantic repertoire with Schumann's Kreisleriana and Liszt's E minor Sonata. Her virtuosity has been hymned persistently on this page in recent years, and on this occasion she found them quietly demonstrated in Beethoven's Op. 27 no. 1 sonata and then tested more combatively in the works that followed.

The Beethoven was not, in the light of what was to follow, entirely settled; the scherzo swirled and bumped a little, only gained its poise when the slow movement was reached, its

opening statement underpinned with slightly brittle left-hand pedals, and the finale exploded with exuberance that seemed only just to be confined. Kreisleriana then emerged as an extrapolation of the same sound world, the keyboard coloration mellow rather than brightly prismatic, the emphasis on the thematic integration of the work taking precedence over its quotic mood changes.

Listening to Miss Fischer at her best is as rewarding as enormously sensitive Lisztlieder singing at the height of their powers: the weight of each phrase is perfectly assessed, its sense and direction unaltering. Every element is fitted exactly into place, so that in Kreisleriana for instance the structure of each number was absolutely natural, the poetic ideas—a rapt evading to No. 2, eloquently sounded low-register harmonies

in the fourth—emerging in a context that was never artificial nor stage-managed.

The warm tone that spread through Schumann brought to the Liszt sonata a richness of texture which cut across the more homogeneous conception of Kreisleriana, and which favored more lean drama, and stark dynamic contrasts. But Miss Fischer kept the tension going unflinchingly, moulding it into climaxes of unabashed grandeur, and launched the fugue with passage work that seemed to fuel itself quite unstoppably. Equally eloquent, though, were the lyrical passages, the delicately spread chords at the end of the second section, and the closing bars of the sonata, to yield an unusually satisfying and comprehensive view of a work that so easily encourages high-octane brilliance for its own sake.

Crosse's new trio/Wigmore Hall

David Murray

Gordon Crosse's new Piano Trio was commissioned by the young, all-female Hartley Trio with Arts Council funds, and premiered on Friday as the centrepiece of a Hartley concert. Crosse has not been much in the public (or even the specialist) ear of late, but the new Trio shows that his recent preoccupations are still present and alive.

His two movements, overtly related in effect, continuous, extend Crosse's interest in building music from ostinato material, basic phrases piled up in different sizes and colours. The bell-like pedals of the first movement, and its variously repetitive superstruc-

ture, reach back as far as his changes. Bartok, who has surfaced in later Crosse music, presides benevolently over the Rondo: added-step rhythms, and an earthy drive toward short, sharp climaxes. As it proceeds, the Rondo echoes more and more the modal shapes and longer sonorities of the first movement, and comes to rest among them.

The Trio requires a keen feeling of on-the-spot investigation, of experiments conducted with alert ears. The Hartley team rose to that loyalty; their other pieces sounded bland by comparison, as if they were striving toward ideally respectable perfor-

formances without actually listening to each other. In Dvorak's E-flat Trio, no matter how fine the fraternal good cheer of the music was compromised by a stiff, overbearing piano—the strings were reduced to the status of warty pleading partners. Balance was a little better in Beethoven's "Archduke" Trio, but no passage suggested that the Hartley players were anywhere near ready to measure the expansive scale of the work. Its stately drama presupposes a kind of grandeur in the main gestures, the Hartley version was a little low-moving and terribly ladylike.

Katya Kabanova/Berlin

Richard Fairman

Not many operas can survive on a few days and a bare expanse of stage. But the works of Janáček have so strong a backbone of human drama that it is quite possible for a performance to strip away the usual trappings of stagecraft, house setting and still succeed, as long as it is true to that emotional core.

For this new production, of Katya Kabanova, the Berlin team of Gunter Krämer and Andreas Behnke, producer and designer, have done just that. They have put the opera firmly and without apology in the world of the modern straight theatre, served by sets of an often brutal simplicity. Apart from the nearest area, reserved for Katya alone. In the opening bars she is caught in the glare of a floodlight that cuts across the stage and from there to the end of the opera nobody else is allowed to divert attention from her.

The production aims to explore the pressures on Katya, in detail. At the end of the first act, when Tichon leaves her to the mercies of her formidable mother-in-law, she is made to change her simple white dress for the regulation black smock and head-covering. And later,

when she is alone, we find her locked in a private agonising feeling her way along the walls for a means of escape.

To all this Maran Armstrong responded with a change of aerobics energy. She is, perhaps, too strongly driven to make an ideal Katya—it was the very fragility of the character that drew Janáček to her story in the first place. Her "woman driven to breaking point" her portrayal came across with great intensity. The last scene with her suicide, stark and unadorned, made a fitting climax.

She makes heavy work of the vocal writing at times, but then several of the other singers also had difficulty getting over the orchestra. Patricia Johnson was the best, succeeded as the secondary part, Varvara and Kuznetsov. The relationships were often more naturally drawn than in ENO's highly praised revival earlier in the season.

The conductor was Jiri Kout, who led the orchestra into some full-blown tuttis, horns to the fore, all a bit much for the singers. But then it was not for the music that the evening had its strength; its greatest impact came in the cumulative dramatic sequence of the last scene: Armstrong's Katya, drenched with rain, wandering through the marshes and finally peering into a pit of despair. It will remain long in the memory.

Florakören, Brahe Djäknar/St John's, Smith Square

Paul Driver

The male chorus Brahe Djäknar and female chorus Florakören, which consist of university students from Abo Akademi in Finland, have been touring northern Europe under their conductor, the composer, Götzfried Gräsbeck, and on Saturday night paid a visit to St John's, Smith Square. They divided their programme into five sections, and went through 20 items.

First, a quartet of Scandinavian vocalists, Sibelin's Finlandia, of course, which did not arouse the chorists to undue passion and even sounded slightly tepid; Niels Gade's Morgensøgen, Oskar Lindberg's Pagan, and Grieg's beautiful Ave Maria Stella. The impres-

sion was of a sensible and diligent ensemble of singers rather than of anything more searing or distinguished. The conductor had the irritating habit of banging out tuning notes on the piano before each piece, which brought to the atmosphere of a rehearsal.

In the next group, Bruckner's Ave Maria fared quite well, and a moderately extended Amen setting by the Polish composer Górecki proved adventurous and absorbing. In the third group—given over to male chorists—Britten's Ballad of Little Musgrave and Lady Barnard, perhaps his worst piece, came over lugubriously, and so did the two movements offered of Finnish hymns, Erik Berg-

man's Tiptikka Suite: darkly, muddledly dissonant music whose continuation (prevented by the illness of the bass soloist) I wasn't sorry to forget. But satisfactions came from an impassioned Pushkin setting by Chaikovsky, who has stilled the voice of earth, of which this spirited setting may have been the British premiere, and from Gräsbeck's arrangement of the Säkkyriäinen Poika, complete with trumpet obbligato.

The ladies alone gave us Verdi's Four Seasons, which were so delicate, highly unfamiliar miniatures. When the full choir reassembled, it was to perform Sibelin's three Roba-sena settings and this, to prove the evening's completely moving moments.

Dorati's Beethoven/Festival Hall

Dominic Gill

Arnald Dorati's Beethoven cycle with the Royal Philharmonic Orchestra finishes tomorrow, Wednesday—the day of his eightieth birthday—with the Emperor Concerto and the Ninth Symphony. In my experience, Dorati is by and large an uncommonly genial Beethovenian: urbane, unidiosyncratic, precise, thoughtful, a worthy middle-of-the-road interpreter whose performances unfold with remarkable smoothness and consistency, but offer few surprises.

From time to time, though, the commanding virtuosity and energy and clarity in Dorati's conducting take the centre of the stage (even at 80, his direction and bearing still have the vitality of a man many years younger). At Friday's concert

—the penultimate of the cycle—the seventh symphony and the first piano concerto were illuminated by a wonderful copiousness and energy on nearly every page. There was nothing exceptionally original or surprising, from the orchestral point of view, about either performance; but Dorati had the EPO playing at the very peak of their form, on the tip of his baton throughout the evening, and he kept them there from first to last.

The soloist in the concerto was Radu Lupu, whose playing seems to gain in calm and confidence with every new season. It was a performance of the utmost subtlety, delicacy and restraint buoyant with good sense and exquisitely detailed. I loved the first movement's basic

proposition—confrontation and contrast between heroic, almost poker-faced delivery and sudden visions melting, irresistible lyrical warmth. The finale was not so quirky, mixed with a joyful radiance that embraced every return of the theme.

It was not an electrifying seventh symphony which Dorati conducted, or even one of the highest drama; but he brought such a bloom to the PRO's sound, and such fine, easy pointing to the touch of instrumental voices, that the experience was never dull. The final allegro was a blaze of energy, not frenetic at all as it sometimes can be, but large-boned, targeted, driven with unrelenting momentum.

Arts Guide

Opera and Ballet

PARIS
Fidelio's War and Peace produced by the National Opera from Sofia, Théâtre Des Champs Elysees (47234777).
La Traviata alternates with Stride Massimo Bjart at the Paris Opera Ravell's L'Homme Espagnole, a one-act musical comedy full of Spanish rhythm, is completed by Puccini's Gianni Schicchi, a one-act opera full of verve and humour. Opera Comique (42920811).
Sensai Jaha, choreographed by Ushio Amagatsu, creates a shock with of ten disturbing and cruel images of the Buto dance. Théâtre de la Ville (47242777).

BRUSSELS

Cirque Royal: The Merry Widow conducted by Christoph von Dohnanyi with Anje Silje, soprano, (2182915)

LONDON

Royal Opera, Covent Garden: Rossini's Semiramide, in a concert performance conducted by Henry Lewis, joins the heavily criticised but potentially rewarding Fliegende Holländer and the solid looking revival of Arabella in the repertoire. (4471888)

English National Opera, Coliseum: Reginald Goodall's best performances of Parsifal in this run, otherwise an evening of dramatic disappointments. The Merry Widow continues to draw the crowds, now

in a revised staging by Ian Judge, while there is a return of Elphig Munchausen, Bartered Bride, (4263181)

WEST GERMANY

Berlin, Deutsche Oper: Katja Kabanova, with Karen Armstrong in the title role, Bernd Albin Zimmermann's Die Soldaten, produced by Hans Neuenfels, returns. Don Giovanni brings Cheryl Studer, Pilar Lorenz, Barbara Vogel and Lenus Carlson together. Munchausen has Thomas Fuchs as guest conductor.

Hamburg, Staatoper: Zar und Zimmermann is a well done repertoire performance. Der fliegende Holländer has Sophia Larson and Robert Haleszka. This week's highlight is Manno Leconte starring Natalia Trutkaja and Franco Bonisoli.

Frankfurt, Opera: Don Pasquale has fine interpretations by Barbara Bonney as Norina and Bodo Schwanbeck in the title role. Der Freischütz, offered in the last time, highlights Lisa, conducted by Walter Raffener, Beatrice Nicheff, Barbara Bonney and Manfred Schenk. La Bohème with Yoko Wataabe and Giacomo Aragall is an event of more than passing interest.

München, Bayerische Staatsoper: Manno, a Jean Pierre-Fonelle production, is perfectly cast with Edita Gubrovic and Alberto Cupido. Fiddio features Sabine Hass, Julie Kaufmann, James King and Kurt Maul. Der fliegende Holländer has

Robert Schenk in the title role beside Astrid Varnay and Lisbeth Balslev.

NETHERLANDS

Amsterdam, Staatsschouwburg, Netherlands Opera with the Raaius section of the CIVIL WARS by Philip Glass and Robert Wilson, directed by Robert Wilson. The Netherlands Philharmonic under Lucas Vis, and the Netherlands Chamber Choir conducted by Siebe Kleidera. (242111)

ITALY

Milano: Teatro Alla Scala: Slightly sleepy production of Bellini's La Sonnambula, conducted by Gianandrea Gavazzeni and directed by the film director, Ermanno Olmi. The young American soprano Jane Anderson makes a successful Scala debut as Aminta and Patricia Pace is a splendid Lisa. Susan Lake, directed by Franco Zeffirelli, with choreography by Rosella Hightower, Michel Sason conducts and the cast includes Cecilia Bartoli, Dominique Gallozzi and Jean Charles Gil. (809128)

Rome: Teatro dell'Opera: Herodiade by Jules Massenet conducted by Gianluigi Gelmetti and directed by Alberto Fassini with a cast which includes Agnet Balza, Montserrat Caballé, José Carreras and Juan Pons. (481755)

Trieste: Teatro Comunale Giuseppe Verdi: Un Ballo in Maschera, directed by Alberto Fassini with Adriana

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

April 4-10

Morrell, Stella Silva and Carlo Cosutta (831948)

NEW YORK

Metropolitan Opera (Opera House): The week features the first seasonal performance of Parsifal conducted by James Levine with Leonie Rysanek and Peter Hofmann, joining the repertory of Don Carlo with Maria Zempieri, Aida conducted by James Levine with Anna Tomowa-Sintow and Luciano Pavarotti; Sir Peter Hall's production of Carmen also conducted by James Levine with Maria Ewing in the title role, Catherine Malfitano as Micaela and Plácido Domingo as Don José; and the last performance of the season of Desdemona directed by Brittan Amoroso, conducted by James Levine. Lincoln Center (8626000)

Joffrey Ballet (NY State Theatre): The spring season includes two full-evening performances, Romeo and Juliet and The Taming of the Shrew, four one-act premieres and 14 repertory favorites including Of Thee I Sware and Rodeo. Ends April 28. (878 5570)

WASHINGTON

American Ballet Theatre (Opera House): National tour includes from the company repertory Don Quixote, Romeo and Juliet, Giselle and The Nutcracker. Ends April 22. Kennedy Center (254 3770)

Saleroom/Antony Thorncroft

The dealers win again

Once again taxpayers' money has gone to line the pockets of a London dealer, in this case Armitage Antiques. This follows the successful purchase by the British Museum of the Portland coat, made in gold in 1797 by Paul Storr to christen offspring of the Dukes of Portland. It will go on view at the Museum today.

Lady Anne Bentinck, daughter of the seventh Duke, sold the font, through Christie's, last June, and it was bought by Armitage for £250,000. Not surprisingly the Minister for the Arts placed a seven-months stop on an export licence for this rare and precious object, giving a British museum, or gallery, that amount of time to match the auction price.

Thanks to a £900,000 contribution from the National Heritage Memorial Fund the British Museum, which has an excellent collection of gold and silver objects, has been able to raise the money. But it has actually had to pay £1,275,000, the difference being the dealer's profit margin: presumably Armitage had an overseas buyer who was prepared to pay the higher price.

If the Portland family had sold the font to the British Museum through a private treaty sale the museum might have paid less, and the family received more, because of a tax advantage. Last year the Government announced improved arrangements for the acceptance of works of art in

lieu of tax: important items are eligible for calls on the Public Expenditure Reserve, up to an estimated, but variable total limit of £12m a year.

These new arrangements have just been called upon for the first time in the acquisition for the nation of the papers of the Dukes of Portland and of Newcastle, many of which deal with aspects of British foreign policy from the 17th to the 19th centuries. The papers will be placed in a public archive. So it seems that the Portland family have belatedly come round to the advantages of private dealings, rather than the hit-and-miss experience of an auction sale.

Phillips held an auction of Victorian drawings and watercolours yesterday, currently one of the strongest saleroom markets. It totalled £143,110, with only 5 per cent unsold. Top prize was a pastoral scene of a shepherd and his flock by Miles Burket Foster which beat its top estimate at £11,800, to Berkeley. A watercolour of an elf surrounded by flowers, by Eleanor Fortescue-Brickdale, also beat its top forecast at £7,000, to Hartnoll.

Six contemporary drawings by Heath Robinson went to Beetles for £1,600. They had been recently uncovered by a descendant of the artist in store, and affected by water staining. One dated 1917, referring to the construction of the Channel Tunnel, sold for £750.

You need to know WHO'S WHO 1986 US DOLLAR THE WORLD VALUE IN THE FT EVERY FRIDAY

First shots in a costly farm war

By Andrew Gowers

US FARMING IN TROUBLE

Prescription for Japan

MR YASUHIRO NAKASONE, the Japanese Prime Minister, was yesterday presented with a report which, for good or for ill, has become one of the planks of his country's economic diplomacy in the run-up to next month's economic summit in Tokyo.

The brief was imaginative. It seemed to address a pervasive Western hunch — that beyond Japanese industrial excellence, which the rest of the world has to accept, compete with and try to enjoy, not beyond simple protectionism, which must be identified and tackled, there is something basic and structural about the Japanese economy which makes it export-prone and import-averse.

Unfortunately the brief, and the public build-up to its results, have backfired. The Maekawa Commission took five months, 19 meetings and 14 drafting sessions to produce a report; the hard slog of the consensus building shows all too clearly. The report starts with dramatic assertions of Japan's need to make a "historical transformation in its traditional policies on economic management and in the nation's life-style."

Budget handouts or tax reform

IF THE Institute for Fiscal Studies is crowing a little in the wake of Mr Nigel Lawson's third Budget, it can surely be forgiven. For many years now, the IFS has been putting the case for an "expenditure tax" with all the ardour of a Latin lover. In 1984, the Chancellor rejected its entreaties, arguing that such a reform was "wholly impracticable and unrealistic."

Broadly, the base would consist of all an individual's cash receipts: it would include, for example, proceeds from the sale of securities as well as wages. The crucial point, however, is that every form of saving would be deductible. Like income tax, an expenditure tax would be tailored to an individual's circumstances — an appropriate personal allowance and rate band would ensure that it was as progressive as required.

Distinctions An expenditure tax would seem to have many advantages. Unlike an income tax, it would not impose a "double" taxation on savings: the post-tax return on any form of personal investment would be equal to the pre-tax return rather than artificially depressed. The pressure on people to consume today rather than save and spend tomorrow would thus be removed. The Prime Minister could promote it as a tax that gives the thrifty a fair deal.

AFTER YEARS of threatening postures, US anxiety over its mounting farm trade problems have finally turned into action. Last week's decision by the US to raise tariffs and quotas against some European farm exports in retaliation against alleged restrictions on American sales in Europe since Spain and Portugal joined the community was but the latest example.

Disputes are also simmering about a range of issues from wheat export subsidies to meat hygiene to citrus tariffs. In such cases the US — as part of its "fair trade" policy — is showing mounting reluctance to surrender markets where its position has been weakened as a result of distortions introduced by trading partners like the EEC.

Perhaps more seriously for rival agricultural exporters, though, the US is embarking this year on a fundamental change in its overall farm policy. Over the next few months, under the five-year Food Security Act (the "farm bill") passed last December, Washington will be making cuts of up to 30 per cent in the market prices of its key products in a bid to recapture lost sales.

The full implications of this policy shift are only now beginning to dawn on other exporters. For the EEC it means that the Community budget will be stretched further than ever in paying higher subsidies to bridge the gap between high EEC grain prices and the world level. The Europeans are already feeling the cutting edge of US export subsidies in the Middle East and north African markets.

With US agriculture now in the fourth year of a worsening slump, the Administration is pinning almost all its hopes for an eventual recovery on the revival of export demand. But boosting sales in today's glutted grain, rice, oilseed and cotton markets means only one thing: taking sales from other producers.

And although the Government is sheltering its own farmers from the effects of lower world prices with record income support payments, this will not prevent thousands more of them going out of business this year, taking numerous banks and farm equipment dealers with them. In a year when Congress faces mid-term polls and 22 Republican senators are up for reelection, many of them from key farm states, that can hardly be a heartening prospect for the Administration.

Today exports are much more important to US agriculture than they once were. In 1980, for example, exports made up 30 per cent of total US farm sales — double the proportion only 10 years previously. Just as the farm boom of the 1970s was fuelled by high inflation, a weak dollar and rising exports, so the slump of the 1980s was precipitated by a reversal of these conditions.

This was the picture confronting Congress as it struggled to pass together the 1985 farm bill. The bill's predecessor, enacted in 1981, called for high price supports in the expectation of a continuing rise in world prices and demand for US products.

I foresee blood on the floor for the next year or so. We're in a subsidy war for the short and medium term

curbing inflation amid the previous decade's better shelter rise in land prices, thus significantly reducing the value of farm assets. At the same time, the dollar strengthened and, coupled with the high supports in the farm bill, opened up a price umbrella under which producers from other countries could expand.

Against this background the 1985 farm Act represents a big change in emphasis. The significance of the 1985 farm bill was that most producers and politicians accepted the need to drive prices lower if there is over production, says Mr Gene Moore, a leading congressional staffer on agricultural issues. "Before, there was an emphasis on trying to hold prices by limiting production."

Now, while export prices are to be lowered sharply, farm incomes will be sheltered by a heavy programme of government deficiency payments, meaning that the bill's commodity programmes are estimated to cost at least \$32bn over the next three years, nearly 50 per cent more than the level of the past three years (although this is subject to cuts under Congress's budget deficit reduction plan).

In this sense, US farm policy is moving closer to something like the EEC's practice of two-tier pricing — one price, actually paid to farmers and a significantly lower price for exports. What the programme will clearly not do is alleviate the problems of debt and excess capacity which afflict the farm sector.

Although export volume will pick up from this year, it is not expected to rise quickly enough to compensate for the drop in prices. The value of US farm sales will thus continue to decline in the short to medium term.

Farm bankruptcies and foreclosures continue to gain momentum, particularly in the grain and oil seed heartlands of the Midwest. Many thousands of farmers have already gone out of business, and a further 5 per cent of the remaining 2.2m are widely expected to go into liquidation this year.

The US "farm problem" is first and foremost a debt problem. Most of the farmers in trouble are those who geared up for expansion in the late 1970s and early 1980s. They are the medium-sized commercial farmers who were trying to get bigger only to be hit by a collapse in demand for their produce, a crash in land values, and increasing debt service requirements, all at a time when they could least afford to meet them.

Aggregate farm debt is estimated at a staggering \$210bn — of a similar order to the combined foreign debt of Brazil and Mexico. But the bulk of it (more than 60 per cent) is owed by only 19 per cent of US farmers.

The collapse in land values has brutally exposed the poor underlying quality of many of the loans which bankers fell over themselves to extend in the 1970s and early 1980s. As the Comptroller of Currency pointed out in a recent summary of the situation, "higher debt was supported by rising land prices rather than by higher cash flow."

The boot is now on the other foot. Land prices in key parts of the mid-west have fallen by more than 50 per cent since 1980, and are expected to drop by a further 3-5 per cent in the nation as a whole this year. As a result, the scale of bank losses and failures has been increasing sharply.

In 1985, the Farm Credit System, says the present lender to agriculture including federal land banks, medium-term credit institutions and banks for farm co-operatives — made a net loss of \$2.7bn compared with net income of \$373m in 1984.

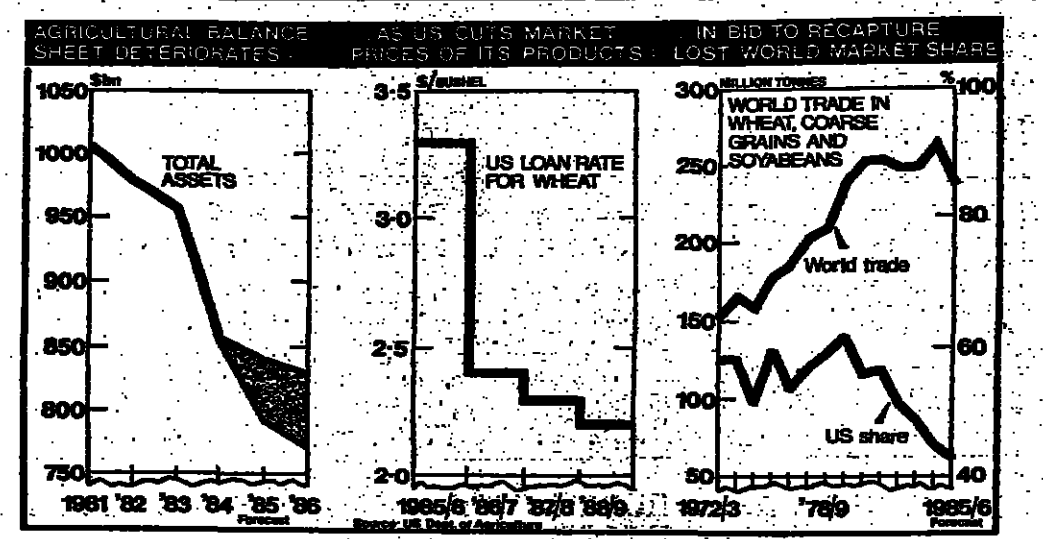
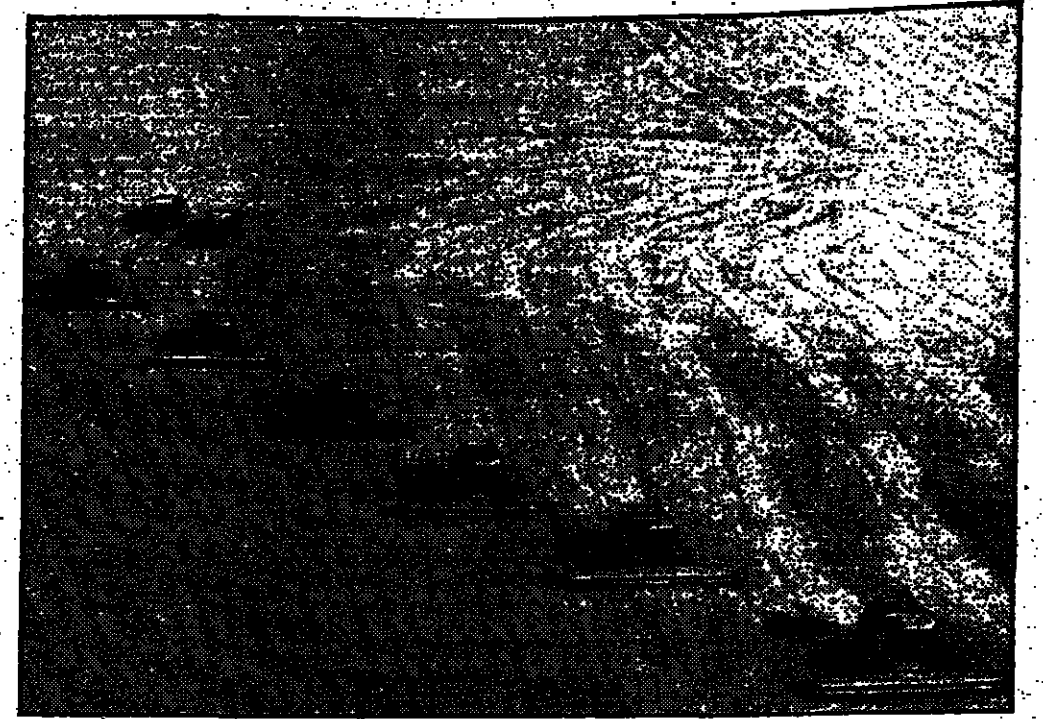
Provisions for loan losses increased even more sharply and at the end of last year the FCS outstanding debt of \$86.6m as "non-accrual" or non-performing loans piled up.

The effect has been a drastic erosion of investor confidence in the securities which the FCS issues to fund its lending — and a sweeping reorganisation of its operations, coupled with a promise of treasury assistance, if necessary through a backup line of credit.

Among the banks with heavy exposure to agriculture, the picture is similar; the troubles of farming are hastening the consolidation of America's uniquely fragmented rural banking network. Last year 182 of the 841 US national agricultural banks reported losses, compared with only 60 in 1983. Of the 30 US banks that failed in 1985, 10 were agricultural.

For agricultural machinery manufacturers and other suppliers to farmers the outlook is, if anything, even bleaker. The equipment industry has already been through a traumatic adjustment process as a result of the sharp drop in sales over the last few years, Tembeck, 600k over International Harvester's farm machinery division and introduced a sweeping rationalisation programme in late 1984, over the farm equipment business of the US company, Allis-Chalmers. Last May, Ford merged with New Holland.

But sales have kept on falling despite heavy discounts offered by the manufacturers and last year sales volume was more than 50 per cent below its 1979 peak. In 1985, Mr Schmittner reckons it could be down a further 15-20 per cent. Distress sales of equipment by bankrupt farmers will continue to depress the market for new machinery; this year milking machinery manufacturers like Sweden's Alfa-Laval may well join the sufferers as a result of a government programme giving incentives to dairy farmers to quit; the big question for the machinery industry, therefore, is whether it has so far done enough to put its house in order. Judging by the heavy overhang of excess capacity, the answer is almost certainly that it has not.



Mr Emmett Barker, President of the Farm and Industrial Equipment Institute in Chicago, says: "I really don't believe that the Food Security Act of 1985 has any potential to improve the medium term outlook for agriculture. Some of our exporters may not live to see better days when they eventually come."

Hiram Walker's triumvirate

Those who know the three men who call the shots at Hiram Walker Resources are not surprised that they have apparently decided to dismember the venerable Canadian energy and liquor company rather than succumb to a takeover bid by the Reichmann family, who control the Olympia and York real estate and resources empire.

Clifford Hatch, senior, one of the patriarchs of Anglo-Saxon Canada, fought off other unwelcome corporate suitors during 20 years as Hiram's president and chief executive. Now aged 69, he retired two years ago but remains the elder statesman on Hiram's board of directors.

The Hatch family was largely responsible for stitching together Hiram's liquor empire, buying its first liquor business in the early 1920s.

And the family links continue through Clifford Hatch, junior, 48, an aggressive Harvard MBA, who heads Hiram's liquor division. Hiram has proposed selling its spirits business to Allied-Lyons of Britain as part of its efforts to thwart the Reichmanns' bid.

Men and Matters

The Hiram triumvirate is Alfred (Bud) Downing, 63, the company's chairman and president. A mild-mannered, self-effacing chemical engineer, Downing has spent his entire career with the company, including a stint at its distillery in Argentina.

Downing catches the bus to work each morning from his Toronto apartment. "He has a sense of what's right," says one Toronto securities analyst, referring to Downing's efforts to secure the best deal for shareholders, even at the expense of dismantling the company.

Hoare is understood to have paid a large six figure sum to Westavon for the services of James Mahon, 55, Westavon's investment director and a veteran of the traded options market, and John Knox, 28, who joined Westavon from stockbroker Statham. Draft Sloop two years ago. Mahon is on a one-year contract to Hoare but is still employed by Westavon while Knox is on the Hoare payroll.

For Hoare, which claims to account for about 10 per cent of traded option volumes, the departure of its team headed by Geoffrey Chamberlain, was a bitter and expensive blow. It had to withdraw from institutional business for a while though it maintained a service for private clients. It is now rebuilding its options teams and hopes to have numbers up to about eight before too long.

Bristol fashion

Hoare Govett has finally filled the gap left by the departure of most of its traded options team for rival brokers L Messel in December.

Hoare have "borrowed" the two-man traded options team from Westavon Securities, a small but innovative fund management company based in Bristol.

Barclays de Zoete Wedd, which last month appointed Nicholas Sibley, former managing director of Jardine Fleming in Hong Kong, as head of its international equities team in London, has now netted another Jardine man in Tokyo.

Mike Connor returned from holiday in Bali yesterday to take over as BZW's head of equity research in Japan. He replaces Simon Grove, who joined just over a year ago from Kleinwort Benson / Greaveson Grant Grove, a well-known Tokyo character, is a respected Japanologist who rejoices in regaling visitors with tales of

Mail orders

Soviet troops in East Germany are displaying a growing interest in the Western way of life. Each day Soviet military patrols drive through West Berlin to exercise their four-power rights, much as the Western allies do in East Berlin.

Their Lada car invariably stops at a West Berlin news stand where two officers get out and buy bundles of Neckermann mail order catalogues for the folks back home.

Other Soviet Army vehicles with uniformed drivers stop in front of a well-known jeans shop near the West Berlin office of Aeroflot, the Soviet airline. Men in civilian clothes get out and buy as many pairs of jeans as they can carry. The jeans are ordered by Soviet officers for their children, who are fascinated by the West which they glimpse via West German television programmes in East Germany.

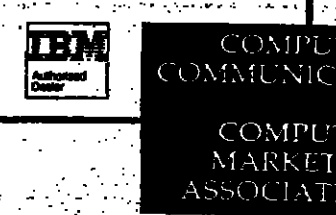
Where the officers get the hard D-Marks for the purchases remains a mystery unless they exchange East German marks for D-Marks at the black market rate of five to one.

Trading places

The splashing about in the City continues to cause ripples on distant shores. Barclays de Zoete Wedd, which last month appointed Nicholas Sibley, former managing director of Jardine Fleming in Hong Kong, as head of its international equities team in London, has now netted another Jardine man in Tokyo.

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Observer

BANK PROBLEMS IN THE GULF Islam's bad debtors

By a Special Correspondent

THE "hard times" in the Arabian Gulf have brought on a confrontation that the region's banks always hoped would never happen, namely a clash between Western banking practices and the principle of Islam which forbids the receipt and payment of interest.

In the days of uninterrupted economic growth the issue of bank interest somehow never mattered. Borrowers' profits were so spectacular that interest was not a problem. The banks, on the other hand, were so eager to jump into the fray that most ignored the fine print from lawyers on loan documents that interest was unenforceable in Saudi Arabia. They have known for years now that the courts in Abu Dhabi only accept interest calculated on a simple interest basis (rather than compound which is interest on interest).

As the Gulf recession deepens and liquidation cases rise rapidly, the implications of these laws are at last being realised.

All over the region, banks report that they are being forced by clients to submit to negotiations over the rate they are willing to pay on their outstanding loans. Many in Saudi Arabia are refusing to pay any interest at all. More alarming, say bankers, is the tendency of Gulf customers to walk out on their debts, comfortable in the knowledge that the last thing the banks want to do is take them to court. In many cases, these customers are known to have funds hidden away abroad, and are unwilling to bring them back. Bankers and borrowers both know that even if courts pass judgments, enforcement is rarely, if ever, achievable.

Most foreign bankers sneer at their clients' "new found" religious principles and say customers are trying to hide behind Islam to avoid paying their debts in full.

The old fears about interest have been resurrected by a case currently being heard in the Abu Dhabi courts where a bank customer is seeking a refund on the "illegal" compound interest which he has paid on an overdraft for the past 17 years. The implications are enormous. Many banks are considering packing their bags altogether, while others are cutting their presence significantly. They say that unless governments in the area are willing to implement a code of civil law which protects their rights as creditors,

they will be increasingly reluctant to stay.

In the meantime, many are insisting that new credits are written under foreign law and backed by external assets. Others say there are still good names around whose record on interest is impeccable and therefore remain creditworthy. The sceptics point out that the good names of today can overnight become the bad names of tomorrow.

Some countries in the Gulf are better than others. Oman and Bahrain, for example, have commercial codes of law which present no problems for bankers. Kuwait, too, maintains a reasonable law, but the access of foreign banks to the Kuwaiti legal system has not yet been really tested, and the bankruptcy laws are not anyway being allowed to apply to those who lost on the illegal Souk-al-Manakha stock market, who account for most of the default cases. The stamp in Kuwait is so severe that few banks are willing to lead to Kuwaitis anyway.

But in the Emirates and Saudi Arabia, governments have reacted to the oil market collapse by delaying payments to local companies. Borrowers in both countries are saying they can no longer afford to pay their full commitments.

One Abu Dhabi businessman explained: "A lot of people are looking into their old files and feel they have been taken for a ride by their banks. They simply cannot afford to pay compound rates of interest now." Banks could not come into the Gulf and think they can operate as they do in London or Tokyo. "They have to make concessions to local culture," he added. Many merchants feel that because the banks prospered in the expansionary days, they, like everyone else, must now make "sacrifices."

Bankers are not impressed and claim that the rules of the game are suddenly being rewritten.

An underlying fear of many in the area is that the Gulf governments may support their

nationalists, as a cheaper alternative to the bad debt corporations suggested recently. Under these schemes, special entities funded by the state would buy up all the bad debt and reschedule borrowers at soft rates of interest.

Bankers in Abu Dhabi say that if the current case for a refund on interest is allowed to go through, there will be a catastrophic fall in new lending. It is vital, they say, that the government issue a decree endorsing compound interest. But such a move would be politically difficult. Already local judges feel they have gone too far in contradicting the laws of Islam.

In Saudi Arabia, interest is forbidden altogether, and the courts there—in Abu Dhabi—consider that loan repayments are of principal, not interest. In both states, banks have found their debts have been whittled down to negligible amounts by order of the courts. In some cases where interest payments have exceeded the principal, loan repayment has been ordered to repay his customer. Banks in Saudi Arabia have hastily settled out of court with some clients who have tried to seek refunds.

Most Gulf governments realise the seriousness of the problem, and the implications for future credit. Saudi Arabia, for example, has tried on several occasions to establish committees under the Commerce Ministry where disputes between banks and their clients can be adjudicated, out of the Sharia law courts.

Bankers in both Abu Dhabi and Riyadh are thinking of drawing up blacklists. These would consist of names of those who renege on debts and interest and refuse to bring money home to pay outstanding bank loans. Banks, in agreement with the banks, such customers would be denied future credit facilities by all banks and could serve to embarrass those debtors with high social profiles (even bank directors and chairmen are not above refusing to pay their interest bills).

Most analysts believe that no matter how much pressure is applied on governments by the banks, there will be no changes in the legal codes and general level of commercial morality until those companies which do not charter one is best because they will be affected by the reputation the Gulf private sector is gaining.



A heavyweight sheds pounds

Nicholas Colchester

ONE frequently-heard argument against the entry of the pound sterling into the European Monetary System is that the EMS will find it hard to accommodate another heavyweight currency alongside the D-Mark. Quite apart from Britain's oil, say the sceptics, sterling's status as a widely used, traded and held international currency means that larger market forces will work upon it than those challenging the EMS parity of the French franc, or the lira or the guilders.

What is sterling's real status today? The box shows the different functions expected of an international currency. The most basic definition of a heavyweight is that nations use it as a store of value by holding it in their reserves. The IMF figures in Table 1 show this use of different currencies at the end of 1984.

These suggest that sterling is well on the way to having the same relationship to the D-Mark as other European currencies. Over the last decade its status as a reserve currency has been halved while that of the D-Mark has doubled and that of the yen has come from nowhere into fourth position. The decline of the dollar's role is interesting as is the rise of Ecu, the composite European currency in which the D-Mark has the heaviest weight.

These reserve figures are echoed in the use of currencies in the private markets. Table 2 gives figures from Salomon Brothers on the dollar value of the different denominations of international bonds issued in 1985.

And one can do a similar exercise for the currency distribution of international bank lending. The figures in Table 3 show only the foreign currency assets of the banks in the industrial countries, outside each bank's country. They exclude the large amount of lending that goes on between banks before the depositor's money reaches the non-bank borrower abroad.

Tables 2 and 3 show the emergence of the D-mark, the Swiss franc, the yen and the Ecu as alternatives to the dollar as stores of value in international capital market and banking transactions. There are variations in the pattern with the D-mark particularly prominent as an international banking currency and the yen apparently held back in banking

by Japan's still rather hide-bound financial system. The pound sterling's showing is surprisingly muted when one considers the importance of London as an international financial centre.

The other ways in which international currencies are used are harder to quantify. I have, for instance, not been able to discover figures for the percentage of international trade invoiced in different currencies. The IMF bureau of statistics recently published incomplete data of variable, though recent, date showing how each country's exports and imports break down by currency.

I have extracted the degree to which each country invoices its own exports and imports in its own currency—a measure which is not strictly comparable to the international role of a currency. Table 4 says more about the dollar's predominance and the low profile of the yen than anything else. Sterling does not stand out against other European currencies, but the table shows the relatively high proportion of imports that are now offered to West Germany priced in its own currency.

Another official international function for a currency is to serve as a base for the exchange rate regime of another country. Table 5 is based upon research by Peter B. Kenen of Princeton University for the Group of Thirty.

Sterling is no longer much of a yardstick. France preserves a striking degree of monetary colonialism. Generally, the trend in the developing world is towards baskets of currencies, whether official or homegrown.

Finally, there is the use of currencies in foreign exchange trading.

The Bank of England's currency trading room feels that the following discrete currency pairs loom large in foreign exchange trading in descending order of importance: the US dollar-D-Mark market, followed by the sterling-D-Mark market. That is a global guess at trading volume. The trading rooms of big commercial banks in London say their local order is: sterling-dollar, followed by dollar-D-Mark, followed by dollar-yen and then sterling-D-Mark.

There is little doubt that if sterling does have a status today greater than the strength of the underlying economy, it is in its share of foreign exchange trading and in the range, trans-

International uses of sterling...

Function	Private sector	Official
Unit of account	Trade invoicing	Currency pegging
Means of payment	Vehicle currency in forex trading	Intervention currency
Store of value	Denominating loans, deposits, bonds	Reserve currency

	End 1974	End 1984
US\$	76.0	67.0
D-Mark	5.8	11.0
Yen	0	4.3
Sterling	5.4	2.6
Swiss franc	1.4	1.9
French franc	1.0	1.0
Ecu	0	11.0
Other	11.4	10.6

Source: IMF annual reports.

	Value \$bn	%
US\$	190.0	66.5
D-Mark	11.2	6.5
Yen	12.6	7.6
Sterling	6.35	3.8
Swiss franc	14.5	8.8
French franc	1.6	1.0
Ecu	7.3	4.4
Total	165.0	

	Sept 1985	%
US\$	210.9	70.0
D-Mark	48.7	16.0
Yen	3.0	1.0
Sterling	2.5	0.9
Swiss franc	14.5	4.9
French franc	1.8	0.6
Ecu	6.0	2.0
Total	301.2	

External, foreign currency, non-bank assets of banks reporting to the Bank for International Settlements.

	Per cent of exports (invoiced in own currency)	
	Exports	Imports
US	98	85
Germany	83	45
Japan	29	3
UK	76	30
France	62	36

	in 1974	in 1981
Dollar peggers	62	32
Sterling peggers	9	1
FFR peggers	13	12
SDR peggers	0	12
Own basket peggers	0	16
Other currencies	1	3
Other approaches	14	22

Percentage of developing countries pegging their currencies to different currencies.

Encouraging facts

From the Director-General and Deputy Chairmen, British Invisible Exports Council.

Sir—Once again, in depicting the decline in Britain's manufacturing base, the critics take a side-swipe at British service trades, if only to assure us that no real salvation can possibly be expected from that quarter. And once again Britain's invisible exporters who, apart from North Sea oil, are still providing the only surplus in the balance of payments, are dragged into an argument which has been none of their making.

The latest to join this knock-about debate are Sir John Harvey-Jones in his *Dumfries* Lecture and you in your leader of April 4. Sir John tells us with relief that the UK has been losing market share in services even faster than in manufacturing. You, sir, state: "Contrary to popular belief the UK is not that good at services."

Before readers take all this as gospel, could I pose one or two questions and remind them, and you, of a few facts. The decline in market share is not in dispute. UK invisible earnings as a percentage of world invisibles has dropped from 12.9 per cent in 1969 to 2.5 per cent in 1983. The question is why, and is it significant?

The decline reflects (i) the growth of tourism world-wide, (ii) the decline in shipping and (iii) a world trend towards the service trades, leading to competitors in developing and developed countries alike. But has all this reflected a lack of competitiveness in UK services? Hardly. Unlike manufacturing industry, Britain's tradeable services have not been penetrated by imported services; their foreign surplus remains intact and is growing; and, in the prime sectors of finance, professions, consultancy, television and entertainment they remain world leaders.

Now a few encouraging facts. It is possible that at this moment (as *The Economist* has noticed, and you, sir, have not) the UK is running the largest net invisible surplus in the world, as the US net surplus begins to decline. Germany and Japan are still in deficit on invisibles. Britain's surplus on financial transactions was \$5bn in 1984, double that in 1981. London accounts for 25 per cent of all international banking transactions. New York 15 per cent. In the categories covering net foreign earnings from financial services, consultancies, the professions and entertainment, the UK has been first in three of the past five years (16, ahead of the US).

So why all this gloom and denigration of Britain's service trades? The tradeable services

Letters to the Editor

alone are providing 40 per cent of Britain's jobs, compared with 26 per cent for manufacturing. W. M. Clarke, 14, Austin Friars, EC2.

The future of steel

From Mr J. Craig

Sir—Mr Robert Scholey has at long last been given the final responsibility for the future of British Steel Corporation (BSC). He takes over when forecasts suggest that the year to March 31, 1986 will show that BSC has again become profitable. Mr Scholey has lost no time in making it clear that a surplus of £200m is essential if BSC is to be viable as well as profitable.

This target suggests that Mr Scholey is still thinking that he will only be able to privatise the heavy end of the industry as a unit. Such an approach would perpetuate the damage done to the industry in the UK when nationalisation reduced the sources of steel supply to one and so forced users to seek a second source on the continent or in Japan.

Would Mr Scholey's task of privatising the industry be achieved more easily by splitting the present monolithic structure into smaller units based on geography? This would have the advantage of harnessing the competitive urge of the tribal loyalties of the English, Scots and Welsh, which, after all, is one of the strengths of the British nation. John S. Craig, 1 Buckland Court, 57 Belsize Park, NWS.

Electricity from France

From Mr D. Ross

Sir—The defence of Electricity de France by Mr Maurice Garner (March 29) does not deal with the central point—that EDF supplies us with "cheap" electricity only if one ignores its massive debt. The debt totals more than FF200bn and is the equivalent of the cost of 20 reactors. What would the British Government say if the Central Electricity Generating Board asked for preferential rates for loans to build 20 power stations and what would this do to the public-sector borrowing requirement? Any electricity utility, here or in the US, could, with 20 "free" power stations generating perhaps 20,000 megawatts, provide "cheap" electricity

Equal rights of audience

From Mr M. Sternberg

Sir—Your legal correspondent's indiscriminate attack on the Lord Chancellor's "Family Privilege" and the Bar, (March 27) contains many inaccuracies. One series of assumptions simply cannot go unmentioned. The suggestion that it is made concerning practice in family law cases is that the Bar does not want a unified family court because, "it would lead inevitably to equal right of audience for solicitors and barristers, something the Bar does not want." The Lord Chancellor shields the Bar, families and children at risk should complain.

The suggestion is patently false. Solicitors have had rights of audience in the county courts where the majority of family cases are heard, for over a century. Solicitors have had rights of audience in 98 per cent of high court cases since the 1940s. This is because 98 per cent of high court family work is heard in chambers. Solicitors cannot appear in defended divorces (about 50 a year) or application to commit to prison for contempt (not many more for some years, I note with dismay an increasing number of teenagers arriving at my classes barely literate and almost totally innumerate).

I would suggest the introduction of a compulsory literacy and numeracy examination for school-leavers. This would have to be passed before a pupil was allowed to leave school.

I feel sure this would concentrate, most constructively, the minds of less enthusiastic secondary school students and might prove an effective weapon for the educational establishment in its constant efforts to improve both academic achievement and classroom behaviour.

(Mrs) Alison V. J. Bailey, Cliff House, Llanarfon, Barry, S. Glam.

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Cheaper oil adds to Gorbachev's problems, writes David Buchan

Soviet reforms under pressure

THE BIG new squeeze on Soviet dollar earnings from energy may not only lead to a 25 to 30 per cent cut in the Soviet Union's annual \$32bn to \$33bn hard currency imports, as the Soviet Trade Minister conceded last week. It also puts Mr Mikhail Gorbachev's vaunted economic reforms under new and contradictory pressures.

It gives, on the one hand, urgency to the oft-voiced need for Soviet exports to become more competitive in relatively price-stable manufactured goods and less reliant on the vagaries of volatile world commodity markets. On the other hand, it is likely to make harder the current modest attempts to decentralise the organisation of trade and access to ever-scarcer hard currency.

It would be simplistic to link the degree of Soviet interest in economic reform too directly to movements in the world oil price. Officials rightly point out that trade plays a relatively small part in their mega-economy, and less than half that trade is conducted in hard currency.

But it is striking that from 1973 to 1984 - when, according to a new United Nations report, oil and gas receipts accounted for \$19.1bn of the total \$22.1bn increase in Soviet exports to the West - the Soviet Union made no serious effort at economic reform. That was last attempted in the "oil-poor" 1980s.

Significantly, it is to the 1985 Kozynin reforms that Mr Gorbachev has reached back for some of his "new" ideas. For instance, the newly announced freedom for state farms to sell their above-target production as they wish restates a right that has existed on paper since 1965. The problem has been, according to specialists at the Moscow Economics Institute, that the authorities have generally pressed farms to sell all their produce to the state, rather than on to the private markets.

Another echo of the 1985 reforms comes in Mr Gorbachev's call for

better price formation and wholesale trade between enterprises. Mr Gorbachev has only taken small steps here. He has said regional authorities will now fix fruit and vegetable prices in state shops, but this still leaves the bureaucrats and computers in Moscow trying to set anywhere between 12m and 20m wholesale and retail prices.

Tight allocation of components, and producer and intermediate goods, even more than of finished products, is one of the Soviet economy's most distinctive characteristics and problems.

Mr Gorbachev has made a start in merging the 60 or so industrial

So even in agriculture, 1986-90 output is supposed to grow by an average 2.7 per cent a year, or more than double the 1961-85 performance, with 250m-tonne harvests by 1990.

But a 50 per cent price bonus will be paid for any production (of grain and other major staples) which is above the average production in 1981-85, regardless of whether output reaches the higher 1988-90 targets. Thus, incentives will be realistically tied to past production rather than increasingly pie-in-the-sky targets.

It is unclear whether this effective downgrading of targets might

The biggest gap between Soviet target and reality is in agriculture, so much so that Moscow ceased publishing grain harvest figures in 1980.

branch ministries whose chief job is rationing factories' inputs and outputs. He has amalgamated ministries in the agriculture, energy and machine tool sectors. But this is still a long way from the logical end of one single industry ministry as now exists, for instance, in Hungary.

But Mr Gorbachev also has some reform ideas of his own, which, if successful, would boost agriculture and so stem the hard currency drain of grain imports, and also would improve the chances of Soviet manufactured goods on world markets.

The biggest gap between target and reality is in agriculture, so much so that Moscow ceased publishing grain harvest figures in 1980. Western experts believe the 1981-85 harvests averaged 183m tonnes a year, far below the annual average target of 239m tonnes.

Mr Anatoly Khorokhorin, a senior planner at the state agricultural committee, explains that no one wanted to lower the overall targets. Generally, targets must be seen to rise to demonstrate inexorable progress along the Leninist path.

spread further, or be restricted to agriculture, the one area of the economy where targets had come to bear no relation to reality.

● A refinement of this downgrading of targets is the new freedom for state and collective farms to dispose as they wish of 50 per cent of their targeted output in fruit and vegetables. Mr Gorbachev cited as precedent for this Lenin's 1921 *Prudnolag*, or food tax.

Talk of a "tax" might sound onerous to Western ears, but the 1921 tax in fact replaced outright food confiscation during the civil war, revived private farming and has, for Soviet citizens today, connotations of the semi-market, mixed ownership economy that existed in the Soviet Union in 1921-28.

However, this new flexibility giving state producers access to private markets and vice versa, is significantly limited to fruit and vegetables, of which a third is in any case grown on private household plots. So the ideological implications are limited.

● The Andropov experiment, started in 1984, is to cover half of all So-

viet industry by the end of this year and all of it by the end of 1987. Professor Valentin Kashin and his colleagues at the Moscow Economics Institute report mixed results for the new system which ties company profits to actual sales and contract fulfilment, rather than mere output, and gives workers more say in disposing of those profits.

Labour productivity rose, with five out of 28 industrial sectors reporting a 0.7 per cent cut in the remaining 21 sectors showing no increase in the workforce. There was, however, little improvement in the rate of technical innovation, the economists say.

Mr Gorbachev is pushing reform further at two showcase plants, the Fiat-designed Volga car plant at Togliatti and the Frunze machine tool enterprise at Sumy. Even under the Andropov experiment, enterprises can keep no more than 40 per cent of their profit (the rest going to the state budget and branch ministry) and none of their hard currency earnings.

The Togliatti plant now keeps 47.5 per cent of its profit, and can retain 40 per cent of its considerable foreign exchange earnings (it turns out 660,000 cars a year, many of them Ladas for sale in the West).

Summy, says Professor Kashin, will soon be able to keep up to 60 per cent of profit, but only on the understanding that it finances all imports from its 40 per cent foreign exchange retention fund.

The overall aim is to make the Soviet export profile less like that of a developing country dependent on sea-sawing commodity prices. A greater share of exports in the form of Lada cars and Sumy machine tools would lend stability to hard currency revenues. But, if hard currency revenues really dry up this year, it is hard to see the Moscow authorities allowing any other companies to hold on to hard currency earnings.

Japanese report sets goal of economic harmony

By Jurek Martin in Tokyo

JAPAN HAS been urged to set itself a medium-term national policy goal to reduce its current account surplus "to one consistent with international harmony" by a special advisory group set up last October by Mr Yasuhiro Nakasone, the Prime Minister.

The group says that to achieve the recommended goal, Japan should stimulate domestic demand, change some internal economic structures, further liberalise its financial and capital markets and, through tax reform, encourage a propensity among the Japanese to spend, not save.

These broad recommendations were compiled by a committee of 17 establishment figures from government and industry under the chairmanship of Mr Haruo Maekawa, the previous governor of the Bank of Japan.

Mr Maekawa said at a press conference yesterday that this was the first report to address what he described as "the intrinsic export-oriented nature" of the Japanese economy as a whole rather than from sectoral standpoints.

However, the report contains little that has not already become common currency in the long-running debate over Japan's trading successes. For the most part, it prescribes no detailed policy remedies and very few numerical targets.

This may disappoint Japan's trading partners who had been led to expect that the Maekawa group's findings would be a seminal influence on Japanese policymaking. The report itself is to be presented to Mr Nakasone today, at the same time as the announcement of some new economic stimulus measures.

Greater foreign critical attention is more likely to be focused on the brusque dismissal yesterday by Mr Shintaro Abe, the Foreign Minister, of European demands that Japan set quantifiable targets for manufactured imports.

Mr Abe told a group of visiting European journalists: "Because we are a free market economy and a free trading nation, it is difficult to come up with numbers." Japan has been cool to this EEC approach since it was first raised last autumn.

In one of its few specific references, the Maekawa report does suggest that the domestic coal mining industry, which it cites as a classic case of a non-competitive sector, be reorganised, with vastly reduced output, so as to make possible more imports of coal.

But Mr Maekawa shied away from suggestions that this was a radical departure from existing practice by pointing out that Japan already had on its books industries restructuring laws covering some 28 depressed industries, such as aluminium.

Other generalised recommendations include more foreign aid; more Japanese investment overseas to promote a more equitable international division of labour; a new multilateral trade round with further reductions in Japanese tariffs and other barriers; stable exchange rates; a flexible monetary policy; import promotion drives; a crackdown on counterfeiting and a shorter working week.

The group even suggested that the widely-divided and little-used office of trade ombudsman be strengthened to deal with foreign complaints.

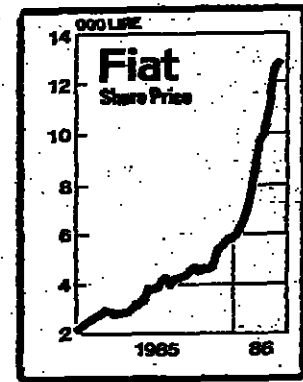
Other issues of controversy such as the Japanese retail distribution systems, the interlocking web of Japanese corporate groups, and the Japanese Government procurement policies, were either not mentioned at all or given only the most fleeting, indirect reference.

Armed with this report and the new economic measures to be announced today, Mr Nakasone leaves at the weekend for Washington to try to persuade the Reagan Administration that Japan is playing a full role in international economics.

Contest for leadership, Page 4

THE LEX COLUMN

A full tank for Fiat



The Chancellor of the Exchequer's personal equity plans may eventually discourage private investors from cashing in their profits as soon as they enter a new tax year but, for the moment, the opportunity to defer capital gains is simply too tempting. So it scarcely needed Friday's fall on Wall Street to persuade tax-paying individuals that profits are there to be taken.

Fiat

Whatever anybody else might think about the dizzy rise of the Milan stock market, Fiat seems to have no lack of confidence in its resilience and appetite for quality paper. The L1125m rights issue announced at the weekend is larger, in terms of relative capitalisation, than any secondary issue of the London market has been offered. Or perhaps, when the price of Fiat's own ordinary shares has doubled since January, it would have been criminal not to ask shareholders to finance a portion of the capital expenditure that would justify their earnings expectations, even at the cost of about 10 per cent of the share price.

Having more than discounted the effect of falling oil prices on Fiat's vehicle sales and, rather less plausibly, of lower Italian interest rates on its debt service later in the year, the market has been keenly expecting news on the sale of Libya's 15 per cent stake.

All sorts of patriotic UK corporations are apparently ready to help buy the good Colonel out of Italian industry.

However, the placing of some \$20m in Fiat equity is not quite the work of a moment even if the Agnelli family holding company sold on its non-voting rights to pick up a bit of it. Why the Libyans should want to dispose of such a marvellous commercial investment is anybody's guess.

As it is, shareholders are being asked to finance only a tenth or so of the cost of equipping a plant for the successor range to the Strada. In the meantime interest savings of about L130m will mitigate the earnings dilution this year, leaving Fiat on the negligible price/earnings multiple of under 20.

Rugby Portland

At least the taxman was on Rugby Portland Cement's side in 1985.

the franc to its new ceiling. The D-Mark received official support for most of the day but still finished on its floor.

A 5.8 per cent devaluation makes good only about half the loss of competitiveness the franc has sustained against the D-Mark since 1983 but, with the theory of economic convergence for one receiving practical support from the two governments, that is unlikely to better the foreign exchange markets.

Of more immediate concern is the possible change in interest rate differentials within the system. Yesterday's fall in franc yielded rates may have reflected nothing more than a return in business as usual but the weekend reamfille should permit a modest reduction in rates for the softer currencies, notably the franc and the lira.

That would leave the capitalising finance looking more anomalous than ever. Yesterday's rise in the pound was no doubt helped by the existing problems on Norwegian oil rigs but the prospect of a wider interest premium over most European currencies did it no harm either.

There is no reason why base rates should not fall later this week if Wednesday's money supply figures are satisfactory but history suggests that the UK Treasury will hold out at least until next week's Opec meeting.

Amstrad/Sinclair

Amstrad's purchase of Sir Clive Sinclair's home computer brands is so logical it could have been conceived by an electronic brain. Amstrad has the marketing skills and the ability to control stocks which Sir Clive always lacked. On the other side, Sinclair is now free of the worries of the business world and can concentrate on the pure research. If that does come up with a marketable computer Amstrad has the first option to produce it. It is a slight come-down to find that the Sinclair name will represent the low-end of the range with Amstrad reserved for more up-market products. The £5m price tag reflects Sinclair's position as a distressed seller. With Amstrad's expected sales of the "Sinclair" brands at around 750,000 units a year, it could recoup the purchase price in the first full year. A far cry from the days when Sinclair Research was worth £130m.

Currencies

Currency realignments almost always seem more exciting on a Friday evening than on a Monday morning and this one was no exception.

The French franc and the D-Mark, dutifully wrapped in places within the EMS as dealers who had found anyone silly enough to take long franc positions over the weekend squared their books and drove

S. African blacks threaten boycott

By Anthony Robinson in Johannesburg

SOUTH AFRICAN black activists yesterday threatened "an immediate and total consumer boycott and mass stayaways" if the Government took any action against Mrs Winnie Mandela, the anti-apartheid leader, following her weekend call to blacks to dismantle apartheid themselves.

The warning of popular protests, first in the industrialised Vaal triangle and then possibly nationwide, was issued by the Release Mandela Campaign which has long been lobbying for the release of Mr Nelson Mandela, Mrs Mandela's husband, and other imprisoned leaders of the banned African National Congress.

Mrs Mandela, who has lived under various banning orders with only brief intervals since 1962, had the restrictions banning her from living in her Swaziland home in a state of flux as the minister was urgently reviewing the whole banning procedure. The newspapers are not expected to be prosecuted for publishing Mrs Mandela's words, but the latest statement by the Release Mandela Campaign is seen as an attempt to prevent the minister coming up with a new and tougher set of rules, which could by-pass recent court judgments and impose even stricter rules on banned people.

Meanwhile, a fierce row has broken out between President P. W. Botha and Chief Gatsha Buthelezi, Chief Minister of KwaZulu who is one of the main architects of the "Kwanatal Indaba" which is meeting in Durban to produce a single, multi racial legislature for the province.

Speaking in the KwaZulu National Assembly in Ujundi, Chief Buthelezi accused the President of "burying his head in the sand" and denying that apartheid was the root cause of the evils of South Africa.

Chief Buthelezi concluded: "I might soon have to tell the world that Mr Botha is snuffing out the small flame of hope which burns in black breasts."

Renault 'needs more state aid'

Continued from Page 1

bad for Renault. However, there were now tentative signs of a recovery of the French domestic car market and Renault is still hoping to see the French market recover to the 1.88m level this year.

The French car group is banking heavily on the launch of its new R21 medium range car which has so far sold above the company's target on the French market with 38,000 sales since the launch at the end of February against a target of about 28,000 cars. Mr Besse said he hoped to see Renault gain a 30.5 per cent of the domestic private car market this year and 32.5 per cent of the market for cars and light vans.

He added that the weekend devaluation of the French franc should help foreign sales, especially in West Germany, although he emphasised the need for the devaluation to be matched by a decline in French interest rates. He also called for a reduction in France's 33 per cent rate of value added tax to help the recovery of domestic car sales.

Despite the huge losses last year and the worsening of the deficit of Renault's car division which lost nearly FF1.1bn last year against a deficit of FF9.8bn in 1984, Mr Besse listed a series of actions which should start bearing fruit in this year's performance.

These measures include a 25 per cent reduction in Renault's French workforce over a 2½-year period which has already helped to improve productivity. Productivity last year rose from 10.8 cars to about 12 cars per worker a year. Renault has also restructured its dealer network in France.

But Mr Besse acknowledged that Renault continues to be burdened by huge debts and specific problems in certain foreign subsidiaries like Mexico, which alone forced the company to make loss provisions of more than FF1.1bn last year.

Mr Besse said the task of returning a group like Renault to profit was similar to turning around an oil tanker. Although Mr Besse hopes to see Renault start to break even by the second half of next year and return to profit in 1988, he did not disguise yesterday the difficulty of his job.

Asked if he feared that Renault faced the same fate as BL, the state-owned British group which faces possible splitting up and sale to the private sector, Mr Besse replied that he was doing all that was possible to push his group out of its current depression. But he added he would never say he would be able to cure Renault of its problems.

Mr Besse was also asked if there

was any truth in rumours of his possible resignation. He denied these suggestions categorically and added jokingly that he wished in advance good luck to his successor.

Mr Besse was put in charge of Renault by the former Socialist Government at the end of January 1985 to mastermind the recovery of the troubled state group after his success in returning the loss-making state Pechiney aluminium group to profit.

His main action has been to seek to cut losses by recentring Renault on its core car business, shedding a number of diversified operations, reducing the workforce and improving productivity, and seeking to lower the group's car production break even point to 1.2m cars a year from more than 2m in 1984. Mr Besse said yesterday that he would only be in a position to comment on Renault's 1988 financial outlook in June and that any forecasts for this year were at present premature.

Renault reports from Detroit: American Motors (AMC), controlled by Renault, said it would lay off for an indefinite period 750 workers at its Jeep assembly plant in Toledo, Ohio, more than 10 per cent of the plant's workforce. General Motors last week said it would lay off more than 4,700 workers at plants in four states.

EMS paves way for rate cuts

Continued from Page 1

day to 8½ per cent from 8½ per cent before the weekend. The Bank of France is not due to review its intervention rate - the leading money market rate - until next Tuesday.

Belgium's National Bank said it saw the realignment as allowing Belgian interest rates to return to a more normal level after their rise in December when the Belgian franc came under pressure on foreign exchanges.

The bank cut its short-term Treasury bills rate to 8 per cent from

9.75 per cent before the weekend, and reduced its base lending rate, the bank rate, by half a percentage point to 9.25 per cent.

Unlike the other devalued currencies the Belgian franc moved yesterday into the lower half of its permitted band. It closed in London at BF2 20.89 to the D-Mark, compared to 21.79 to the official intervention floor of BF2 20.89.

The Belgian franc was officially revalued by 1 per cent against its central rate, but it was effectively

devalued by nearly 2 per cent against the D-Mark through the German currency's 3 per cent revaluation.

Mr Geoffrey Dennis, of stockbrokers James Capel & Co, said the Belgian franc looks little more healthy now than before the realignment.

"Belgium made an application to join the hard currency club, but followed it up with an interest rate cut and dropped to the bottom of the exchange rate system," he said.

World Weather

Area	°C	°F	Area	°C	°F	Area	°C	°F
Algeria	17	63	Darmstadt	22	72	Madrid	20	68
Alexandria	21	70	Edinburgh	16	61	Munich	24	75
Amman	18	64	Geneva	16	61	Nuremberg	18	64
Antwerp	15	59	London	15	59	Osaka	17	63
Baghdad	25	77	Lyons	14	57	Paris	18	64
Bahia	25	77	Madrid	17	63	Seoul	19	66
Bangkok	28	82	Moscow	12	54	Singapore	28	82
Bombay	28	82	Prague	15	59	Sydney	22	72
Buenos Aires	12	54	Stockholm	12	54	Taipei	23	73
Calcutta	29	84	Tokyo	17	63	Tientsin	17	63
Cairo	25	77	Washington	12	54	Yokohama	17	63
Cardiff	16	61	Wellington	12	54			
Chengde	19	66						
Chicago	13	55						
Copenhagen	15	59						
Dacca	25	77						
Dahomey	25	77						
Dallas	17	63						
Darwin	25	77						
Delhi	28	82						
Detroit	17	63						
Dublin	15	59						
Frankfurt	22	72						
Geneva	16	61						
Hankow	17	63						
Hong Kong	28	82						
Houston	17	63						
Imbabura	15	59						
Jakarta	28	82						
Johannesburg	18	64						
Kobe	17	63						
Kuala Lumpur	28	82						
London	15	59						
Los Angeles	17	63						
Luanda	25	77						
Manila	28	82						
Mexico City	25	77						
Moscow	12	54						
Mumbai	28	82						
Nairobi	25	77						
Paris	18	64						
Perth	17	63						
Port of Spain	25	77						
Porto	17	63						
Rangoon	28	82						
Riyadh	25	77						
Sao Paulo	17	63						
Seoul	19	66						
Singapore	28	82						
Sydney	22	72						
Taipei	23	73						
Tientsin	17	63		</				

Fletcher King
Stratton House, Stratton Street
London W1X 5FE 01-493 8400

RTS GROUP
ROLLING TRANSPORT SYSTEMS LTD
SERVING SHIPS, PORTS, INDUSTRY

Union Carbide to trim assets and shed jobs

BY PAUL TAYLOR IN NEW YORK

UNION CARBIDE, the US chemicals group which is carrying out a big restructuring programme, yesterday announced plans to divest an additional \$1bn in assets and reduce its already streamlined workforce worldwide by a further 1,200 jobs.

Metallgesellschaft confident despite lower metal prices

BY JOHN DAVIES IN FRANKFURT

METALLGESSELLSCHAFT, the West German metals, chemicals and trading concern, expects to keep up its performance this financial year despite lower metal prices and the decline in the US dollar.

NEW CHIEF EXECUTIVE AIMS TO RETURN A TROUBLED US MINING GROUP TO PROFIT

Getting Amax out of a hole

BY STEFAN WAGSTYL IN LONDON

MR ALLEN BORN, chief executive of Amax, the struggling US mining company, is under no illusions about the prospects for metal prices.

anything else is, or could be, up for sale. In the past year the group has pulled out of iron ore - selling a 25 per cent stake in the Mount Newman mine, in Australia, for \$274m.

Olivetti chief buys stake in Merzario

By Alan Friedman in Milan

MR CARLO DE BENEDETTI, the Olivetti chairman who also controls a personal industrial and financial empire, has acquired a significant stake in Merzario, the Milan freight forwarding, shipping and insurance group which last year had a L750bn (\$456m) turnover.

Merzario last year entered into a joint venture in the insurance field with Jardines and has activities in Europe, the Middle East and Far East.

These include 20.65 per cent of the Euro-mobiliare investment bank, 7.31 per cent of the Pirelli holding company, 7.8 per cent of the Caboto financial and property group.

INDEPENDENT CARRIER STAKES CLAIM TO AIR FRANCE TERRITORY
French fight over air routes

BY PAUL BETTS IN PARIS

FRANCE'S international airline business has been shaken by a row over the allocation of long-distance routes to the country's two profitable long-haul airline companies, UTA and Air France.

Carson, Pirie rejects higher Baytree offer

BY TERRY BYLAND IN NEW YORK

THE BOARD of Carson, Pirie Scott, Chicago's second largest department store chain, has rejected an increased bid worth \$260m from Baytree Investors, describing it as "grossly inadequate".

Triumph-Adler, Olivetti in talks

TRIUMPH-ADLER, the office equipment arm of the Volkswagen group, is negotiating with Olivetti of Italy on co-operation in research and development and in the exchange of components.

While UTA has argued for the need to diversify its system based on the British model of British Airways and British Caledonian, Air France is now publicly taking the opposite line. It wants a monopoly system, similar to most other European countries with the exception of Britain, where international airline services are controlled by a single national carrier.

Lafarge optimistic as earnings surge by 58%

BY DAVID MARSH IN PARIS

LAFARGE COPPEE, the big French cement group, is looking forward to another year of steady growth after boosting net consolidated earnings 58 per cent last year to FF 78bn (\$103.5m).

Northgate Exploration cuts debt but incurs loss

BY KENNETH MARSTON, MINING EDITOR, IN LONDON

CANADA'S Northgate Exploration progressed last year in reducing its debt, the servicing of which has been swallowing up the earnings of the company's gold-copper mines in the Chibougamau area of Quebec.

After the year-end the debt was further reduced to US\$24m by the sale of the holding in Tara Exploration and Development.

Can. \$100,000,000
Canadian National Railway Company
(Wholly owned by the Government of Canada)
9 7/8% Notes Due March 18, 1994
McLeod Young Weir International Limited, Salomon Brothers International Limited, Orion Royal Bank Limited, Bank of Tokyo International Limited, Banque Nationale de Paris, Commerzbank Aktiengesellschaft, Credit Suisse First Boston Limited, Generale Bank, Shearson Lehman Brothers International, Union Bank of Switzerland (Securities) Limited, Wood Gundy Inc., Banca del Gottardo, Banca Commerciale Italiana, Bank für Gemeinwirtschaft Aktiengesellschaft, Bank J. Vontobel & Co. AG, Bank Leu International Ltd., Bank of Montreal, Banque Internationale à Luxembourg S.A., Banque Paribas (Belgique) S.A., Bayerische Vereinsbank Aktiengesellschaft, Berliner Bank Aktiengesellschaft, Citicorp Investment Bank Limited, Deutsche Bank Capital Markets Limited, Dominion Securities Pitfield Limited, Euro-mobiliare S.p.A., Genossenschaftliche Zentralbank AG Vienna, Goldman Sachs International Corp., Great Pacific Capital S.A., Handelsbank N.W. (Overseas) Limited, The Nikko Securities Co. (Europe) Ltd., Österreichische Länderbank Aktiengesellschaft, Richardson Greenfields of Canada (U.K.) Limited, Rabobank Nederland, Toronto Dominion International Limited, Verrens- und Westbank Aktiengesellschaft, M.M. Warburg - Brinckmann, Wirtz and Co.

This announcement appears as a matter of record only.

April, 1986



U.S. \$1,000,000,000

The Mitsubishi Trust and Banking Corporation
London Branch

Certificate of Deposit Issuance Program

Dealers
Merrill Lynch Capital Markets
Morgan Stanley International
Salomon Brothers International Limited
Shearson Lehman Brothers International

Arranged by
Salomon Brothers International Limited

INTL COS

Petrobras gains fail to match inflation

By Ann Charters in Sao Paulo

PROFITS at Petrobras, Brazil's state oil company, failed to keep pace with inflation last year due largely to the adverse effect of government-imposed price controls.

Net profits were 11,000bn cruzeiros, compared with Cr 1,100bn in 1984. In dollar terms - more meaningful for a company which imports 40 per cent of Brazil's domestic oil consumption, profits rose from \$369m to \$1.05bn. This 184 per cent rise is eclipsed, however, by Brazil's inflation rate last year of 234 per cent.

Consolidated sales for Petrobras, its six subsidiaries and related companies totalled Cr 115,500bn, compared to Cr 36,000bn in 1984.

Consumer prices for petroleum derivatives and alcohol were allowed to increase by only 132 per cent and 147 per cent respectively last year. Petrobras said this affected its cash flow, level of debt and consequently its performance, particularly in the second half of the year.

All the Petrobras subsidiaries expanded their operations and closed the year with positive results. The subsidiaries include petrochemical companies, distributors and mining, trading, fertilisers, exploration and drilling concerns.

With the fall in international oil prices, this year's balance sheet should improve. Total domestic consumption reached 964,000 barrels a day in 1985, at an average import price of \$28 per barrel, but Petrobras has reduced its purchase price to \$16-\$17 per barrel up to March.

Whether any savings will be passed on to the consumer has not yet been decided.

NOTICE OF REDEMPTION

To the Holders of

The Broken Hill Proprietary Company Limited
10% Debentures Due 1990

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture, dated as of May 1, 1975, under which the above described Debentures were issued, Debentures aggregating U.S. \$1,000,000 principal amount have been selected for redemption on May 1, 1986, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest to said date, each in the denomination of U.S. \$1,000, as follows:

Outstanding Debentures bearing serial numbers ending in any of the following two digits:

00	01	02	03	04	05	06	07	08	09
10	11	12	13	14	15	16	17	18	19

Also Debentures bearing the following serial numbers:

20	21	22	23	24	25	26	27	28	29
30	31	32	33	34	35	36	37	38	39

On May 1, 1986, the Debentures designated above will become due and payable as aforesaid in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid, upon surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the Corporate Trust Office of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, New York 10015, or (b) subject to any laws or regulations applicable thereto, at the main offices of Morgan Guaranty Trust Company of New York in Buenos Aires, Frankfurt (Main), London, Paris and Tokyo, of Credito Romagnolo S.p.A. in Milan and Rome, of Bank Mees & Hope NV in Amsterdam and of Kredietbank S.A. Luxembourg; or (c) at the offices referred to in (b) above shall be made by check drawn on, or transfer to a dollar account maintained by the Holder with a bank in The City of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds if payees who are not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-9, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Coupons due May 1, 1986, should be detached and collected in the usual manner. On and after May 1, 1986, interest shall cease to accrue on the Debentures herein designated for redemption.

THE BROKEN HILL PROPRIETARY COMPANY LIMITED

Dated: April 1, 1986

NOTICE

The following Debentures previously called for redemption have not yet been presented for payment:

400	401	402	403	404	405	406	407	408	409
410	411	412	413	414	415	416	417	418	419

This announcement appears as a matter of record only.

New Issue

March 1986



swedegas ab

(Incorporated with limited liability in Sweden)

Danish Kroner 200,000,000
9 3/8 per cent. Guaranteed Notes 1991

Guaranteed by

THE KINGDOM OF SWEDEN

Svenska Handelsbanken Group Den Danske Bank Swedbank

Banque Bruxelles Lambert SA Banque Internationale à Luxembourg S.A.
Berliner Handels- und Frankfurter Bank Chemical Bank International Group
Commerzbank Aktiengesellschaft Copenhagen Handelsbank A/S
Crédit Lyonnais Deutsche Bank Capital Markets Limited
Enskilda Securities, Skandinaviska Enskilda Limited Générale Bank
Hambros Bank Limited Kredietbank International Group
PKBanken Privatbanken A/S
Westdeutsche Landesbank Girozentrale

TEOLLISUUDEN VOIMA OY
(TYO Power Company)

US\$100,000,000

Floating Rate Notes due 2004

Notice is hereby given that the Rate of Interest for the first Interest Sub-period of the Interest Period ending on 9th July 1986 has been fixed at 7 1/4 per annum. The amount payable for the first Interest Sub-period will be US\$61.46 and will be payable together with the amounts for the second and third Interest Sub-periods of the said Interest Period on 9th July 1986 against surrender of Coupon No. 9.

Manufacturers Hanover Limited Agent Bank

As of March 31, 1986, the unconsolidated net asset value was US\$225,627,730.22, i.e. US\$322.33 per share of US\$50 par value.

The consolidated net asset value per share amounted, as of March 31, 1986, to US\$334.91.

PAN-HOLDING SOCIETE ANONYME
Luxembourg

As of March 31, 1986, the unconsolidated net asset value was US\$225,627,730.22, i.e. US\$322.33 per share of US\$50 par value.

The consolidated net asset value per share amounted, as of March 31, 1986, to US\$334.91.

ENERGY RESOURCES & SERVICES INCORPORATED

Net Asset Value 31st March 1986

\$7.29

per share (unaudited)

STOCKHOLDERS FAR EAST INVESTMENT INC.

Net Asset Value 31st March 1986

\$3.79

per share (unaudited)

These Notes having been sold, this announcement appears as a matter of record only.

New Issue

TD Mortgage Corporation

(Organised under the laws of Canada)

Cdn \$50,000,000

10% Guaranteed Notes due April 3, 1991

Unconditionally guaranteed as to payment of principal and interest by

TD THE TORONTO-DOMINION BANK
(a Canadian chartered bank)

McLeod Young Weir International Limited

Morgan Stanley International Salomon Brothers International Limited

Banque Bruxelles Lambert S.A.

Banque Générale du Luxembourg S.A.

Banque Paribas Capital Markets Limited

Credit Suisse First Boston Limited

Daiwa Europe Limited

Deutsche Bank Capital Markets Limited

Dominion Securities Pitfield Limited

EBC Amro Bank Limited

First Interstate Capital Markets Limited

Generale Bank

Genossenschaftliche Zentralbank AG Vienna

Girozentrale und Bank der österreichischen Sparkassen AG

Goldman Sachs International Corp.

Hambros Bank Limited

Kleinwort, Benson Limited

Kredietbank International Group

Merrill Lynch Capital Markets

The Nikko Securities Co. (Europe) Ltd.

Nomura International Limited

Orion Royal Bank Limited

Shearson Lehman Brothers International

Swiss Bank Corporation International Limited

S. G. Warburg & Co. Ltd.

Wood Gundy Inc.

April, 1986

Yamaichi International (Europe) Limited

£100,000,000

BRADFORD & BINGLEY BUILDING SOCIETY

Floating Rate Notes Due 1998

Interest Rate	11 7/16% per annum
Interest Period	3rd April 1986 3rd July 1986
Interest Amount per £10,000 Note due 3rd July 1986	£285.15

Credit Suisse First Boston Limited
Agent Bank

NOTICE OF REDEMPTION
US\$100,000,000

MANUFACTURERS HANOVER OVERSEAS CAPITAL CORPORATION

13 1/8% Guaranteed Notes due May 15, 1987

NOTICE IS HEREBY GIVEN to the holders of the above outstanding Notes that pursuant to the provisions of Section 4(c) of the Fiscal Agency Agreement, the Issuer intends to redeem on 15th May, 1986 all of its outstanding Notes at a redemption price equal to 100% of the principal amount thereof plus accrued interest of US\$138.25 for each \$1,000 principal amount.

Payments will be made on or after 15th May, 1986 against presentation and surrender of Notes with coupons due 15th May, 1986 at any of the following offices: Manufacturers Hanover Limited, 7 Princes Street, London EC2P 2EN; Manufacturers Hanover Bank/Belgium S.A./N.V., 13 Rue de Ligne, B-1000 Brussels; Manufacturers Hanover Bank Luxembourg S.A., 39 Boulevard Prince Henri, Luxembourg; Manufacturers Hanover Trust Company, Boekenheimer Landstrasse 51-53, Frankfurt am Main; Manufacturers Hanover Trust Company, Stockstrasse 33, Zurich; Manufacturers Hanover Trust Company, Corporate Trust Department, 600 Fifth Avenue, New York, N.Y. 10020. Interest will cease to accrue on the said Notes as from 15th May, 1986.

MANUFACTURERS HANOVER LIMITED
Fiscal and Principal Paying Agent

8th April, 1986



Central American Bank for Economic Integration (CABEI)

U.S. \$20,000,000

Floating Rate Serial Notes due 1994
For the six months
9th April, 1986 to 9th October, 1986

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7 3/4 per cent. per annum, and that the interest payable on the relevant interest payment date, 9th October, 1986 against Coupon No. 15 will be U.S. \$250.10.

The Industrial Bank of Japan, Limited
Agent Bank

NOTICE OF PREPAYMENT

THE TOYO TRUST AND BANKING COMPANY LIMITED
(Incorporated with limited liability in Japan)

U.S. \$10,000,000

Redeemable Negotiable Floating Rate Dollar Certificates of Deposit

Certificate No. FR-000068 to FR-000075 issued on 29th April, 1985

Maturity 30th April, 1987, Callable in April, 1986

Notice is hereby given in accordance with the conditions of the above Certificates of Deposit that the Issuer has elected to prepay the reverse of the Certificates that The Toyo Trust and Banking Company Limited (the "Bank") will prepay all the outstanding Certificates on 30th April, 1986 (the "Prepayment Date"), at their principal amount.

Payment of the principal amount, together with accrued interest to the Prepayment Date, will be made on the Prepayment Date against presentation and surrender of the Certificates at the London Branch of the Bank at Battenbury House, 5th Floor, 63 Cannon Street, London EC4A 3DF.

Interest will cease to accrue on the Certificates on the Prepayment Date.

Chemical Bank International Limited
London
Agent Bank

8th April, 1986

Handwritten signature

INTERNATIONAL COMPANIES and FINANCE

Net foreign bond sales by Tokyo insurers in March

BY YOKO SHIBATA IN TOKYO

JAPANESE life insurance companies sold \$800m more foreign bonds than they purchased in March, marking the first month of net sales since November last year, according to the Ministry of Finance...

Convertible is first for Japanese trust banks

By Alexander Nicol

THE MITSUBISHI Trust & Banking Corporation yesterday became the first Japanese trust bank to launch a convertible Eurobond, with a \$100m issue.

Currency move lifts French issues

BY OUR EUROMARKETS STAFF

THE WEEKEND realignment in the European Monetary System (EMS) provided a boost for French franc and Ecu-denominated bonds but failed to impress other markets with currencies...

Stanley as lead managers. Coupon payments will be in dollars at 7 1/2 per cent for the first ten years and thereafter at 50 basis points below the prevailing rate for 10-year US Treasury securities...

Banks seek broking permits

BY OUR TOKYO STAFF

THE LEADING Japanese city banks (commercial banks) have stepped up their lobbying efforts to persuade the authorities to let them move into the securities business.

Offerings in Euroyen soar to Y1,600bn

BY OUR EUROMARKETS STAFF

EUROYEN BOND offerings by foreign governments and corporations surged in the first week ended March 1986. AP-DJ reports from Tokyo...

Dismal start to week for Eurodollar sector

BY OUR EUROMARKETS STAFF

A SELL-OFF of US Treasury bonds in Tokyo yesterday morning and later in Europe and New York provided a dismal start to the week for the dollar Eurodollar market...

able after four years at par. Salomon Brothers, the lead manager, quoted the bond at less than yesterday afternoon, at a rate of 10 per cent of the issue amount per year...

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on April 7

Table with columns for US DOLLAR STRAIGHTS, OTHER STRAIGHTS, and CONVERTIBLE BONDS. Includes bond names, par values, and prices.

Screen system considered for Eurobonds

BY OUR EUROMARKETS STAFF

THE Association of International Bond Dealers (AIBD) is planning a joint study with the National Association of Securities Dealers (NASD) on setting up a screen-based quotation and trading system for the Eurobond market.

It has been considering for some time the creation of a screen system similar to the NASDAQ automated quotation system operated for the US over-the-counter equity market...

Fl 398m rights planned by Amrobank

By Our Financial Staff

A RIGHTS issue with warrants to raise around Fl 398m (\$148m) is planned by Amrobank (Amrobank) one of the biggest commercial banking groups in the Netherlands.

Hawley Group Limited advertisement. Includes logo and text: 'U.S. \$80,000,000', '8 3/4% Convertible Cumulative Redeemable Preference Shares 2001', 'Available in the form of International Depositary Receipts'.

DEUTSCHE MARK STRAIGHTS

Table listing Deutsche Mark bonds with columns for Issued, Bid, Offer, Day, Week, and Yield.

US QUARTERLIES

Table listing US Quarterly bonds with columns for Issued, Bid, Offer, Day, Week, and Yield.

YEN STRAIGHTS

Table listing Yen bonds with columns for Issued, Bid, Offer, Day, Week, and Yield.

AMROBANK

Table listing Amrobank bonds with columns for Issued, Bid, Offer, Day, Week, and Yield.

Amrobank advertisement. Includes text: 'A RIGHTS issue with warrants to raise around Fl 398m (\$148m) is planned by Amrobank (Amrobank) one of the biggest commercial banking groups in the Netherlands.', 'US QUARTERLIES', 'HAMMERSMILL PAPER', 'TURNER BROADCASTING SYSTEM'.

INTL. COMPANIES & FINANCE

New A\$2bn Bell offer for BHP

BY LACHLAN DRUMMOND IN SYDNEY

BELL RESOURCES, Mr Robert Holmes & Court's energy investment vehicle, yesterday launched a further partial bid for Broken Hill Proprietary (BHP), Australia's largest company.

He is offering up to A\$2bn (US\$1.44bn) to lift his holding to as much as 40 per cent from his current entitlement of some 18 per cent. The bid, in contrast to previous forays, has been made all in cash.

It is priced at the same A\$7.70 per share level which Mr Holmes & Court proposed paying earlier this year. That attempt foundered amid a series of legal actions brought by BHP, but coincided with a decline in the share price of the larger company, as world oil values fell.

BHP shares closed 2 cents

higher in Sydney at A\$8.58 ahead of details of the latest expected bid.

BHP said last night it believed the offer was inadequately priced and, because of the cash ceiling and degree of financial details, was as deficient as the bid withdrawn last month.

The company is expected to return to the courts in an effort to halt the bid, which is formally targeted at 50 per cent of each remaining shareholding but financially capable of winning only 26 per cent of each holding. All acceptances will be returned should Bell find more than 258,74m shares tendered to its offer.

BHP's chances of upsetting the financing of the offer by using its own newly established shareholding base as Bell Resources has been diminished.

This follows Bell's decision to seek equity funding for the bid through a rights issue for up to A\$700m rather than through a placement which would require shareholder approval.

Of the issue, A\$700m has been underwritten by an international group: Swiss Bank Corporation International, Ord Minnett, Lazard Brothers, and Banque Paribas Capital Markets. Their commitment is conditional on Bell achieving success within a few weeks.

In launching the bid in Melbourne yesterday, Mr Holmes & Court asked the BHP board to negotiate with him instead of seeking litigation.

Mr Brian Loton, BHP's managing director, said negotiations with Mr Holmes & Court were unlikely, alleging that "most of the statements he makes do not have much validity" and his last bid for the company had been "invalid, misleading and unlawful."

Bell's minimum acceptance condition in the bid for 230m more BHP shares would take the group entitlement to about 33 per cent of capital. The maximum acceptance condition has been set at 259.74m shares, while a successful bid for 50 per cent of each shareholding would require A\$3.9bn.

Mr Holmes & Court said the bid provided as full a disclosure as was possible about financing arrangements, describing its as a condition-free, simple proportional offer.

The bid documents reflect suggestions that Bell Resources would need to use the assets of BHP in order to service and repay borrowings incurred in the takeover.

Outokumpu Oy



has acquired

Tara Exploration and Development Company Limited

The undersigned acted as financial advisors to Outokumpu Oy in this transaction.

Prudential-Bache Securities

Prudential-Bache Trade Corporation

Australian authorities veto Hoover bid for Simpson

BY OUR SYDNEY CORRESPONDENT

HOOVER, the US-owned household appliance maker, is to persevere with attempts to increase its presence in the Australian white goods industry despite a decision yesterday by the Foreign Investment Review Board (FIRB) to veto its A\$55m (US\$38m) bid for Simpson Holdings.

The FIRB said last night that Hoover's A\$1.70 a share offer for Simpson had been rejected because it believed the benefits of the takeover would not offset the extent of foreign ownership in the industry that would result.

Email, the Australian company which is Hoover's opponent in the battle for Simpson, seems likely to succeed, having yesterday agreed to match Hoover's offer price.

Hoover's advisors, warned however, that the company was contemplating other courses.

The FIRB said the decision to reject the Hoover offer had been made in light of the restructuring of the white goods industry and the fact that an Australian company had decided to match Hoover's terms.

Brierley sells most of North Broken Hill holding

BY OUR SYDNEY CORRESPONDENT

INDUSTRIAL EQUITY (IEL), Mr Ron Brierley's Australian company, has sold most of its A\$20m (US\$14.3m) holding in North Broken Hill Holdings to the investment affiliate of New Zealand Forest Products.

The deal apparently resolves the ownership tangle created by an earlier court ruling to vest a disputed part of IEL's shareholding with the National Companies and Securities Commission.

Rada Corporation, 48 per cent owned by NZFF, agreed to buy a 14.9 per cent stake in North

BH at A\$2.70 a share and was "immediately offered two board seats with the mining and paper group. The sale of IEL's remaining 4 per cent stake is being negotiated with other parties."

Mr Brierley said yesterday he was "happy about the sale in so far as it represents the partial resolution of a very difficult situation—that's about it."

Asked how the deal with Rada was done, given that a 7 per cent parcel of shares in North BH was vested by court order with the NCSC, Mr Brierley said bluntly: "We sold them."

KLSE lifeboat proposal fails

BY WONG SULONG IN KUALA LUMPUR

THE Kuala Lumpur Stock Exchange (KLSE) has failed to meet a proposal for a 50m ringgit (\$18.8m) financial lifeboat from Malaysian commercial banks to help stockbrokers who are in trouble over forward share purchase contracts.

At an extraordinary meeting, 70 per cent of those present voted in favour of the fund, short of the 75 per cent required for its implementation.

Mr Nik Mohamed Din, the KLSE chairman who is a strong

supporter of the fund, expressed disappointment over the result but said another meeting would be held in three weeks at which the subject would be debated again.

He said about 27 of the 133 stockbrokers did not attend the meeting, and he was confident many of them would be won over for the lifeboat fund once the matter had been fully explained.

Under its terms, a stockbroker firm which makes use of the fund would be required to

give an unlimited guarantee to the banks, while those which do not use the facility have to provide a guarantee of not more than 1m ringgit.

Firms which use the facility have to contribute at least half their net profits to service the fund, while other firms are required to make smaller payments, depending on how much of the facility has been drawn.

It is believed that five of the 51 Malaysian stockbroker firms are saddled with forward contracts.

Philippines to sell copper smelter stake

By Leo Gonzaga in Manila

THE PHILIPPINE state-owned National Development Corporation (NDC) is to offer its 42 per cent equity stake in Philippine Associated Smelting and Refining (Pasar) to the private sector.

This was announced by Mr Jose Concepcion, Trade and Industry Minister, who is NDC's chairman.

Pasar, the country's only copper smelter, is located in Isabela on Leyte Island, east central Philippines. It has three Japanese holding companies as partners: Mitsubishi, Sumitomo, and Sanwa, with a 16 per cent interest. Sumitomo Corporation with 9.5 per cent and Sanwa with 6.4 per cent.

The International Finance Corporation, an offshoot of the World Bank, has a 4 per cent with the remainder held by local copper producers.

NDC is also expected to sell its 60 per cent holding in Negros Copperfield.

Sharply higher loss at Putco

BY JIM JONES IN JOHANNESBURG

PUTCO, the South African bus company whose operations are largely based on carrying black commuters, suffered a sharply increased deficit in the half year to December even though the state provided additional subsidies to cover losses which arose as township unrest led to curtailment of services.

On revenues of R145m (\$69.4m) against R121m, the attributable loss rose to R19.7m from R2.4m in the corresponding period of 1984 and R8.4m in the last full year.

The state subsidised Putco's

operations until the end of September and the directors hope that the subsidy will be extended and that further fare increases will be avoided. Fare increases are particularly resented by blacks — who are obliged to commute from townships which are frequently remote from workplaces — and are often accompanied by violent action by commuters.

The directors say operations suffered from competition from informal private sector operators of minibuses and illegal taxis. Although the Govern-

ment has tried to curb these activities, in part to shelter the state-owned railway system's black commuter services, minibuses operated by black entrepreneurs are one of the principal black small business growth areas.

Putco's interim loss per share was 74.4 cents against 9 cents at the half-way stage last year and a loss of 31.9 cents a share for last year as a whole. An interim dividend has not been declared. In the previous year there was an interim dividend of 3 cents, but no final dividend.

Acquisition boosts Altech

BY OUR JOHANNESBURG CORRESPONDENT

ALLIED TECHNOLOGIES (Altech), the South African electronics and electrical company, has maintained its strong growth record, helped by the acquisition of Motorola's South African business.

Turnover rose to R493.3m (\$236m) in the year to February from R410.7m and the pre-tax profit increased to R89m from R77.9m.

Last year management feared that deferral of government orders would adversely affect the year's trading. The deferrals did not materialise, probably because military spending continues to receive priority treatment, although the curtailment of post office spending curbed

the telecommunications division's profits.

The acquisition of the Motorola operations in September has considerably strengthened Altech's position in the electronics sector, said Mr Bill Venter, the chief executive.

Mr Venter is optimistic about efforts to penetrate additional electronics markets have been successful. He says further acquisitions and vigorous internal growth are envisaged by management.

Earnings per share increased to 482.2 cents from 401.5 cents and the dividend has been raised to 150 cents from 125 cents.

INSTITUTO NACIONAL DE INDUSTRIA
USS150,000,000
Floating Rate Notes due 2000

Notice is hereby given that the first interest period for the first interest period ending on 9th October, 1986 has been fixed at 7 1/2% per annum. The amount payable for the first interest period will be USS116.42 in respect of the USS10,000,000 denomination and USS4,660.59 in respect of the USS250,000 denomination and will be payable together with the amount for second interest period on 9th October, 1986 against surrender of Coupon No. 5.

Manufacturers Hanover Limited
Agent Bank

NOTICE TO BONDHOLDERS
USS25,000,000
REDLAND FINANCE N.V.
(the "Company")
9 1/2% GUARANTEED BONDS
DUE 1991

In accordance with condition 5 (B) of the conditions attaching to the Bonds, notice is hereby given that the Company will redeem all of the outstanding bonds, being USS7,231,000 nominal amount at 101% on May 8, 1986 when interest on the bonds will cease to accrue. Payment of principal, together with accrued interest from March 15 to May 8, 1986 amounting to USS13.99 per USS1,000 Bond will be made on or after May 8, 1986 upon presentation and surrender of the said Bonds with all coupons appertaining thereto at the office of any of the Paying Agents mentioned thereon.

April 8, 1986
THE CHASE MANHATTAN BANK N.A.
LONDON, PRINCIPAL PAYING AGENT.

Notice of Redemption

A/S EKSPORTFINANS
(Forretningsbankenes Finansierings-og Eksportkreditinstitutt)
(Incorporated in the Kingdom of Norway with limited liability)
U.S. \$50,000,000
1 1/2% Notes Due 1989

NOTICE IS HEREBY GIVEN that pursuant to Condition 3(c) of the Notes, A/S Eksportfinans has elected to redeem on May 8, 1986 (the "Redemption Date") all of its outstanding 1 1/2% Notes due 1989 (the "Notes") at 101 1/2%. On and after the Redemption Date, interest on the Notes will cease to accrue. The value of each Note is USS1,015 plus interest of USS3.22 total USS1,018.22. Payment will be made upon surrender of the Notes together with all coupons maturing after the date fixed for redemption, at the offices of the Paying Agents as shown on the Notes. Notes will become void unless presented for payment within a period of ten years from the Redemption Date.

Outstanding after May 1, 1986 USS24,000,000

April 8, 1986
By Citibank, N.A. (CSSI Dept.)
London Paying Agent

CITIBANK

The Floating Rate Note Department
of
Shearson Lehman Brothers International
has commenced principal dealing in
Sterling Floating Rate Notes
effective April 1, 1986

Telephone: 283-4321

All these securities having been sold, this announcement appears as a matter of record only.

NEW ISSUE February, 1986

SEK

AB SVENSK EXPORTKREDIT
(SWEDISH EXPORT CREDIT CORPORATION)
(Incorporated in the Kingdom of Sweden with limited liability)

Japanese Yen 10,140,000,000
6.625 per cent. Bonds Due 1996

ISSUE PRICE 102 PER CENT.

The Nikko Securities Co., (Europe) Ltd.	Goldman Sachs International Corp.
Daiwa Europe Limited	Mitsui Trust Bank (Europe) S.A.
Prudential-Bache Securities International	
Bank of Tokyo International Limited	Banque Bruxelles Lambert S.A.
Mitsubishi Finance International Limited	Mitsubishi Trust & Banking Corporation (Europe) S.A.
Morgan Stanley International	Nippon Credit International (HK) Ltd.
Post- och Kreditbanken, PKbanken	Privatbanken A/S
Saitama Bank (Europe) S.A.	Shearson Lehman Brothers International
Sumitomo Trust International Limited	Svenska Handelsbanken Group
Takugin International Bank (Europe) S.A.	Union Bank of Switzerland (Securities) Limited
Yasuda Trust Europe Limited	

This announcement appears as a matter of record only. The Notes have not been registered for offer or sale in the United States. Offers and sales of the Notes in the United States or to United States nationals or residents may constitute a violation of United States law if made prior to the 90th day after a determination that the distribution has been completed.

NEW ISSUE February 1986

First Interstate Bancorp
U.S. \$60,000,000
FLOATING RATE FOREX-LINKED NOTES DUE 1996
Issue Price 100%

The Nikko Securities Co., (Europe) Ltd.
First Interstate Capital Markets Limited
Goldman Sachs International Corp.
Daiwa Europe Limited
Morgan Guaranty Ltd
Kyowa Bank Nederland N.V.
S. G. Warburg & Co. Ltd.

UK COMPANY NEWS

Reebok boost as Pentland profits jump to over £40m

INCLUDING a contribution of £12.5m from Reebok International — formerly a subsidiary but an associate since last July — pre-tax profits of Pentland Industries, industrial holding concern, jumped from £12.5m to £40.24m for 1985. Turnover more than doubled from £113.3m to £245.4m.

The dividend is, in effect, in 1.5p with a final payment of 0.867p, an increase from 1.16p.

After tax of £18.42p, compared with £5.28m, earnings per 10p share are given as 35.29p against 10.68p.

The directors say that earnings for the first quarter of the current year have, pro rata, significantly improved over those for the second half of 1985, and they believe 1986 should be a year of substantial progress.

Last July, Pentland reduced its holding in Reebok from 55.3 per cent to just over 40 per cent in a public offering of shares.

There was a non-distributable surplus for 1985 of £11.1m which has been credited directly to reserves and represents the company's share of the increase in the reserves of Reebok arising from the issue of new shares at a premium.

Below the line, there were minority debts of £5.41m, against £2.64m, and an extraordinary profit of £3.88m (nil) being the surplus on the realisation of investment in subsidiary and associate companies.

Aidcom looks to 1986 for a continuation of growth

Aidcom International, a market research, design and product development company, returned pre-tax profits of £1.28m for 1985 from a turnover of £26.1m.

The previous accounting period covered 14 months but the results have been annualised and at £1.27m and £20.85m respectively represents 12/14ths of the results.

A dividend of 1.1p (0.86p adjusted) is being paid from earnings per 10p share of 3.45p (2.5p).

There were extraordinary debts of £147,000 (£333,000) arising from the closure of discontinued activities.

The directors are looking to 1986 for continued growth in both turnover and profits.

In February, Aidcom acquired a 80 per cent interest in Paris-based Vepro Consult, a marketing and market research consultancy, for £800,000 cash. Vepro made pre-tax profits of £188,000 in 1985 and is trading well in the current year.

The first quarter of 1986 saw Aidcom's turnover showing an improvement and current trading is described by the directors as encouraging.

With the closure and re-organisation programme now over they are hoping to get profits of the market research operations back to former levels in 1986 — profits here fell from £414,000 to £71,000 in 1985.

Midland buys back part of Crocker

Midland Bank is to spend up to £100m (£58.96m) to reacquire the securities trading business of Crocker National Bank, which it has agreed to sell to Wells Fargo Bank for \$1.1bn.

The business, which includes Crocker's primary dealership in the US Treasury bond market, is seen by Midland as a vital component of its plans to build up a worldwide securities capability. It is not required by Wells Fargo, which is concentrating on developing a retail and middle market banking business in California.

The trading operation, employing about 200 people, is currently located in Crocker's headquarters in San Francisco, but would probably be transferred under Midland ownership to New York. Aside from the US Treasury bond dealership, it includes a municipal bond trading operation and related securities services.

In a letter to Midland shareholders issued yesterday, Sir Donald Barron, the chairman, says that the entire sale price will be paid in cash rather than in a mixture of cash and securities as stated in the original announcement in February.

The agreement also provides for Midland to buy \$495m in international loans of Crocker. The bulk of these (\$150m) are to Brazil, and another \$135m is in the form of trade credits guaranteed by the US government. About 10m of the total are not performing. These loans are in addition to the \$32m worth Midland took out of Crocker last year, and represent the remainder of Crocker's international business.

The letter reveals that Midland will be paying a minimum of \$3m to terminate the employment of Mr Frank Cahoon, Crocker's chairman and chief executive, who has a contract extending to March 1986. It is possible that his benefits could total as much as \$4.5m.

A special meeting of shareholders to agree the sale terms has been called on April 22.

Halma buys sixth company in a year

Halma, safety, security and environmental products group has bought Norgan, Hertfordshire-based maker of sound meters for about £285,000 to be satisfied by the issue of 117,207 Halma 10p shares and up to £100,000 cash, depending on results.

In the year to the end of November 1985 Norgan made pre-tax profits of £108,000 on turnover of £250,000.

It is Halma's sixth acquisition in the last year. Two weeks ago it bought 51 per cent of A & G Electronics for about £2.8m. The group's policy is to buy about five companies operating in similar markets each year.

Valin talks to Good Relations

Valin Pollen International, corporate advertising and public relations group, has been confirmed as the suitor of Good Relations, public relations company, which announced on Friday that it was holding merger talks with an unnamed party.

Details of the deal will not be available before the end of the week. But the two companies said that if the talks were successful the merger would be achieved through an all-share offer by Valin Pollen.

Valin Pollen, shares of which were down 10p at 205p yesterday, is the larger of the two companies with a market capitalisation of £26.2m. Good Relations' shares were suspended at its request at 175p up 8p, giving it a capitalisation of £14.9m.

The initiative came from Valin Pollen but both companies said yesterday that they saw it as a merger, not a takeover. They will continue to operate autonomously under their existing chairmen, but they hope to benefit by exchanging specialist skills.

The board of the combined group — so far unnamed — will have Mr Tony Good, chairman of Good Relations, as its non-executive chairman and Mr Reg Valin, chairman of Valin Pollen, as group chief executive.

According to the latest issue newspaper, PR Week, the industry Good Relations company in Britain with a fee income of £5.7m, just ahead of Charles Barker with £5.65m.

Valin Pollen's income is dominated by advertising. Its revenue from public relations is 2.2m at number 15 in the PR Week table, with fee income of £1.47m. Its subsidiary McAvoy Wreford Bayley is listed separately at number 29 with income of £992,000.

The City views the proposed merger as a welcome move for Good Relations, which has suffered badly in the last year as a result of a series of executive defections.

For Valin Pollen, which has long cherished a presence in the US market, Good Relations with its first toothhold.

However, Mr Valin said this would not weaken his resolve to expand in the US of a size which he regards as relevant to the market.

Swedish propeller maker for Vickers

Vickers, the defence engineering to health products manufacturer, is poised to buy a Swedish marine engineering company, KaMeWa, at a price of between £10m-£15m.

Vickers said yesterday that it had signed a letter of intent with KaMeWa's parent, the Nordstjernan group, a conglomerate with interests in shipping, construction and department stores. Talks are taking place to fix a price.

KaMeWa specialises in making marine propellers. According to Vickers, the Swedish company has around 30 per cent of the world marine propulsion market, excluding fixed propellers, its annual turnover is around £50m.

Vickers' marine engineering division made pre-tax profits of £4.5m (£6m) on sales in the year to last February. It was the only division's profits which fell last year, mainly due to the costs of product development, Vickers said.

The group's marine engineering interests cover stabilisers for ships, ranging from cross-channel ferries to aircraft carriers, as well as cranes and thrust bearings. "KaMeWa is a very good fit for us," said a Vickers spokesman.

The rest of the Vickers group made £45m pre-tax on £600m sales in 1985, above market forecasts. In the past nine months the group's share price has doubled to well above 500p. Last night, it closed at 538p, down 7p, though analysts said this was mostly due to the overall market fall yesterday.

Vickers is still looking for a sizeable acquisition — possibly in the US — to strengthen its health products interests. The aim is to make all its six key business areas — which also include motor cars, lithographic plates, defence engineering and office furniture — equally important. The group employs 15,000 people, with almost two-thirds of its sales outside the UK.

Memory Computer back in black for first half

FOLLOWING losses of £3.62m for the previous 15 months, Memory Computer, the Dublin-based computer manufacturer and distributor, has returned to the black with profits of £58,000 (£32,000 sterling) for the six months ended December 31 1985. This is compared with losses last year totalling £2.2m, for the six months to September 30 1984.

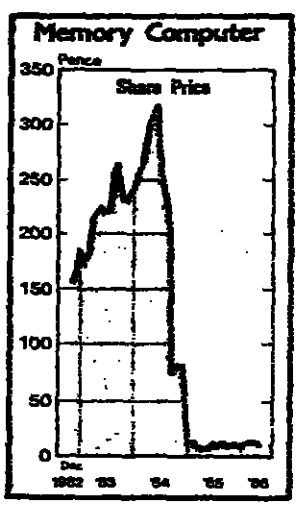
The directors say the group is trading in line with expectations, while the outlook is for continuing progress, particularly in Britain and the Republic of Ireland, where Memory has strong Prime Olivetti and software order books.

In November the directors said that the continuing recession in Ireland had resulted in severe competition and reluctance among purchasers to commit scarce funds. They added, however, that Memory's "substantial customer base" served to mitigate these forces, giving cause for the company to expect home sales to rise.

Turnover for the 15 months to June 30 last was down from £8.19m to £7.26m, but for the first six months of the current year sales amounted to £3.58m, against £2.13m last time.

After tax of £20,000 (£18,000) there were earnings per share shown of 0.04p compared with losses of 35.5p.

The directors say that group policy on the premium on the acquisition of subsidiaries is being reconsidered and may result in the adoption of SSAP



Scottish Television profits advance 31%

IN ITS third year of strong growth Scottish Television saw taxable profits rise by 31 per cent on turnover ahead by 14 per cent. Advertising revenue up by 13 per cent helped turnover for 1985 increase from £36.65m to £41.96m, giving pre-tax profits of £4.84m, against £3.69m.

Earnings per 10p non-voting share came out at 32.43p (25.15p) and the directors are recommending a final payment of 5.1p (6.5p), making a total for the year of 10.5p, compared with 8.5p last time.

Sir Campbell Fraser, chairman, says that since 1983 in three consecutive years of strong growth, earnings per share have risen by 46 per cent from 22.3p despite a rights issue in 1984.

He adds that the improvement in advertising sales was higher than the network average, signifying a further improvement in the company's share of revenue.

Programme sales improved by £1m to £3.6m, the increase being matched by a record level of local programme spending, a rise of about 30 per cent.

Sir Campbell adds that in the light of the results the present year will see substantially increased investment in programme making and the capital spending needed to support it.

The pre-tax figure was struck after Channel 4 subscription of £9.41m (£8.09m) and Exchequer Levy of £4.4m (£3.53m). The tax charge was £2.09m (£1.87m). Last time there was an extra-

Jurys Hotel

JURYS HOTEL GROUP, which operates hotels in Dublin, Cork and Limerick, intends to seek a full listing on the Irish Stock Exchange in the near future. It also proposes to seek additional equity by means of an offer for sale of new shares to the public. The entire proceeds of the offer for sale will be re-invested in the expansion of the company's activities. The Investment Bank of Ireland has been appointed as issuing house, and J. & E. Davy will be broker to the issue.

PARK PLACE has 85.5 per cent of the shares of United Computer and Technology Holdings. Acceptances of the offer accounted for 85.7 per cent (1 per cent opted for cash).

EFM - a cut above the rest

Results for the year ended 31st January 1986			
	1985	1986	
Operating Income	£4-530m	£4-945m	+9%
Pre-tax Profits	£3-539m	£4-120m	+16%
Earnings Per Share	12.9p	16.8p	+30%
Dividends Per Share	4.0p	6.0p	+50%

Copies of the 1986 annual report are available by writing to Bill Johnstone, Director, at the address below, or by telephone on 031-226-4931

EDINBURGH FUND MANAGERS

Edinburgh Fund Managers plc
4 Melville Crescent, Edinburgh EH3 7JB.
Telephone 031-226 4931

PRESIDENT'S STATEMENT 1986

"The most important event of 1985 was the publication of the Building Societies Bill. We welcome the challenges offered by the proposed legislation. The paramount aim remains the satisfaction of mortgage demand, backed by a competitive range of services".

• TECHNOLOGY •

"During the year a further 28 Automated Teller Machines came into operation bringing the total to 31. The participation with other leading Building Societies in the MATRIX network of A.T.M.'s commenced in February 1986. This network will provide members with access to their accounts at a greatly increased number of locations".

• SAVINGS AND INVESTMENT •

"A record inflow of funds. Receipts totalled £2,485m, with members' investment accounts increasing from 2.06m to 2.2m".

"Your Society has the size and strength to compete."

• MORTGAGE LENDING •

"£870m was advanced including a substantial amount for home improvements. 45% of lending was granted to first time purchasers and 33% was lent on older type properties".

• GROWTH & RESERVES •

"Assets increased by £655m, or 20%, to £3,922m. £26.4m was added to reserves which total £151m, representing a reserve ratio of 3.86%".

• MERGERS •

"The Board extended a warm welcome to members and staff of the Foresters, Hibernian and Merseyside Building Societies, all of which merged with the Society during the year". Highlights from the report given by the President, Robert T. Gardener, C.B.E., F.C.B.S.I., C.B.I.M., to members of Bradford & Bingley Building Society for the year ended 31st December 1985.

BRADFORD & BINGLEY
BRADFORD & BINGLEY BUILDING SOCIETY, CHIEF OFFICE, BEVELLY HALL, WETHERBY, WEST YORKSHIRE, WF8 2RN
A Member of the Building Societies Association

UK COMPANY NEWS

Rugby Portland profits down despite recovery

IN LINE with expectations Rugby Portland Cement saw some improvement in the second half of 1985, but not enough to recover the profit fall of the first six months. After reporting a 41 per cent fall in pre-tax profits at the interim stage the full year figure came out at 21.84m, 21 per cent down on the previous year's £27.79m.

Markets expectations had been in the region of £20m but the shares were still marked down in a falling market by 7 1/2p to close at 178 1/2p.

Turnover rose by 26 per cent from £199.98m to £252.16m. Earnings per share on capital increased by acquisition came out at 13.7p (14.5p), and the total dividend is being raised from 6.2p to 6.5p with a recommended final payment of 3.5p (3.3p).

Mr Maurice Jenkins, chairman, says the year proved to be very difficult and was made worse by the fall of both the US and Australian dollar. The combined effect was to cut pre-tax profits by about £4m. Cement sales recovered dur-

ing the second half, with modest growth in the final quarter. However, he adds that the recovery in trading profits was affected by the costs of cutting manpower of £1.75m.

The second half saw the first contribution from John Carr (Doncaster), joinery manufacturer, with trading profit of £27.4m.

Of the turnover, £71.3m (£51.3m) was achieved overseas with trading profits of £7.95m (£9.29m) out of a total of £21.56m (£24.62m). Net interest charges, less investment income, were £2.32m (£21,000) and share of related companies added £3.1m (£3.69m).

The tax charge was substantially lower at £3.41m, against £9.8m mainly as a result of a UK tax credit of £54,000, compared with a payment last time of £4.71m. Mr Jenkins says that was the result of the mutually beneficial tax profiles of John Carr and the parent company and adds that there will be a further modest benefit in the present year.

With minorities taking

£460,000 (£585,000), the profit for the year came out at £17.97m, against the previous year's £17.4m.

The chairman says that Rom River Placship continued its recovery and overseas Cockerburn Cement had a good year with trading profits up by 14 per cent in local currency, despite a fall in the profits of land sales to £445,000. In the US Addison Corporation was affected by the acquisition of new branches which increased its size by 65 per cent.

Results of related cement companies in dollars were about 5 per cent higher.

All members of the group started the present year well, says Mr Jenkins, but the poor weather in February reduced building activity. However given stable currencies and a full year's contribution from John Carr a strong recovery is expected.

Group policy is to continue to expand activities and develop as a widely based building materials group with cement remaining one of the major products. See Lex

Martin Dickson on the final stages of the £2.8bn battle for Imperial Signs point to a nail-biting finish

IT LOOKS like being an ending that begins an epic takeover battle: the £2.8bn fight for control of Imperial Group, the tobacco brewing business, will reach a climax this Friday and the signs are that it will be a nail-biting finish.

By Friday afternoon investors will have to decide whether to accept United Biscuits' offer—which has the backing of the Imperial board—or to hold off and deliver up the company to the hostile bid being made by Hanson Trust, the industrial conglomerate with interests ranging from bricks to batteries.

Epic is a word dulled by over-use in takeovers, but the battle for Imperial can lay more genuine claim than most to the description. It is partly the sheer scale of the fight, pitting three of Britain's leading industrial companies in the biggest-ever takeover bid; partly the cast of characters, headed on the one side by the tall, elegant figure of Lord Hanson, the chairman of Hanson Trust and aggressive capitalism incarnate, and on the other by Sir Hector Laing, representing a more paternalistic form of industrialism.

There is also a classic symmetry in the clash of cultures between the protagonists and the future they offer Imperial: United Biscuits holds aloft a banner labelled "long term industrial logic" and Hanson one proclaiming simply its proven management skills for making under-performing assets sweat.

The United-Imperial camp is portraying the choice facing fund managers as one of wider national importance for the way industry is run, contrasting what it claims would be the short-term approach of a victorious Hanson with its plans for long-term organic growth.

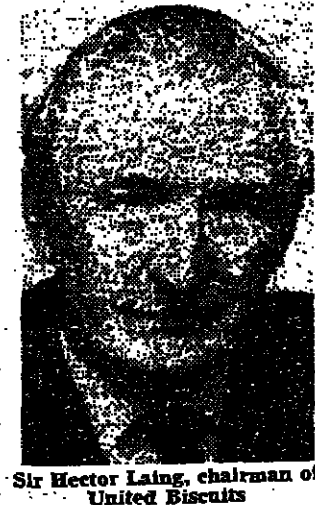
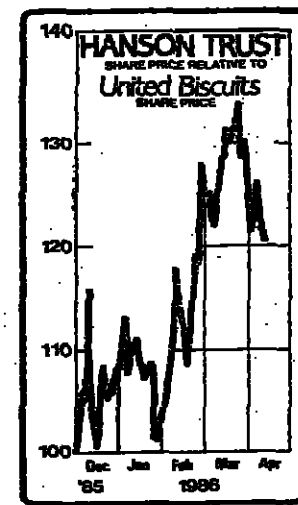
"What is the changing face of the nation?" asks Sir Hector, "wealth creation or today's buck?"

The Hanson side dismisses this as so much emotive claptrap. For it the issue is not one of long-term versus short-term, or of conglomerate versus synergy, but simply which company could manage Imperial's assets better.

At the moment Hanson appears to have the edge, since it speaks for some 30 per cent of Imperial's shares, and can buy 5 per cent more in the market, which United speaks



Lord Hanson, chairman of Hanson Trust



Sir Hector Laing, chairman of United Biscuits

for just 22 per cent and can buy no more. United, however, is claiming some significant defections from the Hanson tally.

Battle was first joined in early December when, in the space of a week, first Imperial and United unveiled plans for a merger (in the form of an Imperial bid for the smaller United) and then Hanson bid for Imperial, claiming that the merger was merely a defensive pact between two bid targets.

Hanson appeared to face a clear run when the Imperial-United deal was referred to the Monopolies and Mergers Commission because of its implications for the snack foods market. But United fought back by launching a bid of its own for Imperial, which in turn got round the Monopolies problem by agreeing to sell its Golden Wonder snacks business to Dalgety for £54m.

That figure was well below City estimates of the company's worth, and opened Imperial up to Hanson criticism of a rushed sale at knock-down prices.

Even without Golden Wonder, Imperial and United insist that a marriage of the two makes great sense: for Imperial, it would mean a much reduced dependence on tobacco (which would account for about 33 per cent of the combined group's 1985 sales, against 29 per cent for brewing and leisure and 38 per cent for food). For United, it would mean access to the strong cash flow from

the cigarettes business to help fund its expansion as a major international force in the foods business.

In areas where the two have common interests, they could grow together more rapidly: Imperial's Ross and Young's frozen foods companies would fit with United's McVities frozen products; Imperial's Happy Eater roadside restaurants would complement United's large American rivals in the Pizzaland; a combination of the two companies' confectionery interests could increase their market share; while a greater number of United's products might be introduced to Imperial's chain of Courage pubs.

The two companies appear to believe that a merger could produce benefits worth about £30m in annual profits by 1988. And they argue that Hanson cannot hope to squeeze improvements on such a scale out of Imperial, which over the past five years has been through a major rationalisation process and much improved its previous lacklustre performance.

Certainly, Hanson has said repeatedly little about its intentions for Imperial. It argues that there is little point coming up with solutions until it has won and taken a close look at the problems of the business. Essentially, it is standing on its record, and it can compare its 33.9 per cent annual growth in earnings per share over the past five years with the 9.2 per cent

recorded by United.

"We have greater experience of acquisitions of this size and have proved we can inject new life into companies," says Lord Hanson, who argues that United is "moving away from excessive claims of industrial logic, since food and restaurants account for only 20 per cent of Imperial's sales."

Hanson also portrays Sir Hector's plan as a high risk strategy on two counts: first, that the relatively small United has no record of acquiring large, diversified businesses; and second that it cannot hope to compete successfully against large American rivals in the international food market.

"Fund managers have got to ask: 'Is this going to work?'" says Lord Hanson. "And I don't think it is. Cookie factories in Canton? Biscuits in Brazil... The voice trails off dismissively. United replies that it is ridiculous to portray it as simply pouring money into the Third World, which, for the time being, will remain a relatively small, if growing, part of its interests.

As for taking on the American giant, it points to the success last year of Keebler, its US subsidiary, which was the only major participant in the "cookie war" to show any growth, recording a 94 per cent gain in dollar income.

Moving from defence to attack, the United-Imperial camp has laid in to Hanson's track record with a broadside

far more comprehensive than any launched by its previous takeover victims.

"It stands accused of generating remarkably little organic growth and being dependent on making ever larger takeovers to sustain expansion. Its relatively low level of capital investment (£20m last year) is contrasted with that of Imperial (£193m) and United (£84m). Hanson replies that its return on capital employed is double Imperial's. "They believe it is futile to invest money. We believe it is futile to get a return."

There is little evidence to suggest that the anti-Hanson campaign has made a particularly deep impression in the City. On the contrary, the company's share price has moved rapidly forward in recent weeks, in part because of Hanson's growing confidence in his last major takeover victim—SCM, the US chemicals to typewriter group.

And come the end of this week the battle could be determined on the strength of the protagonists' share prices. The two bids are fairly close in value and the complex combinations of paper and cash each are offering make precise comparisons difficult.

On the basis of last night's closing prices, Hanson's "best offer of shares and convertible stock was worth about 372.5p, against a United offer of shares, cash and convertible preferred shares worth around 365p. However, Imperial is now challenging the value Hanson put on its convertible and suggests the two offers are about the same—a claim Hanson dismisses as nonsense.

Whatever the case, both United and Imperial argue that the future of the two companies should not be decided solely on such daily fluctuations in share prices, particularly in a bull market so frothy as the present one. "We are aiming to create genuine wealth through new businesses," says Sir Hector.

But fund managers' time horizons are notoriously short and the demands on them for instant performance are powerful—despite the exhortations of politicians and industrialists for a longer view. So whether they swing behind Sir Hector or Lord Hanson should throw a more general light on the mood of the times and, as in the best epics, point up something of a moral.

F & C Eurotrust rights issue to raise £6m

F & C Eurotrust, one of the few surviving specialist European based investment trusts launched in the early seventies when the UK joined the EEC, is raising £6.1m after expenses with a one-for-four rights issue.

The issue is priced at 22 1/2p a share, equivalent to the trust's net asset value assuming full conversion of the convertible stock.

In the year to December 31 1985, Eurotrust's net asset value increased by 49.7 per cent. Since then, it has advanced by a further 18.2 per cent and the directors see more "opportunities for profitable investment."

A 1.85p interim dividend, in lieu of a final, has been declared for the year ending June 30. This payment has been announced earlier than usual, and it is expected the final dividend for the year to June 1987 will be paid in September 1987.

The issue has been underwritten by Cazenove.

Two Kennedy Brookes executives to resign

TWO EXECUTIVE directors of Kennedy Brookes, the leisure and restaurant group which includes the Wheelers and Mario and Franco chains in London, are to resign to set up their own business.

Mr Neville Abraham and Mr Laurence Isaacson are to form a new company, Lakebird, capitalised at £300,000. Kennedy Brookes has agreed to take a 10 per cent stake in Lakebird and to sell it two leases—those of Café Fish in Pantons Street and Bertorelli Bros in Floral Street, both in London—for a total cash consideration of £300,000.

Last week, before the deal was finally agreed between the

Tricentrol chief's 48% pay rise

Mr James Longcroft, chairman and chief executive of Tricentrol, oil and gas exploration group, received a 48 per cent pay increase during 1985, and that took his total salary from £110,800 to £163,000.

The annual report also shows that one director received remuneration of between £85,000

and £90,000 in 1985, and another between £70,000 and £75,000. One senior employee in the UK was given a salary of between £90,000 and £95,000.

The year-end figures, issued recently, showed that Tricentrol's pre-tax profits for 1985 fell from £39.3m to £26.5m, and the dividend was halved from 10p to 5p.

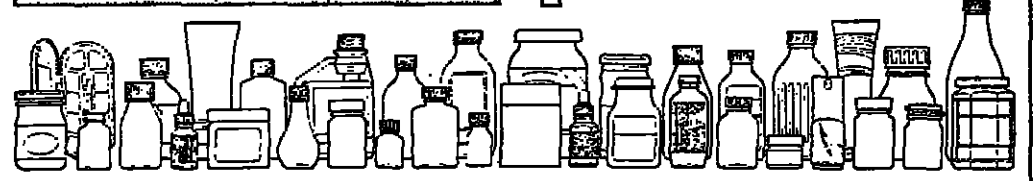
Beatson Clark returns to profitability

FINANCIAL HIGHLIGHTS

1985	1984
£m	£m
Sales	24,385
Profits/(loss) before taxation	1,984
Earnings per share	12.4p
Dividend	7.5p

"In 1985 all parts of the Beatson Clark business achieved increases in turnover and this higher turnover, together with improved productivity in the main glass container business, has been the basis for a return to profitable trading."

FROM THE CHAIRMAN'S STATEMENT



BEATSON CLARK plc

For a copy of the Report and Financial Statements 1985 please write to the Company Secretary at Beatson Clark plc, 23 Muirglen Road, Rotherham S60 2AA.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY

Interim: Aramco, London and Provincial Ship Centres, New Court Trust, Next.

Final: Ash and Lacy, Astbury and Madge, Baxendale, Baxendale International, British Syphon, Duxet, Johnson Group, Kwik-Fit London and Continental, Loderham, London, Edinburgh Trust, Marshall's Universal, Messia, Newman Industries, Riley Leisure, Scotch.

FUTURE DATES

Interim: Advest Apr 16

Advest May 1

Belway May 1

Western Doors Tea Apr 17

Greywater Group Apr 10

Highland Distillers Apr 14

Finals:

Assam-Doors Holdings Apr 17

Blue Circle Industries Apr 29

Boustead Apr 15

Carlton Industries Apr 16

Conder Apr 11

Eastern Apr 11

Hemmerston Property and Development Apr 17

Harris Queensway May 7

Home Counties Newspapers Apr 29

New London Properties Apr 10

Northern Engineering Apr 18

Parsons Apr 10

Ranco Dr Services May 14

Reabrook Apr 11

Roberts, Adair Apr 14

Roberts, Adair Apr 14

Ruberoid Apr 10

Simon Engineering Apr 10

Yarmac Apr 29

Television Services Intl. Apr 21

Western Doors Tea Apr 17

DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corre-Total	Total
			spending	for last
			div.	year
Aldem Int'l	1.1	July 1	0.86	1.1
F & C Eurotrust	1.88	Aug 1	1.7	1.88
Argyzed Int'l	6.75	July 2	10.5	9.25
Macfarlane	1.47	May 22	1.24*	2.48
More O'Ferrall	3	July 4	2.4	3.4
Pentland Inds	1.16	July 3	0.7*	1.5
Queens Coat	0.50†	July 1	0.67	1.5
Rugby Printing	3.5†	July 1	3.3	6.4†
Scottish TV	8.1	—	6.5	10.5
UDO Holdings	1.5†	—	1.25	3.75
Wilson (Connolly)	2.85	—	2	4

Dividends shown in pence per share except where otherwise stated.

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM Stock. † In lieu of final.

Shareholding reshuffle at Hobson

Hobson, the USM - quoted makers of a new process of aluminium die manufacture, has announced a significant reshuffle of shareholdings between two of its directors.

The company was founded by two inventors, Mr George Nicholson and Mr David Stewart, and last year went through a serious upheaval when Mr Nicholson, who claims to have invented the process, was dismissed. His 34.6 per cent stake in the company (3.8m shares) was later placed with 400 new investors.

Mr David Stewart, who remains a director, has now sold 1m of his shares to Mr Rodney Harnett, the Brighton entrepreneur who has now become executive chairman of the company. The sale, for an undisclosed sum, leaves Mr Stewart with 2.6m shares. Mr Harnett also has an option from Mr Stewart over a further 1m shares exercisable on or before April 1988.

Mr Harnett, who now holds 12 per cent of the company (1.2m shares), said yesterday that his acquisition showed his confidence in the future of the company.

COMPANY NEWS IN BRIEF

FRENCH RIER — two former directors of the construction group, which was recently taken over by C. H. Beazer, the fast-growing housebuilder, have now resigned. Mr Alan Crafts, former chief executive of the contracting division of the new merged company, and Mr Tony Gamme, who joined the finance and administration committee of Beazer, have left on mutually agreed terms.

Distillers acceptance of Argyl's bid slipped marginally down to 2.51 per cent of the share capital at the last closing date on Friday. Guinness, the rival bidder which has had 9 per cent acceptances, claimed this was evidence of its imminent victory. However, it appears that Argyl's acceptance has since Friday passed 3 per cent. Guinness's share offer valuation of Distillers is still ahead of Argyl's. Guinness values it at £82 per share. Argyl has seen its own share price slip to 343p yesterday. Argyl, which remained on 360p, valued Distillers at 732p a share.

GREAT UNIVERSAL STORES and Combined English Stores have agreed to run the Paige Fashion stores, a women's wear retailer with 248 UK branches, through a jointly-owned company. GUS will receive rental income from the properties and a half share of trading profits.

HALIFAX BUILDING SOCIETY

Floating Rate Loan Notes 1985

For the three month period from 7 April, 1985 to 7 July, 1986 the Notes will bear interest at the rate of 11 1/2 per cent per annum. The Coupon amount per £5,000 Note will be £338.68, payable on 7 July, 1986.

Morgan Grenfell & Co. Limited Agent Bank

LADBROKE INDEX

1,404-1,406 (-14)

Based on FT Index

Tel: 01-427 4411

More O'Ferrall PLC

1985 Results—Record Second Half

PROFIT BEFORE TAX	1st Half	2nd Half	TOTAL
	£,000	£,000	£,000
1985	376	2,436	2,812
1984	1,205	1,013	2,218

DIVIDEND per Ordinary Share	Interim	Final	TOTAL
1985	1.0p	3.0p	4.0p
1984	1.0p	2.4p	3.4p

EARNINGS per Ordinary Share	1st Half	2nd Half	TOTAL
1985	1.0p	5.7p	6.7p
1984	3.3p	2.5p	5.8p

The above statement is a summary of the year's unaudited results.

Chairman's View

The improvement which we experienced in the second half of last year has continued during the opening months of 1986. This has been achieved by the more stable market conditions in the UK, and by the effect of the management and operational reorganisation throughout the Group which we implemented during 1985. Our operations in the UK, France, Belgium and Ireland continue to perform according to expectations.

R. W. Gore-Andrews

More O'Ferrall

UK COMPANY NEWS

Glynwed advance leads to £24m debt reduction

Glynwed International made further strong headway through the second six months of 1985 and for the full year saw its profits surge by 49.1m to £35.6m pre-tax.

The figures were, however, at the bottom end of City estimates.

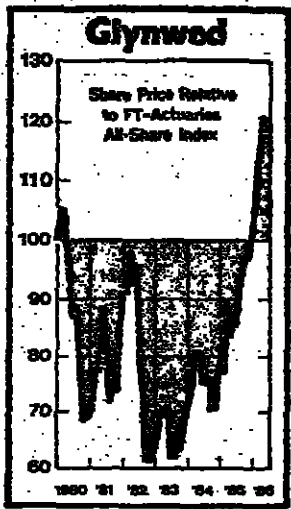
The directors say the main feature of the year were continued improvements in the UK operations together with benefits of the disposals made in 1984 in South Africa and the US, resulting in improved profitability and a strong cash flow.

A cash flow of £24m reduced net debt to £16.1m and the debt/equity ratio from 34.2 per cent to 13.5 per cent. Interest charges were cut by £3.1m to £4m.

The directors see 1986 as a year of further progress. Meanwhile, they are lifting the final dividend by 0.75p to 6.75p for a 1.25p bigger net total of 10.5p. A scrip issue on a one-for-four basis is also proposed.

Turnover for 1985 showed an overall decline of £50m at £464.1m due mainly to the disposals in South Africa and the US. Turnover of the continuing business, however, improved by 7.5 per cent—the group's interests are in the manufacture of consumer and building products, engineering and steel products.

Operating profits emerged £4m ahead at £28.6m, after the UK and European opera-



tions contributed £38.7m (£32.7m).

Tax rose from £8.2m to £12.3m and earnings per share came through at 27.89p on a net basis, up from 1984's 22.45p. Extraordinary provisions were reduced from £3.9m to £2.3m.

The UK saw consumer and building products operating profits rise by £1.6m to £9.5m, engineering by £1m to £2.7m, steel advance by £1.4m to £12.1m and tubes and fittings increase by £1.5m to £11.4m.

In the US only the plastic pipe business did well. In South Africa the remaining foundry

business made a small profit.

The assets of Glynwed Castings and Stampings were sold in two transactions after the year-end.

comment

It has taken four years of strong earnings growth before the market has finally reappraised Glynwed's capabilities and prospects. These results show that the company well deserves the re-rating; its shares have risen from under 200p six months ago to yesterday's price of 366p.

Having decided that 1985 would be the year in which gearing stopped being a problem, Glynwed has not only delivered a £24m reduction in borrowings, it has increased profits in nearly every area of the business, and has reinforced its strategy of concentrating in specialised markets or in those where it has gained a clear cost advantage. The process of trimming, during which unprofitable businesses worth £35m has been sold, and costs squeezed out mercilessly everywhere, is nearly over. The way forward is in part by acquisition (Philmec looks a good fit and was bought for a sensible price, as were the other smaller buys over the last two years) and in part by developing the more dynamic parts of the company like plastics. On £44m of pre-tax profits the shares are on a p/e of 11—a below average rating for above average prospects.

Blackwood Hodge recovers to £7m but no dividend

THE Blackwood Hodge group continued its recovery in 1985 and for the year saw its profits before tax advance from £3.04m to £7.16m. Losses in 1983 totalled £20.82m.

However, the directors have decided against the resumption of ordinary dividends due to an £8.8m reduction in shareholders' funds, the resultant unsatisfactory debt to equity ratio and the necessity to conserve working capital.

They hope that the payment of a dividend will be possible in the current year—the last payment was an interim in 1982.

Turnover for 1985 fell from £216.99m to £198m. Pre-tax profits benefited from a £7.27m fall in administration expenses to £39.91m and a £1.77m drop in net interest charges to £6.01m.

It is pointed out that markets in which the company serves (earthmoving, construction and mining equipment sales and service) have shown little or no growth over the last few years. The directors say it is prudent to regard the current level of demand as normal rather than as the bottom of the trade cycle.

The increase in profitability in 1985 was achieved against a background of limited growth in group markets and reflected improvements in efficiency over the past two years.

The directors are confident that the group will continue to progress by increased market share and profitability and point out that in areas where it can directly influence its financial position it has made substantial progress.

During the past 12 months the appreciation of sterling against certain overseas currencies resulted in an unrealised loss on the translation of overseas net assets into sterling of some £15.5m and despite retained profits emerging at £5.4m, shareholders'

funds were reduced by £9.9m to £27.9m.

At year-end group borrowings, including the unsecured loan stock and interest-bearing stock financing plans, had fallen by £17.2m to £44.5m.

The 1985 year saw domestic sales increase by 23 per cent to £24.5m following the end of the miners' strike in March. Earnings for the year emerged at 6.7p (2.29p) per 25p share.

comment

Blackwood has been handed about as a recovery stock for a long time. With these results the company justified the label by hauling profits back to the level of the late 1970s despite adverse exchange rates which wiped £1m off profits and, more pertinently, whittled away shareholders' funds to such an extent that borrowings hover at 150 per cent. Throughout the 1980s the company cut costs and reduced stock levels so surgently that there is little left to cut. Given that there is no apparent scope for growth within its existing markets, the only option is to diversify into related areas, probably into engineering distribution, through acquisition. With such high borrowings Blackwood Hodge's best solution is to pay with paper, thus achieving the joint objectives of broadening the business base and swelling shareholders' funds. Until the interim stage paper transactions were ruled out because of the weakness of the share price. The price's recent recovery—up 2p to 60p yesterday—paired with the company's intention to resume dividend payment at the end of 1986 should make paper payment possible. The City expects further recovery in profits to £9.5m and a p/e of 6.5.

UDO ready for full SE listing

The directors of UDO Holdings, supplier of drawing office and related equipment, feel the group has now reached an appropriate stage to consider an introduction of its shares to the Official List and application has been made.

The company's shares are currently traded on the Unlisted Securities Market.

It is expected that the ordinary shares will be admitted to the Official List on May 9.

The group reports that pre-tax profits for the six months to January 31 1986 more than doubled from £550,000 to £1.21m on turnover up from £5.05m to £9.77m. The interim dividend is increased by 20 per cent from 1.25p to 1.50p of which a total of 3.75p was paid from pre-tax profits of £1.55m. Stated earnings per 10p share improved from 5.9p to 10.9p. A two-for-one scrip is proposed.

Since Malloch, the Scottish-based reprographics company acquired for £2.7m last April, produced an important contribution of £422,000 to group profits,

Macfarlane up 34% and current year starts well

RECORD profits are reported by Macfarlane Group (Clansman) Packaging and Printing for 1985, and the dividend is effectively raised from 2.16p to 2.48p, with a final of 1.47p.

Sir Norman Macfarlane, the chairman and managing director, says 1986 has started strongly, and the group's companies are trading well. Sales and profits for the year so far are up on the corresponding period last year.

Pre-tax profits for 1985 increased by 33.6 per cent from £3.01m to £4.02m, and sales advanced from £41.52m to £48.13m, an increase of 15.9 per cent. Earnings per 25p share rose from 6.375p to 7.305p.

Throughout the UK, the group's companies continued to perform well. Abbott's Packaging in the south-east traded strongly and increased its already substantial contribution to profits.

Flo-Pak (UK) and Clansman Cases—both are based at Brackley—produced improved results and continue to show real

potential, says Sir Norman.

Controlled Packaging Services of Westbury made major progress during the year, and is now reaping the benefit of its product range and design expertise. R. Mitchell, of Grantham, made modest progress and Lancashire Box Company of Hyde, which was acquired in October 1985, made a small post-acquisition contribution to profits.

The one disappointing feature of the year was the further losses incurred by Cyro and Farquharson Bros, the copying products companies. These companies have now been merged under the name Cyro in order to reduce costs and rationalise product ranges. Sir Norman hopes that Cyro will return to profitability this year.

Pre-tax profits were struck after net interest charges up from £149,207 to £219,304. There was an extraordinary debit of £72,603 (£680,600), and after dividends of £765,109 (£660,333), retained profits came out at £1.56m compared with £639,815.

Notice of Redemption

North American Rockwell Overseas Corporation (now Rockwell International Corporation) 8 1/4% Guaranteed Sinking Fund Debentures Due 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of Section 4.02 of the Indenture dated as of May 1, 1972 among North American Rockwell Overseas Corporation (now Rockwell International Corporation) (the "Company"), North American Rockwell Corporation (now Rockwell International Corporation) (the "Guarantor"), and First National City Bank (now Citibank, N.A.) (the "Trustee"), as amended by the First Supplemental Indenture dated as of June 15, 1974 between the Company and the Trustee (the "Indenture"), the Company has elected to redeem the entire principal amount outstanding of the captioned Debentures on May 1, 1986 (the "Redemption Date") at the redemption price of 100% of the principal amount thereof, together with accrued interest to the Redemption Date.

On the Redemption Date, the Debentures shall become due and payable upon presentation and surrender thereof together with all unmatured coupons appertaining thereto (a) at the corporate trust office of Citibank, N.A., 111 Wall Street, 5th Floor, Corporate Trust Services, New York, NY 10043, or (b) subject to any laws or regulations applicable to such payments in the country thereof at the main offices of Citibank, N.A., in Amsterdam, Brussels, Frankfurt/Main, London, Milan and Paris, and at the main office of Kredietbank S.A., Luxembourg, in Luxembourg. The redemption price shall be made in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts and shall be made at the option of the holder at the offices referred to in (b) above by check drawn on, or transfer to a United States dollar account maintained by the payee with a bank in the City of New York.

Coupons due May 1, 1986 should be detached and collected in the usual manner. On and after the Redemption Date, interest shall cease to accrue on the Debentures.

Rockwell International Corporation
By: CITIBANK, N.A., Trustee

April 1, 1986.

NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States may be required by the Interest and Dividend Tax Compliance Act of 1983 unless the paying agent has the correct tax identification number (social security or employer identification number) of or an exemption certificate from the payee. If you surrender your Debenture for redemption in the United States, please furnish a properly completed Form W-9 or exemption certificate or equivalent.

QUEENS MOAT HOUSES P.L.C.

Placing of £35,000,000 nominal of 10 1/2 per cent. First Mortgage Debenture Stock 2020 at £99.888 per cent. payable as to £40 per cent. on acceptance and as to the balance by 1st August, 1986.

Application has been made to the Council of The Stock Exchange for the whole of the above Stock to be admitted to the Official List.

In accordance with the requirements of the Council of The Stock Exchange £3,500,000 nominal of the Stock is available in the market on the date of publication of this notice.

Particulars of the Stock will be circulated in the Extel Statistical Service and copies of such particulars may be obtained from the Company Announcements Office, The Stock Exchange, 120 Abchurch Lane, London EC2P 2BT for two days from the date of this notice (for collection only) and during normal business hours (Saturdays and public holidays excepted), for 14 days from the date of this notice from:

Queens Moat Houses P.L.C.
Moat House
111-115 North Street
Romford
Essex RM1 1ES
8th April, 1986.

Charterhouse Japhet plc
1 Paternoster Row
St. Paul
London EC4M 7DH

Capel-Cure Myers
65 Holborn Viaduct
London EC1A 2EU

Commenting on the results the Chairman, Maurice Jenkins, said:

1985 proved to be a very difficult year made worse by the fall of both the U.S. dollar and even more significantly the Australian dollar. The 1985 profit before taxation would have been some £4,000,000 higher at the 1984 exchange rates.

The UK cement division's sales recovered during the second half of the year with modest growth being achieved in the final quarter. However, the recovery in trading profits was affected by a further manpower reduction programme, which cost some £1,750,000.

John Carr (Doncaster) P.L.C.'s first contribution, a trading profit of £3,741,000, was a record high year; Rom Limited continued with its recovery. Overseas, Cockburn Cement Limited had a good year with its trading profits 14% higher in its local currency, despite a reduction in land sale profits to £445,000.

In America, the Addison Corporation's performance was affected by the acquisition of the new branches, which increased its size by some 65%. The related cement companies' results in U.S.

dollars were some 5% higher.

The mutually beneficial tax profiles of John Carr and the parent company resulted in a lower than normal tax charge for 1985. There will also be a modest benefit in 1986.

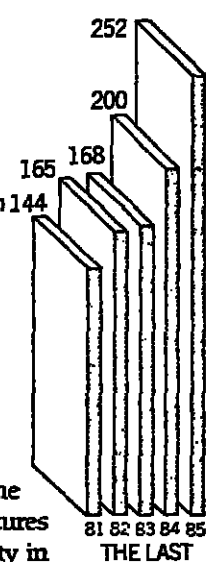
All members of the Group started the current year well, but the extensive snow and low temperatures reduced "wet" construction activity in the UK during February. Given stable currencies and a full year's contribution from 1985's major acquisition, John Carr, a strong recovery is expected.

Results in Brief	1985 £ million	1984 £ million
Turnover	252.2	200.0
Profit on ordinary activities before taxation	21.8	27.8
Earnings	18.0	17.4
Dividends	9.1	7.5
Earnings per share	13.7p	14.5p
Dividends per share	6.4p	6.2p
Exchange rates used:		
AS = £1	2.12	1.40
US\$ = £1	1.45	1.16

It is our policy to continue to expand the Group's activities with a view to developing further as a widely based building materials company, one of whose major product areas will remain cement.

"Given stable currencies and a full year's contribution from 1985's major acquisition, John Carr, a strong recovery is expected."

Maurice Jenkins



The Directors recommend an increased final dividend on the 25p Ordinary Shares of 3.5p (3.3p) — which together with the interim dividend of 2.9p (2.9p) — makes 6.4p (6.2p) for the year. The proposed final dividend, if approved, will be payable on 1st July 1986 to Shareholders on the register at the close of business on 2nd May 1986.

THE RUGBY PORTLAND CEMENT P.L.C.

For a copy of the 1985 Report and Accounts containing the full review by the Chairman, (which is due to be posted on 9th May 1986), please send the coupon to: The Secretary, The Rugby Portland Cement P.L.C., Crown House, Rugby CV21 2DT.

Name _____
Address _____
Postcode _____

UK COMPANIES

Queens Moat £35m placing as profits expand by 60%

Pre-tax profit of Queens Moat Houses jumped 60 per cent to £10.5m in 1985 with the greatest part of the increase reflecting further advances in the group's longer held properties and the benefits of financial management.

The directors also announce that the company is raising some £36m by way of a placing of first mortgage debenture stock 2000. This is payable as to £40 per £100 on acceptance and the balance by August 1.

Against a forecast 0.765p final dividend, the total distribution is listed by 20 per cent to 3.6p with a final payment of 0.835p. Up to £3.5m of the debenture stock will be available at the issue price in the market until noon tomorrow and it is expected that dealings will begin at 2 pm on that day for deferred settlement on April 15.

The directors say that the proceeds of the issue will be used to reduce existing variable rate borrowings and to finance the company's continuing expansion.

Mr Baird, the chairman, says that the group caters "predominantly for the business community and the outlook for 1986 is very good."

The group acquired six hotels last year and already in the current year has acquired a further seven making a total of 13 with 1,825 rooms.

"That is an increase of 34 per cent, and is in addition to 280 bedrooms in three hotels under construction and to extra rooms and additional conference and leisure facilities being built under our improvements and extensions programme," Mr Baird states.


With business continuing to be buoyant and with the additional hotels progressively moving into full profitability, he says the company is assured of continued profit growth.

The chairman explains that the placing follows the recent acquisition of the Holiday Inn

Landesbank Rheinland-Pfalz:

A 100% Decision for Luxembourg

Landesbank Rheinland-Pfalz and Saar International S.A., jointly established in 1978 by the Landesbanks of Mainz (74.9%) and Saarbrücken (25.1%) has become a wholly owned subsidiary of Landesbank Rheinland-Pfalz - Girozentrale, Mainz, Federal Republic of Germany. The Bank will now be operating in the Euromarket under the name of



Landesbank Rheinland-Pfalz International S.A. Luxembourg

6, rue de l'Ancien Athénée, P.O. Box 84, L-1144 Luxembourg, Téléphone 47 59 21-1, Télex 1835 rpslu.

APPOINTMENTS

Reorganisation at C.E. Heath Group

As part of the management restructuring of the C. E. HEATH GROUP, C. E. Heath Urquhart (LIFE & PENSIONS) has been reorganised into two specialist operating companies: C. E. Heath (Employee Benefits) and C. E. Heath (Financial Advisory Services). The board of the employee benefits company based at Reading will be Mr D. W. Nichols, chairman and managing director, Mr R. L. Walker, deputy managing director and the following directors: Mr K. W. Gallifors, Mr D. J. A. Haring, Mr D. E. F. Parfett, Mr B. Warburton and Mr A. F. Williams. Mr A. D. Egan-Geeves becomes an assistant director. The financial advisory services company operating from London will have as its chairman and managing director Mr Nichols and Mr Walker as deputy managing director and the following directors: Mr K. L. Boyce, Mr J. C. Kay and Mr Warburton.

As part of its regional development programme, the group is reorganising C. E. Heath & Co (Home), C. E. Heath & Co (South East) and C. E. Heath, Leodes & Co. Reading, will be re-named C. E. Heath (Thames Valley). Mr J. Hamilton appoints an additional director of C. E. Heath (Thames Valley).

BROWN SHIPLEY HOLDINGS has formed an insurance division holding company - Brown Shipley Insurance Group Management. Its board consists of: Mr R. M. Ames, chairman, Mr D. C. Mcintosh, deputy chairman, Lord Farham, Mr A. C. D. Tagley-Mackenzie, Mr J. E. Brandburn and Mr A. W. Mansfield. Brown Shipley Insurance Services will manage the group of subsidiary companies operating in the UK and Mr A. C. D. Tagley-Mackenzie becomes group managing director.

LATTICE LOGIC has chosen Mr Alex Bennett, the man responsible for setting up the UK operation of US multinational Burr-Brown, as its new managing director. It spearheads a fund-raising initiative which will fuel the company's drive into the European, American and Far-Eastern markets. He replaces Mr John Gray who left last year to join the new design consortium European Silicon Structures (ESS).

Mr Charles G. Anderson has joined N. M. ROTHSCHILD ASSET MANAGEMENT as business development manager for the institutional funds department. He has a similar function at London and Manchester Assurance Group.

GRANDMET INTERNATIONAL SERVICES (GIS) has appointed Mr Roger Matthews as its finance director. He was finance director for GM Healthcare, another company in the contract services division of the Grand Metropolitan group.

Mr Philip Morley has returned from Hong Kong where he was managing director for GIS Hong Kong and China operations to become marketing director. Mr Edward Daniels has been appointed regional director for Europe and Africa by GIS. He has just returned from running the Alaska division.

FRESHBAKE FOODS has appointed Mr Alan Wilkinson as production director, with overall responsibility for all four production sites at Sittingbourne, Braintree, Peterlee and Evesham. He was site manager of Walls development plant at Evesham.

LOVELL HOMES SOUTHERN has appointed Mr Jim Staines as managing director. From April 21.

F. J. EDWARDS, Chair, a member of the 600 Group, has appointed Mr Andrew Smith as production director. He joined from Bamford and Evesham.

Mr Mick Duckett, managing director, Atkins Oil and Gas Engineering, Mr Richard Jarvis, head of infrastructure planning, WS Atkins and Partners, and Mr Eric Patterson, head of business planning, have been appointed to the board of WS ATKINS GROUP CONSULTANTS.

KMG THOMSON McINTOCK has made the following appointments: Mr Michael Burrows, partner, Norwich; Mr Peter Elliott, partner, Bristol; Mr Robert Steel, partner, Edinburgh; Mr Victor Buckman, director of National V.A.T., Edinburgh; Mr Peter Doyle and Mr Peter Locke, partners, London; and Mr David Earle and Mr Stephen Gatten, partners, Exeter.

Mr Philip Nash, the recently appointed Commissioner of Customs and Excise, has joined the staff of the International Trade Procedures Board (ITPBO). He is ex-officio a member of the board and joins in succession to Mr Norman Godwin who has retired.

THE INSTITUTE OF CHARTERED ACCOUNTANTS OF SCOTLAND has elected Mr A. Anderson as president for 1986/87. He is a partner in Arthur Young Glasgow.

Mr Asha Correa, until recently managing director of BEAR BRAND RESTAURANTS, has been appointed chairman. Bear Brand is a member of the Tramwood Group.

WARNER LAMBERT has promoted Mr Terry Berridge, finance director, to vice president finance of Capsugel, in Basle. He succeeded at the British headquarters by Mr Tony Yates who will be regional finance director for France, Benelux and Scandinavia.

at Liverpool and the Royal Hotel, Nottingham, for £21.2m cash.

Pre-tax figure was after rent unchanged at £1.12m, and interest payable, down slightly at £4.86m (£4.82m). After tax of £1.71m, compared with £350,000, earnings per share are given as 4.75p (4.03p) basic and 4.42p (3.63p) fully diluted. Dividends will absorb £3.78m (£2.08m) leaving a retained balance of £5.01m (£4.15m).

Mr Baird says that during the year some £3m was spent to create extra rooms, conference and leisure facilities and on refurbishment which have enabled directors to generate increasing profits from longer held properties as well as from acquisitions.

A revaluation of properties, as at December 31 1985, showed a surplus of £38m. Fixed assets at that date totalled £17m.

comment

The market was a little grudging to knock 2p off Queens Moat Houses shares yesterday, given a good set of results and an unexpectedly large property revaluation. Although much of the 60 per cent profits advance was a direct result of last year's rights issue, there was also good growth from existing hotels as well as contributions from the bunch of new ones. Shareholders can be reasonably certain that this year will produce more of the same - the company persists in a wise policy of refurbishing its portfolio, and adding to it by buying up-market hotels. On profits of £14m the shares are on a fully diluted p/e of 15 after 2/8 cent tax. The rating is high for the sector, but seems fair given the recent growth record. Although now might seem an odd time to be looking into 30-year money, 101 per cent is attractive at least by recent standards and in any case, the borrowings are well matched against long term assets.

More O'Ferrall progresses and profits reach £2.8m

PRE-TAX profits at More O'Ferrall, outdoor advertising and ancillary services, improved from £2.2m to £2.8m in 1985, and the improvement experienced in the second half continued into the opening months of 1986.

The total dividend is increased from 3.4p to 4p net with a final of 3p. Stated earnings per share were 6.7p against 5.8p.

Group turnover for the year rose from an adjusted £17.15m to £22.11m - this is now net of third party commissions. The 1985 figure includes turnover of Adshel from July.

Operating profits came out at £3.46m (20 per cent) and includes share of profit of Adshel while it was a related company. Tax was up from £1m to £1.28m and there was a minority credit of £11,000 (£8,000 debit).

There was also an extraordinary debit of £134,000 (£44,000), being rationalisation and reorganisation costs of £187,000 following the acquisition of Adshel, release of deferred tax £175,000 (nil) provision for losses and associates costs on disposal of a subsidiary £174,000, and profit on disposal of properties, £12,000 (£20,000).

The directors say the continuing improvement has been achieved by the more stable market conditions in the UK, and by the effect of the management and operational re-organisation implemented throughout the group since 1982.

The company's operations in the UK, France, Belgium and Ireland continued to perform according to expectations, they add.

comment

Thanks to a rapid recovery in the second half More O'Ferrall's profits surged ahead of expectations and the shares rose by 5p to 129p yesterday. In the first half the problems posed by distilling demand in the poster industry were compounded by More O'Ferrall's internal restructuring and its acquisition of Adshel. These changes completed, the company was able to make the most of the industry growth in the second half and outperformed the market. More O'Ferrall seems to have done everything it can to generate interest in posters as an advertising medium by striking cars to posters at Heathrow to post pictures of the sales director's daughter all over the country in the enigmatic "Amy" campaign. Yet posters share of advertising expenditure has remained stubbornly static. In the longer term More O'Ferrall plans to compensate for this by developing "international" poster packages for global advertisers in airports and hotels. In the short term its sights are set on organic growth, specifically through Adshel. Demand for posters has been healthy so far this year, and neither the recent restrictions on tobacco advertising nor increased competition among newspapers have impeded on More O'Ferrall. The City anticipates profits of £4.6m and a p/e of 10 for 1986.

Wilson (Connolly) profits advance 28%

SECOND half taxable profits of Wilson (Connolly) Holdings, Northampton-based house builder, contractor, moved ahead from £9.04m to £12.47m and pushed the full 1985 figure up by 28 per cent to £20.29m from turnover of £25.8m. This is compared with £15.84m last time, from a £78.78m turnover.

Mr Lynn Wilson chairman says "he looks forward to reporting further progress for the current year."

After tax of £2.42m (£2.7m) earnings per share are given as 26.5p against 20.7p while the dividend is stepped up by 1p to 4p with a final payment of 2.85p (2p). Also proposed is a one-for-one scrip issue.

A breakdown of both turnover and pre-tax profits shows: Wilson Homes £70.9m (£2.7m) and £17.8m (£14.5m); Construction £11.8m (£11.3m) - both net of inter-company trading; and £0.6m (£0.4m); property trading £5.6m (£1.1m) and £0.3m (£0.6m); rents £1.9m (£1.7m) and £1.3m (£1.4m); sale of investment properties £0.8m profit £0.1m).

Within the property trading sector the chairman says that construction is under way on a 33,000 sq ft shopping development in Sheffield.

comment

Wilson (Connolly) may be unglamorous but when it comes to delivering the goods, few can match it for reliability. In spite of the adverse influences at work on its mainstream housebuilding activities at the beginning of the year, it has succeeded in ending the period with only 30 fewer houses built than in 1984 and with margins better than almost anyone else's in the industry. The resultant profits enabled the group to breeze in with earnings per share growth well ahead of the average of 25 per cent plus achieved over the last 12 years. Two of Wilson's particular strengths are the extent of its land bank which with five years' supply of plots means it does not have to buy land at the prices faced by other builders, and its skill in controlling its overheads. With neither of these showing any signs of exhaustion and the market looking buoyant, up to £25m could be in prospect for this year, putting the shares, up 15p at 428p, on a prospective p/e ratio of 13 after a 37 per cent tax charge - a small and justifiable premium to the sector.

BASE LENDING RATES

ABN Bank	11 1/2%	Wanderlust Bank	11 1/2%
Allied Dunbar & Co	11 1/2%	Wardle & Gen Trust	11 1/2%
Allied Irish Bank	11 1/2%	Wells & Co	11 1/2%
American Express Bank	11 1/2%	Wells Fargo Bank	11 1/2%
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FINANCIAL TIMES SURVEY

Tuesday April 8 1986

Employee Ownership

As many lose faith in conventional capitalism and socialism, the search for a third way of organising employment is suddenly more urgent.

The road from Rochdale

By John Lloyd

JOB OWNERSHIP'S time may be coming. By job ownership, we mean any and all schemes which give workers some direct stake in the companies or organisations for which they work.

The times look more propitious for the movement because, while there is a general disaffection with conventional capitalism (not least because of high unemployment throughout most of Western Europe) there is also a general loss of faith in conventional socialism, defined as state ownership, among the socialist and even the communist parties of the West. The search for a third way is thus more urgent than usual.

The defenders of the first two ways would claim that they offer at least a measure of job ownership. Conventional capitalism, it would be said, is open to all people of talent: a future Sainsbury or Macy is presently shouting for custom in a London or New York street market.

On the state ownership side, fundamentalist socialists say that ownership of the major assets by the state is "public" ownership, held in trust for all the people regardless of wealth, class, race, sex or ability.

But, for the advocates of job ownership, such arguments cut less and less ice, because they are seen to be more and more abstract. Conventional big corporate capitalism may in theory be open to all to become owners; but in practice, by its own

rules, it must severely limit the successful. State ownership is seen by few as being genuinely public: often least of all by those who work with it.

Historically, job ownership has often been in practice the attempt by workers to take over the ownership and running of their own enterprises, usually after a strike or a market collapse has driven them near to ruin: there has also been a strong strain of "top down" philanthropic endeavour, of which Robert Owen's experiments at New Lanark are the most famous British example.

The 19th century French *Entreprises Ouvrières*, deliberately contrasted with the *Entreprises Patronales*, founded a vigorous co-operative movement which was customarily aggressively anti-capitalist, and which survived to this day; similar developments occurred in Italy, where the flourishing co-operative sector is to a significant extent linked to the powerful and increasingly market-orientated Communist party.

In the UK, the beginnings of producer co-operating in the early-mid 19th century were marked by a mixture of Christian socialism and working-class efforts to get rid of the boss.

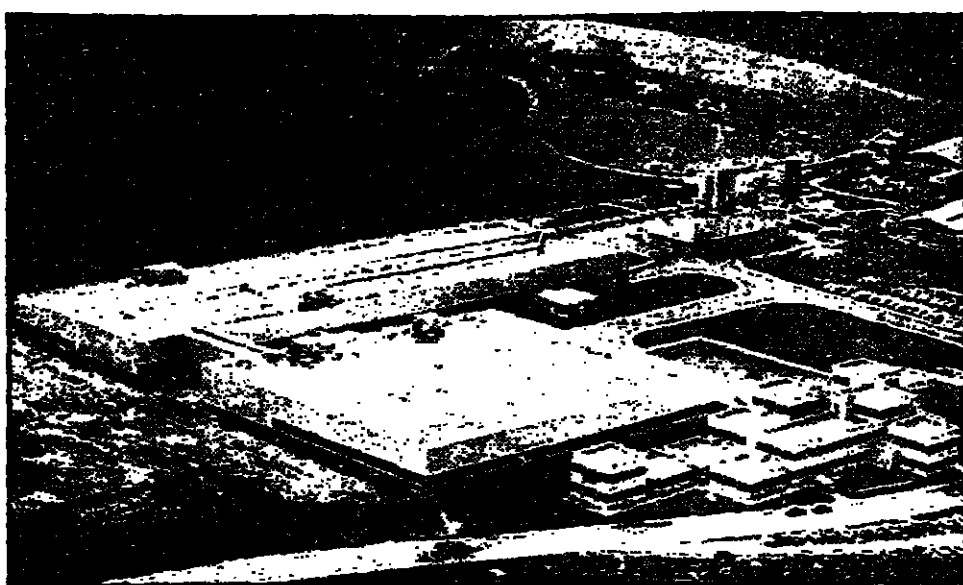
The most famous group, the Rochdale pioneers, succeeded in founding a co-operative cotton factory in 1824. It survived the slump in prices in the late

60s, and flourished in the 80s boom; but then it opened its door to new, non-working shareholders who financed a new mill, and quickly became just another joint stock company.

By the early part of the 20th century, there were a little over 100 co-ops, and their numbers tended gradually to decline. Politically, they attracted few friends from right or left: the capitalists saw them, correctly enough, as business failures or simply antechambers to conventional companies; the left, heavily influenced by the trade unions which saw them as a threat and Fabians like the Webbs who thought them un-socialist, turned its back on this route in favour of state ownership and class-based trade unionism.

The 1970s saw a revival of interest in the subject in the UK, as a Labour government took office, pledged to introduce measures of industrial democracy.

The debate, stimulated by the publication of the Bullock Report on the subject, resulted in little more than a short-lived and largely unpopular experiment in the Post Office, in which the Board was re-composed to include equal numbers of management and trade union nominees, with a handful of "independents" holding the balance of power. It produced little or no change at the base, and was terminated soon after



Fagor domestic appliance plants, in the Mondragon co-operative in Spain's Basque country. Mondragon has become a beacon for co-operatives everywhere. See Robert Oakeshott's profile article on Page 3.

Labour lost office with little evident regret.

More important, though no more successful, the brief tenure of the Department of Industry by Mr Tony Benn (1974-75) resulted in the founding of three co-operatives: the Meriden motor-cycle plant, Kirby Manufacturing and Engineering, and the Scottish Daily News (formerly Express).

The ultimate failure of all of these masks substantial differences between them. The SDN failed rapidly, in spite of the involvement (some would say because, but that is unfair) of the socialist businessman Mr Robert Maxwell: it never achieved a stable circulation.

Kirby, making domestic appliances, never was able to get its workforce involved to the point of substantially changing old anti-boss attitudes; and at Meriden, though the commitment was huge, the co-operative was damaged by going through what Mr Robert Oakeshott (in his book "The Case for Workers' Co-operatives") calls a

"primitive Christian" phase during which they would not hire professional managers because they distrusted all management.

Developments elsewhere have proved to have more lessons for the enthusiasts for job ownership. Perhaps strongest of all, the experience of the Mondragon co-operative, in Spain's Basque country, has become a beacon for co-operatives everywhere.

In the US, a quite separate development was producing a different kind of success. Popular capitalism, a strain which had remained vigorous since the Founding Fathers, was modernised by Louis Kelso and Mortimer Adler in the 1950s and 1960s, and incorporated in the basis of the Employee Share Ownership Plans (ESOPs).

Partly because of the diversity of job ownership strategies, they are now attracting large interest from all shades of the political spectrum.

The other main reason — perhaps the major one — is that most politicians have become convinced that large corporations will not, in the main, expand their labour forces, no matter how successful they are nor how much the given national economy is reflation.

Increasingly, a consensus is forming which points to small businesses as the main sector for providing employment — hence the enormous concentration on the figure of the entrepreneur.

We may be witnessing, then, the growth of either a popular capitalism — or the two may be the same phenomenon.

It is hard to envisage these growths, fascinating and important as they are, easily displacing the monoliths of the private or the public sectors in the next decade. But it is easier than it has been for some time to believe that the spirit, both of co-operation and of involvement in the marketplace, is walking abroad more freely.

Sharing in, buying out

EMPLOYEE OWNERSHIP comes in a variety of forms in Britain. There are fully employee-owned worker co-operatives, discussed in another article. There are companies which distribute shares to their managers and/or employees, usually as an incentive payment using tax breaks contained in recent legislation.

There are privatised companies, where management and employee shareholding is either central, as in the National Freight Consortium and some of the privatised shipyards, or a small element among a wide spread of shareholders, as with British Telecom.

A half of all companies with more than 10,000 employees already lay on an employee share scheme, according to a recent report by Copeman Paterson, a management consultancy. Yet it is certain that the interest in employee ownership will grow, not least because of Government backing.

Scarcely a Budget goes by without some refinements to the three main schemes which encourage employee share ownership: the 1976 profit-sharing scheme, the 1980 save-as-you-earn scheme; and the 1984 discretionary share scheme usually reserved for senior managers.

In addition, management buy-outs are in vogue among financial institutions. The pace of privatisation looks set to quicken. Unions too, are getting in on the act, through the medium of Unity Trust, the union-backed bank, whose senior executives have recently returned from the US determined to introduce employee share ownership plans in Britain.

The Industrial Participation Association has found that the profit sharers did significantly better during the eight years up to 1984: for example, their earnings per share were 12 per cent better and their return on capital employed was 33 per cent better.

In their book, *Management Buyouts*, published last year, Mr John Coyne and Mr Michael Wright of Nottingham University found that management buyouts tend to take on labour

Partial ownership

DAVID THOMAS

after the buyout has been completed, though admittedly after a period of job shedding in the run-up to the buy-out.

However, more cautious notes have also been sounded. A recent study by Incomes Data Services concluded "there is very little evidence from detailed analysis that these schemes do in fact change employee attitudes." The Copeman Paterson survey found that between 35 and 45 per cent of companies reported that employee share schemes had had only a small effect in areas like pay negotiations, productivity, recruitment and staff turnover.

There are some structural problems too. The Inland Revenue has approved more schemes under the 1984 discretionary provisions for senior management than under the 1976 and 1980 provisions put together. Some people think that wider share ownership is in danger of being seen as a perk for senior management.

Mr David Reid, a specialist in employee share schemes for Clifford-Turner, the solicitors, points to an extraordinary anomaly in the present law whereby senior executives, but not ordinary employees, get tax relief on money borrowed to invest in their company. The Wider Share Ownership Council has urged the Treasury to consider making tax relief for executive share schemes conditional on a company running a scheme for all employees.

A similar problem is why are there plenty of management buyouts, but fewer buyouts involving most of the workforce. Mr Roger Brooke, a management buyout specialist for Canover Investments, suggests this is because of the speed with which most buyouts have to be organised and because most lending institutions are primarily concerned about the motivation of the top managers.

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Three success stories

Partners for 60 years

JOHN LEWIS Partnership, the retail group, has a history of employee ownership stretching back well beyond the current interest in employee ownership.

The partnership principles date from the 1920s. Mr Spedan Lewis, the driving force behind the establishment of the partnership, so it is said, was dismayed to realise that the income drawn by his father, brother and himself from the business in the early 1900s was more than that paid to the rest of the staff in total.

So the John Lewis Partnership considered the Chancellor's conversion, which he dwelt on in last month's Budget, to the idea of some part of earnings varying in relation to profits, old news.

"That is what the partnership has been doing since 1929," was the response of Mr Peter Lewis, current chairman, and nephew of Spedan Lewis, the partnership founder.

He added: "It has for some time been strange that employees in by far the most comprehensive profit sharing and employee ownership organisation in the UK have been excluded from the very tax benefits that are said to be for the encouragement of such incentives."

Last year, the partners—all staff except temporary employees—shared about £31m as a "partnership bonus." This amounted to a fifth of each employee's pay.

The partnership is not just a matter of profit-sharing. It depends, too, on information-sharing; for instance, through the company's weekly Gazette, which carries letters, often unsigned, raising everything from the supposedly long leave enjoyed by the deputy director of trading, to the plight of a homeless employee, and the decision of a Waitrose supermarket in Newmarket to stock Worcester sauce but not Lea and Perrin's fruit sauce.

Managers are accountable to their fellow partners, the rest of the employees. The apex of John Lewis's consultative arrangement is the elected Central Partnership Council, which represents all grades and occupations. The council nominates five of the 12 directors on the company's board, and has the ultimate power of replacing the company's chairman.

THE National Freight Consortium is widely considered the jewel in the crown of recently established employee-owned firms and with some justice.

Since the company's managers and workers took over four-fifths of the equity in 1982, in one of the Thatcher government's earliest privatisations, the company has combined both very tangible business achievements with innovations in the field of employee involvement.

So when the company unveiled its latest report, and accounts, it was able to boast both a 54 per cent increase in trading profits and nearly 4,000 new employee shareholders.

Sir Peter Thompson, NFC chairman, has no doubts that employee ownership has been fundamental to the group's success. He describes it in almost mystical terms as "the hidden plus factor" and "the magic ingredient."

Yet there is nothing particularly mysterious about how the company has been altered by having more than half its workforce holding shares. It is a simple matter of the workers having a reason for taking a greater interest in the health of their company. Depot managers are full of stories of drivers thinking hard about finding new business.

NFC workers who bought shares back in 1982 have seen their value rise 22-fold in response.

The company has put a lot of effort into finding out what its employee shareholders really want—not just at the packed annual meetings which regularly generate media attention, but also at 22 shareholders' meetings held in the regions each year. Special shareholders' meetings were called in 1984, when the top managers were drawing up their broad strategy for the second half of the decade.

Through these means, the company was able to take its employees with it when it expanded into new businesses, such as the bulk supply of liquid petroleum gas, the security business and car leasing, and into foreign markets such as the US.



Spedan Lewis founded the John Lewis Partnership.

BAXI

THE BAXI Partnership, the heating appliance manufacturer based in Preston, is in the process of transforming itself from a family-owned company, which was always strong on employee participation, into a full employee-owned company.

Family share holders, led by Mr Philip Bazendale, the chairman, sold out their holdings in 1985, but they did so in an unconventional way. They sold out to an employee trust, which at first held all the shares but is gradually transferring them to all employees through a free share issue each year. The 1,040 employees so far own about 11 per cent of the shares.

The Bazendale family decided it could not sell the company in the normal way, because it feared that a competitor would move in and close the operations. "The people who had helped me build up the business would lose their jobs, and I didn't feel it was mine to sell in that sense," Mr Bazendale says.

A Partnership Council, with members elected from the employee shareholders, was set up to reflect this transfer of ownership. Mr Bazendale

likens its role to the joint worker-management supervisory boards in West Germany.

One interesting decision made since the company became a partnership is not to make acquisitions away from Preston, reflecting the wish of the workers that any growth should benefit the local community.

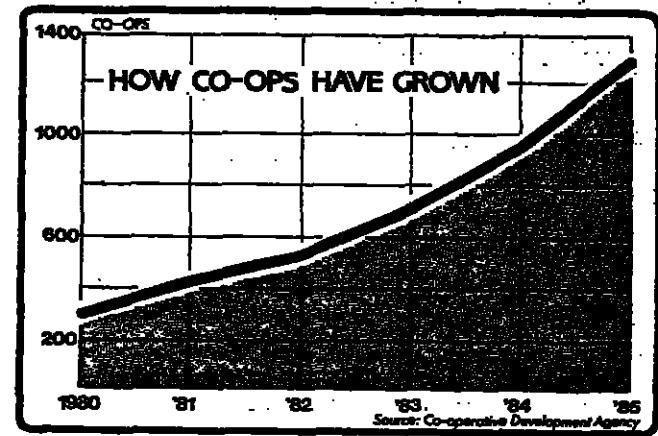
With a pre-tax profit of £5.5m on a turnover of £38m last year, and with employment up from 900, in 1983, to 1,040 now the company certainly seems successful. Yet Mr Bazendale is careful not to exaggerate the benefits of employee ownership.

He stresses that the company had been participative for a long time; it has had a works council since 1963 and profit sharing since 1966. So the move to employee ownership was evolutionary not revolutionary.

Mr Bazendale and Mr Ian Smith, managing director, reckon that employee ownership has brought clear benefits other than an all-round improvement in attitudes.

One gain, the chairman says, is on quality. Another, Mr Smith suggests, was the smooth way in which the company was able recently to introduce a common status for all employees.

David Thomas



Alternatives to dole

Co-operatives

DAVID THOMAS

A DISUSED Coventry engineering factory, which squats beneath the railway arches carrying the Nuneaton branch line, has been turned into small workshops for producer co-operatives.

Eighteen months ago the co-ops filled half the factory space. Today, with about 250 co-ops employing more than 100 people, they have expanded to fill the whole factory. A theatre group, a manufacturer of cycle stands, graphic designers, a boat builder and caterers—all these co-ops are huddled into the Coventry factory.

Worker co-ops are one of the surprising success stories of the 1980s. A decade ago, they seemed relics from the past. A small number, mainly in the East Midlands, had survived unnoticed from the last producer co-op boom in the closing years of the Victorian age. What new initiatives existed, were divided unapprisingly between the 1970s "Benn co-ops," like Morden, and the wholefoods-and-sandals fringe.

In the 1980s, all that changed. In 1980, there were 300 co-ops employing 5,000 people. By last year, about 1,300 co-ops were employing well over 10,000 people.

There is greater variety now too. Ten years ago, new co-ops tended to be the creation of well-educated, middle class idealists. Such co-ops still exist, but they have been joined, and if anything outnumbered, by co-ops started by middle-aged redundant manual workers and by young people who have never had a steady job: both groups see co-ops as the only alternative to the dole.

British co-ops have been strong enough during the last two years to organise their own international trade fair in Kensington Town Hall.

Research by Mr Saul Estrin of the London School of Economics, admittedly on co-ops which existed before the recent boom, suggests a link between the performance of co-ops and the degree of participation which their structure encourages from members.

Yet not everything is rosy. A recent report on workers' co-ops by the Co-operative Bank and PA Management Consultants urged action in three main areas: improved management, the free-raising of capital and the acceptance by co-op members of defined roles within the company they control jointly.

The first two—management

and money—are the same problems identified by Beatrice Webb when she wrote about producer co-operatives almost a century ago.

Management. "The deep long-run problem is education and training," according to Mr George Jones, CDA chief executive. Many co-ops are set up by workers who know how to make a product, but lack skills such as finance and marketing.

Co-op support agencies, like the CBA, have long been involved in running training courses for co-op members. But now they are branching out into more direct activities to plug the management gap.

For instance, the CDA has recently come up with the idea of encouraging co-ops and other small businesses to band together to form a co-op of their own for marketing purposes.

This idea of a second-tier co-op has found its first example in the Independent Designers' Society, a co-op set up to help market the work of about 50 furniture designers and small manufacturers, and fabric designers and manufacturers.

Money. Co-op purists are reluctant to bring outside capital into a co-op lest it reduce the control of the co-op members. That constraint can inhibit development.

To meet this problem, the CDA has devised an Equity Participation Co-operative with two types of shares: the first restricted to co-op members gives enhanced voting rights, the second is available for outside investors.

Esop's fame is spreading

The US

JOHN LLOYD

WORKERS' CAPITALISM, in which interest is now being aroused in a number of Western European countries, is best seen at work in the US.

Most attention has now focused on the employee share ownership plans, or Esops. The most common example of the scheme (known as leveraged Esops) is where an employee trust acquires shares in the company, through a loan guaranteed by the company and paid back by company profits which are exempt from tax because these payments are counted as deferred wages. As the loan is paid off, the Esop shares are allocated to the employees' accounts, but the employees do not realise the full value of their shares until they leave the company.

Esops are not merely a new kind of co-operative; indeed, their origins and their structure ensure that control generally remains with professional managers and with the trustees, who are typically lawyers and financial advisors. Only when the Esop is so structured as to delegate that the trust committee follows the voted decisions of the shareholders—that is, the company workers—does a "democratic" version of an Esop come into being. Some of these include the Solar Center, in San Francisco; Atlas Chain, in Pennsylvania; and Seymour Speciality Wire Company, in Connecticut. These companies use what has been called a two-tiered scheme—where the employees mandate the decisions of the trustee board—in order to keep effective control in the hands of the employees.

Union leaders in the US were initially hostile to Esops. However, under pressure of growing numbers of business failures, US unions were drawn more and more into plans to save threatened corporations and turned to Esops as one way to do so.

In 1984, when the Frontier airline was near to collapse, the flight attendants, led by Ms Lorraine Liffin and backed by the four unions, made a bid through an Esop of 17 cents per share for the company. The bid was beaten, and the company finally

acquired by People Express, itself an employee-owned corporation.

The practice is spreading. In the past month, Unity Trust—the new bank set up two years ago with finance from a group of major unions—has taken up the Esop idea and is seeking to apply it to B.I.'s Land Rover division, which it is presently interested in acquiring. (As one among others.)

Malcolm Hurst, an adviser to Unity Trust, says: "Britain's new interest in Esops comes at a time when American unions are beginning to become more active rather than passive players in the game. Britain is now in a position to take up the best of American experience and adapt it, at a time when there is a political consensus in favour of employee having a role in ownership."

Martin Weitzman, the Massachusetts Institute of Technology professor who has done much to popularise the concept of profit sharing, sees it first and foremost as a means of increasing employment. He says:

"Other things being equal, under a profit sharing system the firm is more inclined to expand employment and output than under the corresponding wage system. ... Roughly speaking, the short-term response of a (profit sharing) economy holds the quantity of hired labour (and output) at its full employment level, with the equilibrium showing itself on the price (or value) side (workers are temporarily not paid their marginal value)."

There exists, however, a co-operative sector in the US which—though not as large as the Esop sector—has continued to thrive in a small way. One group are the so-called "plywood co-ops"—the groupings of plywood companies in the Pacific North West, which represent the older co-operatives.

Some newer co-ops have begun in the past two decades, explicitly modelled on the Scandinavian experience. In these, according to David Ellerman, of Boston Management College, "the ownership membership rights are personal rights attached to the role of working in the firm—so the workers hold these rights, because they work there."

The debate in the US points up the sharp differences between the co-operative and the Esop structures. In the first, the democratic participation in the running of the company, or at least in the major decisions taken is a large—perhaps the largest—part of the impetus in creating this form of company.

Workers' capitalism, however, is concerned with different goals—whether these are the maximisation of employment, or the maximisation of employee involvement in capital, or simply the maximisation of profit given a new kind of "democratic" or at least populist, sanction.

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A difficult time under the left

France
PAUL BETTS

THE FRENCH co-operative movement has been undergoing a major upheaval. The last few years of Socialist government, now ended by the formation of a right-wing government led by Mr Jacques Chirac, were ironically among the most difficult in its long history.

When the left came to power in 1981, with the victory of Mr Francois Mitterrand in the presidential elections and the subsequent Socialist landslide in the general elections, the co-operative movement expected a new era of expansion.

The Socialist government, at the beginning at least was extremely favourable to the co-operative idea as a source of new jobs. But with the recession and the change to a policy of economic rigour, the co-operative movement inevitably felt the impact of the squeeze.

However, the S.M.T. in the Socialist's economic approach can hardly explain the extent of the difficulties the co-operative movement has faced lately.

The glassworks of Ablis, France's oldest co-operative, started by Jean Jaures, the founder of the French Socialist party, has been forced to lay off workers in the year of its centenary.

The FNAC, the book and consumer electronic goods discount store chain, a flagship of the co-operative movement, has been taken over by the Garantie Mutuelle des Fonctionnaires and Habitat-Motheuvre.

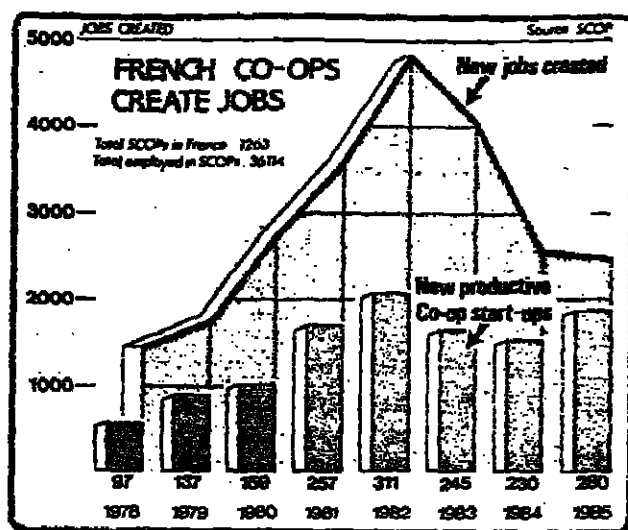
At the end of last year, a major financial rescue package of more than FF1bn had to be put together to support the troubled distribution co-operatives.

Among the more dramatic events, the Co-op du Nord Pas de Calais, the country's oldest distribution co-operative based in the industrial north-east and dating back to the previous decade, went bankrupt.

Elsewhere, at Saint-Etienne, the industrial city in central France, a bankruptcy court last year placed the final nail in the coffin of SCOP Manufacture by declaring the co-operative venture liquidated.

Manufacture had major psychological repercussions for the co-operative movement. It represented an unsuccessful attempt by the pro-Communist CGT union to set up a co-operative to salvage a bankrupt company dating back to 1885 and known as "the old lady of Saint-Etienne."

Behind these spectacular cases lies a fundamental problem: the failure of the co-operative movement to adapt



quickly to major changes in both French industry and commerce, acknowledge leaders of the co-operative system.

Changes in the marketplace have inevitably forced a change of thinking on the co-operative movement. As a representative recently said: "The movement has not lost its soul. But its businesses must now be managed as efficiently as those in the private sector."

This pragmatic approach has already permeated the industrial and productive sector of the French movement, far more than the distribution field. The industrial and productive co-operatives are grouped in an association called the Societes Co-operatives de Production (SCOP). While this sector has not been spared its share of problems, difficulties have been offset by the continued growth of the new productive co-operatives and a number of specific success stories.

Last year, for example, 280 new productive co-operatives were set up, creating 2,500 new jobs. The year before, 239 new co-operatives created 2,577 jobs.

PROFILE: MONDRAGON

By ROBERT OAKESHOTT

Basque gas cookers are coming to Britain

THERE ARE two quite separate ways in which the Mondragon co-operatives, in the Basque provinces of Spain, may have come to the attention of today's British public.

First, they have been increasingly presented as a kind of improved "industrial order" — a model for the last quarter of this century, in much the same way as Robert Owen's New Lanark was seen in the first quarter of the last.

Second, and particularly over the last couple of years, the Mondragon co-operative group has started to win a share of Britain's white goods market, especially its market for gas cookers. From virtually zero sales in 1982, its gas cookers sold under the brand name Fagor, captured roughly 8 per cent of the UK market and sold 45,000 units in 1985.

Any balanced review in 1986 must attempt to do justice to the group both as a set of businesses and as pointing to the possibility of a new and employee-owned, industrial order.

Under the first of these headings, it is fair to quote at the outset a judgment of the Spanish business magazine, *Diario*. The group's gas cookers and other "white goods" are manufactured by the oldest and largest of the Mondragon co-operatives, Ugor. In a list which included six Spanish subsidiaries of multinationals, Ugor was named by *Diario* as one of the country's 10 "exemplary" companies.

Ugor was launched from scratch by five young engineers and with a workforce of just 24 people in 1956. It had been inspired by a remarkable Basque priest, Fr Jose Maria Arizmendiarrizeta. All his death in 1976 unquestionably the group's "spiritual entrepreneur." But he was also much more than that for his hand lay behind the rules of co-operative worker ownership which the group has adopted.

At least in a drawing-board sense, he was the architect of its major institutions: above all, its increasingly celebrated savings and investment

bank, the Caja Laboral Popular (CLP).

The statistics in the table give some indication of the scale and size of the group at the end of last year. A single enterprise employing 24 people in 1956 had become a diversified group employing a workforce of over 19,000 some 30 years later.

There are a handful of agricultural co-ops in the group. There are housing co-ops, and a network of schools structured in a co-operative form. There is also a rapidly expanding chain of retail stores. But it is the industrial ventures that account for the great bulk of both sales and employment, and which have provided the group's cutting edge since the beginning.

ULGOR has already been mentioned. Since the early 1970s it has been the leading Spanish-owned producer of white goods. Machine tools, earth moving equipment, bicycles, bus bodies, building materials of various kinds, and an array of components, especially electrical and electronic ones, are among the other main products which the group manufactures. The cost of jobs in new manufacturing ventures promoted by the group in the last few years has typically averaged about \$30,000.

The diversity of products manufactured by the industrial

CONTINUED ON NEXT PAGE

New challenges in centenary year

Italy
CHARLES SOUTH

DAMS IN Mozambique and Zimbabwe, roads in Tanzania and Somalia, grain silos in Iran and Algeria are among foreign orders won by Italy's ninth largest construction and civil engineering firm.

It is not a private or a state company, but the country's leading industrial co-operative, owned by 1,888 workers out of a total workforce, including temporary and foreign labour, of 4,922.

Cooperativa Muratori e Cementisti (CMC), of Ravenna doubled net profits in 1984 to L11,053m (£4.9m). Among others, almost as well known, are Ediliter, of Bologna, and CMB, of Carpi in Emilia.

They are three of the 1,340 "production and labour" (manufacturing and services) co-ops among the 15,422 in the League of Co-operatives, which celebrates this year the centenary of its foundation.

The League makes the greatest economic impact of the three main groupings in the co-operative movement. The Catholic-inspired Confederation is larger, with 4m members in 22,578 co-operatives (11,532 in production and labour), generating overall turnover in 1985 of about L15,000m (£6,700m).

The efforts of its president, Dario Mengozzi, have been absorbed in organising recovery from the brink of a financial disaster which loomed under his predecessor, a member of the banned P2 masonic lodge.

The smallest grouping, the Association, incorporates about 850,000 Republican and Social Democrat sympathisers in 6,328 co-ops (1,179 in production and labour).

The League, if it is to meet the challenge of 21st century capitalism, has decided that a fundamental reorganisation is necessary.

The changes stem from the realisation that the League has hitherto been too much of a mass organisation, structured

like a trade union or political party, and that it must instead become a *sistema di imprese*, an integrated system of businesses. There must be less ideology and more management, without loss of the humane spirit characteristic of the movement.

Besides making changes in the organisational layout, the League is strengthening its financial and technical back-up. It already has the fast-growing Unipol, which in 14 years has moved from being the 120th to the... ninth Italian insurance company, and Fincooper, a financial consortium of 1,600 member co-ops that acts as an internal bank.

Now the League has established a commercial bank, Banca Nazionale dell'Economia Cooperativa, which awaits Bank of Italy authorisation to start operating. It also plans a finance company, able to attract funds from the public for investment in co-operative enterprises. Unipol meanwhile, has broken new ground by applying for a Milan Bourse listing.

The movement is pressing for

further reforms of legislation. At present a ceiling of L30m (£13,300) is put on a member's stake in an industrial co-op, and of L40m (£17,300) on what he may lend to it. Not more than 12 per cent of members may be white collared. Co-ops are unable to float bond issues.

Many manufacturing co-operatives are in traditional activities, in the wake of the original venture at Altare, in Liguria, in 1856, when the local doctor ensured the survival of the village's art of glass-blowing after a cholera outbreak by getting 84 craftsmen to pool their efforts. A few, such as an iron foundry at Modena and La Ceramica ceramics co-op, at Imola, in Emilia, belong to both the League and the Confederation.

Others are more specialised. The former Pozzi-Ginori works, at Livorno, a rescue operation by the workers, is the only plant in Italy making large-scale insulators for the electric power industry. SACMI of Imola, with 281 members, is highly profitable and claims to be world leader in supplying plant and

equipment for ceramics and the manufacture.

Some are small or struggling. Coopetex-64, with 25 members at Ottino in Sardinia, has carved a niche with a sub-contract for the "low to top" process for a big ENI artificial fibres plant there. On the other hand, Zetronic, at Padova, which ran into marketing difficulties abroad for its electronic components, has succumbed to a takeover by a private US company, Moico, though the 376 member co-op retains a minority holding.

No cross-section of self-ownership should fail to mention the ventures set up by professional people in informatics and software, town and country planning, environmental preservation and waste recycling, and other advanced technological services. Some of those in the League have a strong ideological motivation, being formed of ex-students in the ferment following 1968. Such initiatives are a growth area for the future, indicative of a changing emphasis in self-ownership from the working to the middle class.

Key structural features of Mondragon's industrial co-operatives

- Sovereignty rests with the General Assembly of all worker owners.
- The General Assembly elects directors, who appoint management.
- Only workers may be members.
- With minor qualifications, all workers must be members.
- Joining members must put up a significant capital stake (at present about £2,500).
- Up to 70 per cent of net profits may be allocated to members, but must be reinvested.
- The balance of any profits must be allocated to a combination of reserve funds or to social projects in the community.
- Members may not withdraw their accumulated shareholdings till they leave.
- There is a commitment to an "open door" policy, which means that, other things being equal, employment expansion must be priority.

Partnership on the scale of modern industry

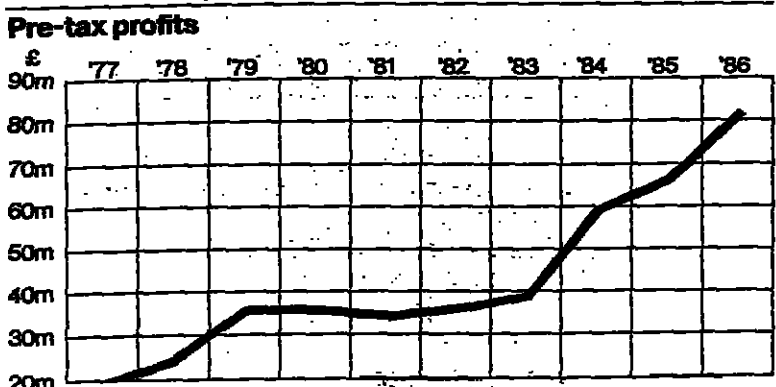
The John Lewis Partnership

The Partnership is a retail business run on co-operative principles. In 1985 sales were £1,370 million and the net assets employed were £363 million.

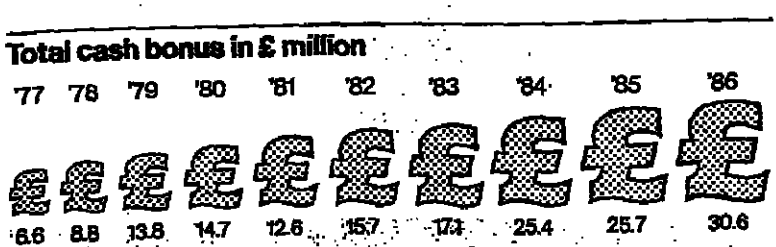
Year	JL dept stores		National non-food retailers	
	£m	Index 1981=100	Index 1981=100	Index 1981=100
1981/2	440.4	100	100	100
1982/3	500.1	114	109	109
1983/4	572.4	130	118	118
1984/5	638.1	145	129	129
1985/6	718.5	163	139	139

Year	Waitrose		National food retailers	
	£m	Index 1981=100	Index 1981=100	Index 1981=100
1981/2	359.3	100	100	100
1982/3	411.6	115	108	108
1983/4	487.6	136	116	116
1984/5	563.7	154	128	128
1985/6	634.1	176	136	136

The business belongs to those who work in it. All except those engaged temporarily are Partners from the day they join, and all the ordinary share capital is held by trustees on their behalf.



Under irrevocable trusts Partners get all the profits, after provision for prudent reserves and for interest on loans and fixed dividends on preference stocks. Distribution is made direct in the form of Partnership Bonus, shared among Partners at the end of the trading year as a percentage of their pay; in 1986, this amounted to £31 million and the rate of distribution was 20 per cent of each Partner's pay. Bonus payments are made in addition to market rate pay.



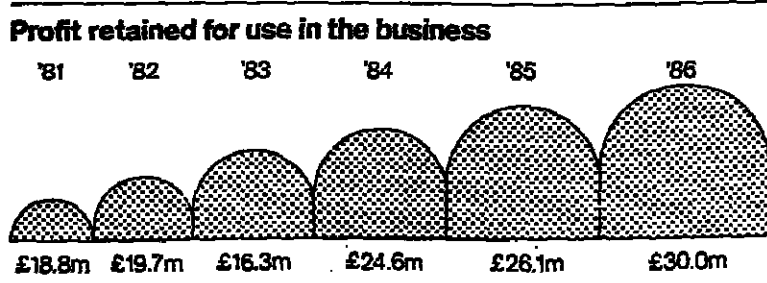
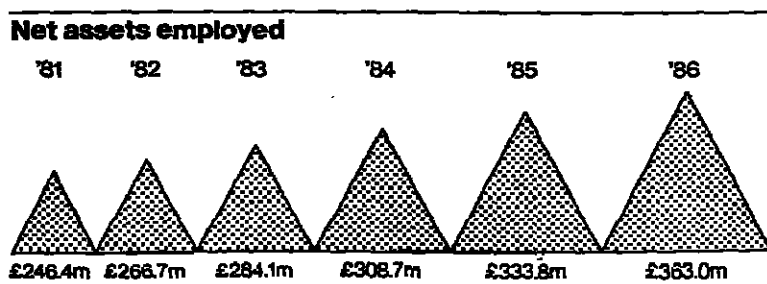
Partnership Bonus, paid as a percentage of market rate pay, has varied between 14% and 24% since 1977, the average being 18%.

The principal authorities in the Partnership under its written constitution are the Chairman, the Central Council, representing all Partners, and the Central Board (the Board of John Lewis Partnership plc), five of whose twelve directors are elected by the Central Council.



The Chairman, Mr Peter Lewis

The Partnership aims to run its business efficiently and competitively, and at the same time to enable its members to enjoy full information about it, to express their views freely, to co-operate in shaping its policies, and to share in its rewards. Management is accountable to the general body of Partners, in particular through elected Councils and through the Partnership's journalism.

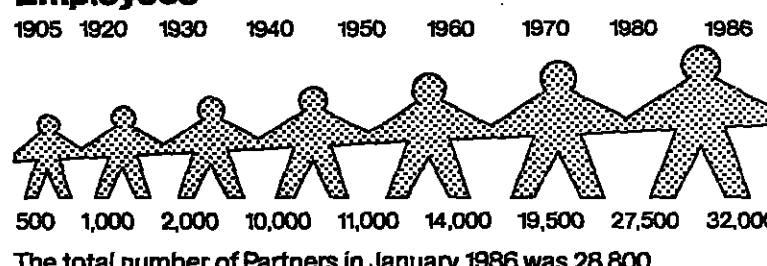


In April 1986, the John Lewis Partnership has 21 department stores and 80 Waitrose supermarkets. Ancillary to these are a textile print works and a weaving mill; production units for kitchen and cane furniture, beds and quilts; and a 4,000 acre farm.

Pension scheme

There is a non-contributory pension scheme for Partners which has assets approaching £200 million.

Employees



Leisure facilities

These include two residential country houses on a Hampshire estate with a camp and a golf course; a country club and golf course at Cookham; a residential house in Ambleside; and the permanent lease of Brownsea Castle on Brownsea Island in Poole Harbour. The Partnership also owns a fleet of four ocean-going yachts based on the River Hamble in Hampshire.

The Partnership's journalism

The Partnership's journalism is the principal means by which information, explanation and opinions are exchanged between management and the managed. Views expressed in the journalism are not necessarily those of the management, unless this is clearly stated.

The weekly *Gazette*, which has been published since 1918, covers the affairs of the whole Partnership; thirty branch *Chronicles*, most of them also weekly, deal mainly with local matters.

Readers' letters are welcome, signed or anonymous. They are publicly acknowledged on receipt, and are published with appropriate replies as soon as possible.

The Partnership's aims

"The Partnership's supreme purpose is to secure the fairest possible sharing by all its members of the advantages of ownership — gain, knowledge and power; that is to say, their happiness in the broadest sense of that word so far as happiness depends upon gainful occupation."

The Founder, John Spedan Lewis (1885-1963)

The John Lewis Partnership

Employee Ownership 4

Watch out for the cross-party consensus

THOSE WITH a taste for the long march of history can trace back this country's political-party interest in profit sharing and employee ownership to the famous report, *Britain Industrial Future*, published in 1928 as the outcome of a Liberal Party industrial enquiry.

Ten years later, the party was beating much the same drum with another report, *Ownership for All*, which was praised in a Manchester Guardian leader for "breaking new ground."

Nearer to our own times, it was, of course, as a result of Liberal pressure during the Lib-Lab pact, that a British Government in the 1967 Finance Act, introduced the first ever tax concessions in favour of profit sharing and share ownership by employees.

If the clock had stopped in 1978, it is a fair bet that future historians would have discussed—and dismissed—this Liberal commitment as yet another example of the party's espousal of worthy lost causes. Yet over the last few years, and increasingly over the last few months, it is spokesmen for the other

parties, rather than Mr David Steel, who have sought to emphasise the virtues of employee ownership and profit sharing, and their own commitment to them.

It was John Moore, not David Steel, who told a distinguished audience in 1984 that "employees who are also owners will correctly perceive an absolute identity of interest between themselves and the success of the companies for which they work."

It was Roy Hattersley, not David Steel, who told a different but equally distinguished audience last month that "genuine share incentive schemes increase the wealth and influence of the employees who take part in them, as well as contributing to the economic performance of the companies."

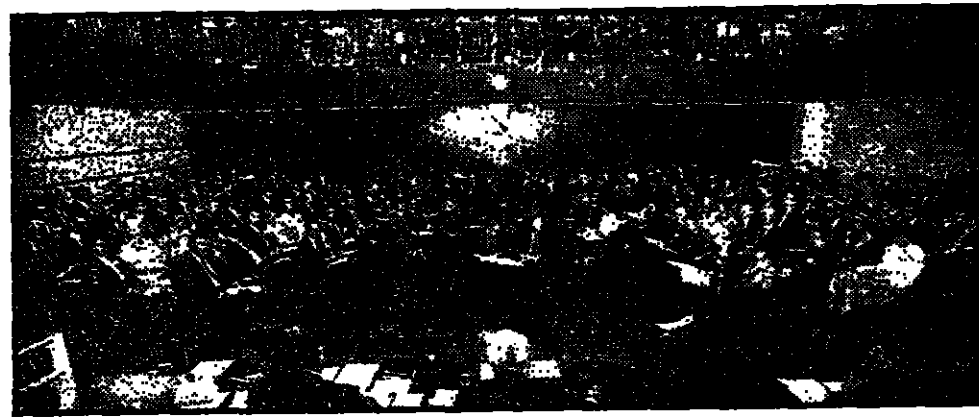
Moreover, if there is a party which, more than any other, has devoted intellectual energy to these issues over the last

two years it is the SDP. David Steel, to be fair, reaffirms in his latest pamphlet, published at the end of March, his party's strong commitment to profit sharing and employee ownership.

As we shall see later on, the new political consensus, if there is one, conceals important differences of emphasis and objectives. There may also be more political calculation than conviction behind any Labour and Tory party conversion to employee ownership and profit sharing which has taken place.

But it will not only be the policies of political parties that determine the future of employee ownership and profit sharing in this country and elsewhere. Equally, or more important, will be judgments about the benefits which "industrial partnerships," or similar arrangements deliver. Other articles in this survey provide some of that evidence. What reasonable conclusions may be drawn?

In this country, to begin with, there seems to be good evidence that limited employee share ownership, of the kind first



A meeting of the Central Council of the John Lewis Partnership

made possible by the 1978 Finance Act, is becoming increasingly popular with both the management and the workforces of otherwise conventional capitalist companies.

But an important rider needs to be added to this positive evidence. Schemes introduced under the 1978 Act, and later amendments to it, must be open on an equal basis to all employees. In marked contrast, as their name implies, are discretionary share option schemes, approved under the 1984 Finance Act. The latter means that benefits go only to a favoured few. But companies have been introducing them over the last couple of years, even more rapidly than those very different ones under the 1978 Act.

However, the key point about the latter is the positive evidence that their introduction is divisive. They have a tendency to demotivate the many, even if they provide very special incentives for the few. It is not only the opposition parties which have been voicing criticism. The Wider Share Ownership Council has urged that discretionary schemes should only be permitted to companies that have introduced "open and equal" schemes, under the 1978 Act, as well.

An insistence on "open and equal" employee (share) ownership schemes also figures pre-eminently in a positive set of statements, in favour of them, which has lately been made from a rather unexpected quarter. Unity Trust is formally registered not as a bank but as a "licensed deposit taking institution." But it has money to invest and, in that

and other ways, is more like than unlike an investment bank. It is owned jointly by the Co-operative Bank and some of our leading trade unions.

Mr Terry Thomas, Unity Trust's managing director, is an important witness in an assessment of the likely benefits of increased employee ownership in this country for he has lately returned from a slight visit to the States. With one important and analytical proviso, he has come back as a most convinced and forceful advocate.

After what he has seen in the US, Mr Thomas believes that genuine employee ownership can confer real benefits not only inside the firm but to its customers. In this respect, his message is very like the main one carried in its advertisement in this survey by National Freight.

His analytical point is also worth bringing out. For, in the UK debate about employee ownership, it is too often assumed that the choice is between relatively limited forms, as under a 1978 Act scheme, or still more substantial employee ownership as at National Freight.

Mr Thomas argues the case for considering a third alternative in appropriate conditions, namely an employee shareholding limit, anyway for quoted public companies, because it avoids any obligation on the part of employee shareholders to mount a take-over bid.

More generally, he is concerned that if employee ownership creeps up beyond the upper limit, without going the whole hog, management may tend to be destabilised.

To complete this review of the evidence for employee ownership in practice, just one final point must be added. It is often argued that this is something that is less likely to be successful in the context of large companies than small.

The evidence from the three major UK success stories, John Lewis, the Baxi Partnership

and National Freight, suggests that the argument is false. It also suggests that, so long as employee-owned firms are able to recruit and retain high-quality management, there is no reason why the degree of employee ownership, whether collective or individual, should not extend to 100 per cent.

As well as employee ownership, this survey has had as its focus profit sharing—but profit sharing in the traditional sense, which assigns to employees some part of the return to the joint efforts of capital and labour which conventionally goes to the former.

Space does not permit more than a passing reference to profit sharing in the sense in which it has lately come to be used as result of the work of Professor Martin Weitzman, of the Massachusetts Institute of Technology. This second type is more like share-cropping, or like the share system of remuneration in the Scottish inshore fishing fleet which has operated for as long as anyone can remember.

If profit sharing of this second kind is adopted, labour's fixed wage, or part of it, is replaced by a share of net revenues. It was, of course, towards arrangements of the second kind that the Chancellor, Mr Nigel Lawson, was primarily pointing when he announced

his important new initiative in the budget speech.

To support or oppose employee ownership does not necessarily imply any position, positive or otherwise, in relation to profit sharing of the Weitzman variety.

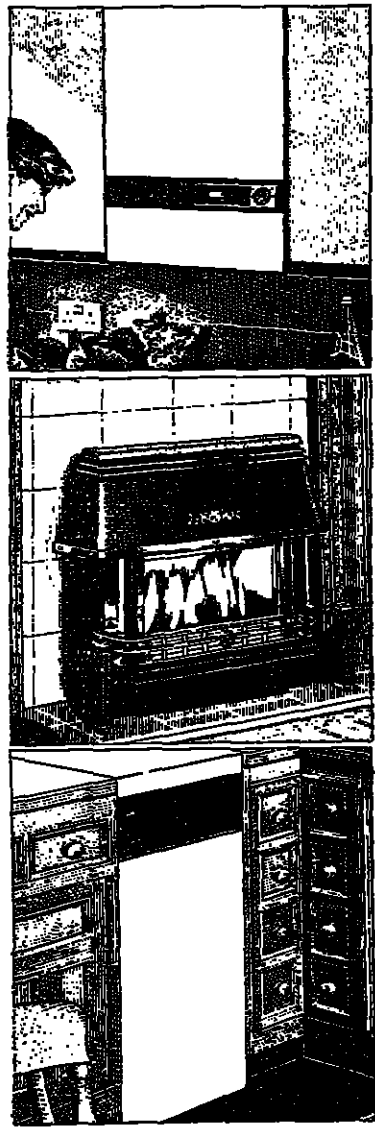
It is notable, for example, that the SDP's draft policy proposals in this area cover both. Nevertheless, it is also worth remarking that important SDP voices, perhaps above all that of Professor Rhaide Dore, have expressed considerable scepticism about the benefits claimed for the Weitzman proposals and about the Japanese evidence which he adduced in support.

By contrast, the evidence for employee ownership, though still patchy, seems increasingly to point in one direction. It also seems to be in line with the common-sense proposition that people work best when they work mainly for themselves. And it has begun to attract support from the most unexpected quarters.

Could anyone have conceived, even five years ago, that at the time of the Budget Report, that its advocates in 1986 would include Mr Roy Hattersley and the managing director of an investment institution with trade unions among its chief shareholders?

What on earth would the Webbs have made of it?

GAS CENTRAL HEATING: IT'S NOT WHICH BOILER, IT'S WHICH BAXI?



There's nothing as lovely to live with as gas central heating.

But which type of boiler should you choose? Allow Baxi to present the alternatives.

The Baxi wall mounted boiler takes up no space at all. You can site it almost anywhere. Kitchen, garage, even in a cupboard.

Yet it has all the performance and engineering quality you'd expect.

Bermuda GF Fireside Central Heating.

A handsome fire featuring – for the first time ever – flickering, dancing, living flames.

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The Baxi floorstanding boiler. Designed in the 80's for the 80's and beyond. It embodies sophisticated control technology, and outstanding performance.

Incredibly neat and compact, some models actually fit under a kitchen worktop. So the choice is yours. Baxi, Baxi or Baxi?

Made and sold by Great Britain's leading manufacturer of gas home heating products.

BAXI PARTNERSHIP LTD

Mondragon co-ops

Continued from previous page

London School of Economics, and Mr Alan Gelb, of the World Bank, institutions more notable perhaps for prudence and credit worthiness than for "enthusiasm."

These specialists have concluded that the co-operatives have outperformed their conventional capitalist counterparts in both phases of the business cycle.

During the long upswing, they showed higher rates of growth not only in relation to employment but also in terms of productivity and profits. And they have been strikingly more successful in containing the effects of recession.

There have, it is true, been some voluntary redundancies. But, in the main, the group has managed to contain the employment effects of the recession by other means. By a readiness to accept lower real earnings on the part of the worker owners; by redeploying members from contracting to expanding co-ops and to newly started ones; and by other policy decisions reminiscent of Japanese businesses, for example decisions to accept zero profits as a price worth paying for extra market share.

The evidence suggests, in other words, that if we are assessing Mondragon's industrial co-ops as a business, it would not be too strong to use the same word, "exemplary," which Dinero applied to Ulgor. Moreover a close examination of the record would yield much the same conclusion about the CLP as a bank.

As a bank, CLP's essential function has been to mobilise local savings and then to invest them to meet the financial needs of the group as a whole. But it has also performed two other crucial functions.

First, through the mechanism of a "contract of association," which all the individual co-ops must sign with it, the CLP has exercised a substantial measure of overall control. The contract spells out the main constitutional and financial rules which the co-ops must follow. Under the terms of the contract the co-ops are further required to agree their plans and budgets with the bank and to report their results on a monthly basis.

In this way the bank has come to perform functions of entrepreneurial initiative, both for the individual co-ops and for the group as a whole. It has done so through what until last year was its "Empresarial Division," now a separate undertaking. This has provided the group with an in-house "general

staff" of high powered management professionals.

If an individual co-operative is in trouble, or if it is contemplating a major investment, then it is these professionals who are called in to advise and assist. Equally, it is they who have had the main responsibility for midwifing new co-operative ventures from scratch.

The main characteristic handicap of small businesses, in general, and of small industrial co-operatives in particular, are inadequate finance and management resources. But it is precisely in these two areas that the Mondragon group, because of its highly original institutions, has enjoyed an immense comparative advantage.

But has it also enjoyed a comparative advantage because of its employee-owned and co-operative character? How far can Mondragon's success be attributed to the way its businesses are structured? Two points are worth making.

First, Bradley and Gelb's work includes evidence that Mondragon's worker owners, both management and shop floor, value their co-operative structure very highly indeed.

The second point is about the effects on employment of the Mondragon structures. The group's commitment to an open-door policy for quoted public employment wherever possible and sensible is identified as the last of the key features in the box. Perhaps it should be elevated to first place.

In any event, it would be hard to argue convincingly that it did not underpin the enormous expansion of the group during the economy's upswing: from a total workforce of a few hundred in 1980, to a figure of over 18,000 20 years later.

Equally, it would be hard to argue that there is no link between its structures and the group's success at maintaining employment during the recession.

But of course, the group's success in the past does not tell us anything conclusive about what will happen in the future. The Mondragon co-ops can only point the way to a new industrial order so long as they remain successful as businesses.

Main Group Statistics End 1985

Industrial co-ops	90
All other co-ops	70
Members employed	18,161
Sales	\$21.61
Exports	\$230m*

*Converted at 155 pesetas to \$

Source: CLP.

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COPEMAN PATERSON has advised over 350 clients on the design and installation of cash incentive systems, employee share schemes and other motivational rewards. CPL is a member company of Martin PaterSON Associates Limited. The Group provides a comprehensive range of services on all aspects of employee remuneration, pensions and benefits.

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FAGOR: A SUCCESSFUL CONCEPT

It is quite possible that you have already heard of the FAGOR Group, one of the Spain's leading industrial conglomerates.

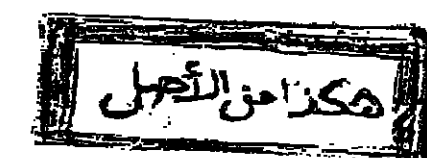
You may have heard the name in connection with electronic components, numerical control systems, robots, automobile components, home appliances, etc.

Over the past 10 years, in spite of the difficult state of recession in national and international markets, our sales have increased by 631%. In 1985, sales exceeded 50,700 million pesetas, with 30% of sales being accounted for by exports.

We sell technology and manufacturing licences to 15 countries and export to 70 countries. Our sales include complete turn-key plants.

FAGOR began in 1956 when five young technicians set up a co-operative company for the manufacture of oil stoves, with installations covering 2,000 m².

Today, FAGOR consists of 14 companies covering a total floor space of 387,857 m².



COMMERCIAL LAW REPORTS

Digest of cases reported in Hilary Term

FROM MARCH 5 TO MARCH 26, 1986

Westcott (HM Inspector of Taxes) v Woolcombers Ltd (FT, March 5)
The parent company acquired the issued share capital of three companies for £1,270,360. It transferred the shares to a subsidiary, Topmakers, in exchange for an allotment of shares...

owners were not to be liable for cargo damage. But the charterparty stipulated that all bills of lading were to be subject to a clause paramount...

of Appeal held that it was a matter of fact and degree whether a proposed arrangement had been abandoned, and that the question applied only to the proposals existing at the time the reference was made.

Hamblett v Geoffrey (HM Inspector of Taxes) (FT, March 7)
In January 1984 Miss Hamblett, who worked at GCHQ, undertook not to join a trade union in return for a bonus of £1,000. In dismissing her appeal against a decision that this sum was a taxable emolument under the Taxes Act, Mr Justice Knox said that the payment emanated from her employment because: (1) the offer was made to all GCHQ staff and was in no degree personal to her as opposed to other employees; (2) the rights in respect of which payment was made were part and parcel of the employer/employee relationship; (3) payment was received only by employees who chose to continue in employment at GCHQ with the reduced rights.

Royal Institution of Chartered Surveyors v Director-General of Fair Trading (FT, March 14)
In an appeal by the Royal Institution of Chartered Surveyors (RICS) from answers given by Mr Justice McNeill in preliminary questions in proceedings for the removal of particulars from the register of restrictive trade practices Act 1976, RICS argued that the charter was a grant by the Crown and was not subject to a restrictive "agreement or arrangement" between members inter se. In dismissing the appeal, the Court of Appeal held that although a member probably made a personal bilateral agreement with the RICS, he was also bound to comply with the provisions of the charter, which governed his relations with other members.

Eager v Winter and Others (FT, March 21)
Bayer obtained an Anton Pillar order and a Mareva injunction in proceedings against the defendants. An order was then granted to examine documents in the possession of the defendants in Austria, instituted with the object of preventing disposal of the defendants' assets in those countries. It refused to discharge the order. Mr Justice Hoffmann said that it did not offend against principle or policy. While a multiplicity of suits should be discouraged, the merits in foreign courts and the proceedings there were only ancillary to enforcing any judgment which Bayer might obtain in the local action.

Haughton v Olan Line (UK Ltd) (FT, March 11)
Miss Haughton was employed on a German cross-channel ferry as a temporary supermarket cashier. Her contract of employment was governed by English law, and her employer was an English company based in Shermess. After Miss Haughton's employment ceased, she instituted a claim before an Industrial Tribunal under the Sex Discrimination Act 1975. The Court of Appeal upheld the decision of the chairman of the Industrial Tribunal that there was no jurisdiction to entertain Miss Haughton's complaint because her work was done mainly outside Great Britain.

Regina v Monopolies and Mergers Commission and the Secretary of State for Trade and Industry ex parte Argyll Group plc (FT, March 18)
At first instance, the judge refused Argyll Group's application for judicial review of the decision of the chairman of the Monopolies and Mergers Commission that he lay aside a reference under the Fair Trading Act 1973, of the proposed merger between Guinness and Distillers on the ground that the original proposal referred to him by the Secretary of State had been abandoned.

In re Holiday and Co. Ltd. (FT, March 25)
Holdings was the beneficial owner of all the issued share capital of its subsidiary, Holiday. On Holiday's winding up, Holdings asserted that the declared but unpaid dividends due to it from Holiday were an outstanding "loan." Mr Justice Mervyn Davies upheld the liquidator's contention that the dividends were due to Holdings in its capacity as member and not in its capacity as lender, so that they could not be deemed to be a debt of that company payable to Holdings under section 213 of the Companies Act 1948. There was nothing in the dealings between parent and subsidiary companies to indicate an agreement, express or implied, that the character of the dividends was changed to that of a loan, or that recognised a loan situation, the judge held.

Benline Shipping (Private) Ltd v An Bord Riasa (The C Joyce) (FT, March 12)
Under a charterparty ship-

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs., Allied Bank Unit Tr. Mgrs., and others, with columns for name, address, and other details.

F.T. CROSSWORD PUZZLE No. 5,991

Crossword puzzle grid with numbers 1-30 indicating starting positions for clues.

- ACROSS
1 American sent back in Jack's and Paul's place (6)
4 Always increasing? (5)
10 Submit to pressure and return to the base camp? (6)
11 Solving question for a model (5)
12 One hundred in it is twice reduced by 50 per cent (4)
13 Strain results from his work (10)
15 Company wildly flinging money about is not exercising it (7)
16 To some extent more willingly (6)
17 Revised point I'd put to Edward (5)
21 Given name for having been observant (7)
23 Outstanding figure in the finance world (7, 3)
25 Period showing style (4)
27 An out-of-place plea for innocence (5)
28 Litter that may be picked up (9)
29 Danish seaport relies on fashion (8)
30 Worker goes in taxi from Cambridge (6)
DOWN
1 Idle indication that credit has finished? (4, 4)
2 Strangely uncardinal feature of wet weather (4-5)
3 Inhuman boss (4)
5 In grave trouble, certainly in a pickle (7)

In re an Application by Generics (UK) Ltd (FT, March 26)
Generics applied to the Comptroller-General for settlement of terms of its "licences of right" under two patents owned by Allen & Hanbury's Ltd. It was particularly concerned to import from Italy where Allen & Hanbury's patent was not afforded protection. The right to import was banned except in "exceptional circumstances." The comptroller took the view that he had no power to prevent importation from a non-EEC country in the absence of exceptional circumstances. Mr Justice Whitford said that it was within the comptroller's discretion to ban importation from outside the EEC though there were no exceptional circumstances if the public interest so required. Importation from within the EEC must await a ruling from the European Court.

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AUTHORISED UNIT TRUSTS & INSURANCES

Table listing various insurance companies and their financial details, including names like 'AA Friendly Society' and 'Abney Life Assurance Co Ltd'.

Table listing various unit trusts and their financial details, including names like 'Abney Life Assurance Co Ltd' and 'Allied Mutual Assurance Plc'.

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INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds, including company names, fund names, and numerical values.

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TRADITIONAL OPTIONS

Table listing traditional options, including company names, option names, and numerical values.

A selection of options traded in London Stock Exchange

COMMODITIES AND AGRICULTURE

Indonesia plans to boost tin output

INDONESIA will boost its tin output by 27,000 tonnes a year from the 22,000 tonnes a year it was restricted to under the now-defunct International Tin Agreement quota system...

Mr Sujatmiko, the company's chief executive, said Tambang Timah aimed to contribute 80 per cent of the increase.

With the quota system abolished we will now be able to have fair competition against non-ITC members who so far have enjoyed smooth trading as a result of the ITC members struggle," he declared.

Indonesia the second largest tin producer after Malaysia, helped to scupper tin rescue package for the tin agreement last month when it refused to cooperate unless non-members like Brazil and China were also included.

Soviet officials said 1,300 tonnes (21,520) had been allocated for bonuses to be paid to state farms which meet their grain production targets...

THE AUSTRALIAN Wheat Board said it had firm commitments for export sales totalling more than 14m tonnes in its 1985-86 selling season...

PAKISTAN has lifted import and price controls on edible oils, breaking state-run Ghee Corporation's 13-year-old import monopoly.

INSPIRATION Consolidated copper Company, has proposed a 27 per cent cut in wages and benefits for unionised workers at its Arizona copper operations.

The proposal was made at the start of bargaining at the weekend with leaders of nine unions representing 630 hourly employees whose contracts expire on June 30.

KENYA tea supplies available in Britain, which last year imported 34 per cent of its tea from Kenya, are unusually low and could fall short of requirements...

Despite last year's record market share there was no room for complacency, the firm warned.

DEMAND at yesterday's weekly London tea auction was "fairly good," according to the Tea Brokers' Association's official report.

The average prices for quality and medium grade teas were unchanged at 194p and 154p a kilo respectively...

But selected Assams were sold at 156p a kilo. But selected Assams were sold at 156p a kilo. But selected Assams were sold at 156p a kilo.

THE GOVERNMENT'S decision to sell the Cambridge-based Plant Breeding Institute and its marketing arm, the National Seed Development Organisation...

Foundation had been charged with the production of wheat which would stand heavy doses of nitrogen without toppling over...

Plant breeding is a long term, highly speculative enterprise which, until the introduction of plant breeders' rights in the early 1970s, was very poorly rewarded in Britain...

Under the plant breeders' rights legislation the multiplying and distribution of basic seed in the UK is controlled by a certification system...

The best example of what I mean was the development of the dwarf wheats which became one of the prime successes of the Green Revolution.

Comex bids to revive its flagging fortunes

BY STEFAN WAGSTYL

COMMODITY EXCHANGE INC (Comex), New York's rival to the London Metal Exchange, yesterday launched a new contract — the world's first traded option in copper.

Traders hope that it will help restore the exchange's fortunes after the buffeting it has received in the past year.

While Comex has escaped the direct impact of the tin crisis which hit the LME, it has been beset with difficulties of its own. It is struggling to get over the affair of Volume Investors, a trading company which collapsed last March setting off a spate of law suits and prompting an investigation by the Commodity Futures Trading Commission...

At the same time, Comex, like the LME, is suffering from a severe decline in business. Many investors have deserted metals for the more lively market in financial futures...

The Commodity Futures Trading Commission yesterday gave high marks to Comex's audit and financial surveillance programme, instituted after the default of Volume Investors Corporation in March 1985.

Other Volume Investors customers — mostly professional Comex traders — were furious when the exchange liquidated their accounts, including those which were firmly in the black.

Comex is challenging these charges in a hearing before an administrative law judge which is still in progress.

Mr Brodie says that with hindsight the risks of options were not clearly enough understood at the time.

Meanwhile, the CFTC has stepped up its regulation of futures markets in various ways including the new requirement for document trades so that a more effective audit trail is left behind to make life easier for the regulators...

Mr Martell, Comex senior vice-president in charge of marketing, says: "It's cash not capital that matters."

Prospective buyers of the PBI probably have this point well in mind. But there is one aspect of plant breeding which those whose sales are minuscule by the hands of the breeder — hybridisation: the exploitation of hybrid vigour by crossbreeding, already well known in animals.

So far the major success of the technique has been with maize, where hybridising has scored spectacularly. The process, best described as controlled pollination on a field scale, is not yet possible with wheat and barley — nor is it likely to develop into an on-farm practice.

This means that maize-breeding companies are in a strong position and many would like the same situation to arise in wheat. But so far, in spite of great expenditure on research, the development of hybrid wheat is still not established as commercially feasible.

There is one further consideration. Many farmers respect the independence of the PBI which, since its establishment in 1912, has developed a number of cereals and other crop varieties which become household names among farmers.

They feel this independence could be lost if it was commercialised and maximisation of profit became the main criterion. But until the breeders succeed in hybridising wheat I doubt if this danger is very real.

In France plant breeders' rights have existed for a long time and this is reflected in French farmers' approach to seed procurement.

French seed houses are generally small family concerns whose sales are minuscule by some British standards. One very well-known French plant breeder told me that his publicity budget for a year was what one well-known British seed house would spend in a week.

Under the plant breeders' rights legislation the multiplying and distribution of basic seed in the UK is controlled by a certification system. It is illegal for a seedman to sell uncertified seed and for a farmer to sell grain to neighbours as seed.

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A move by the LME to raise the quality of its own high grade copper contract.

take liquidity from a market that's already there. Unfortunately, Comex officials are still embroiled in the aftermath of the Volume Investors affair. This caused last March when three gold options traders failed to meet a \$28m margin call precipitating the collapse of their Comex broker, Volume Investors.

Other Volume Investors customers — mostly professional Comex traders — were furious when the exchange liquidated their accounts, including those which were firmly in the black.

Comex is challenging these charges in a hearing before an administrative law judge which is still in progress.

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LONDON MARKETS

THE SLIDE in coffee values continued on the London futures market yesterday with the July position adding 257 to last week's \$125 fall to \$2,322 a tonne.

On the sugar futures market, meanwhile, values rose on to new 21-year highs as Friday's New York gains were consolidated and further impetus was provided by reports of rain threatening to disrupt the Cuban harvest next week.

LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM Unofficial + or - High/Low Close (p.m.) \$ per tonne

Cash 795.6 -0.5 795.1/794.6 5 months 817.8 -1.75 819.3/815.3

Official closing (am): Cash 795.6 (797.2), three months 815.6 (812.3), settlement 800 (797). Turnover: 28,150 tonnes. US Producer prices: 88.74 cents per lb.

COPPER Higher grade Unofficial + or - High/Low Close (p.m.) \$ per tonne

Cash 800.0 -0.5 799.5/799.0 5 months 1001.5 -1.5 1004.0/999.5

Official closing (am): Cash 798.0 (797.5), three months 992.4 (992.4), settlement 980 (978). Turnover: 28,150 tonnes. US Producer prices: 88.74 cents per lb.

LEAD Unofficial + or - High/Low Close (p.m.) \$ per tonne

Cash 255.4 -0.5 255.9/255.4 5 months 281.5 -2.0 283.5/281.5

Official closing (am): Cash 255.4 (255.4), three months 281.5 (281.5), settlement 280 (278). Final Carb Close: 1,001.5-2.

TIN Kuala Lumpur Tin Market: Close (14.00) (ringgit per kg)

Official closing (am): Cash 441.5-2 (441.5), three months 462.5 (462.5), settlement 442 (447). Final Carb Close: 464.5. Turnover: 4,100 tonnes. US Prime Western: 32.50-35.50 cents per pound.

NICKEL Unofficial + or - High/Low Close (p.m.) \$ per tonne

Cash 2784.0 -1.0 2785.0/2783.0 5 months 2838.0 -1.0 2840.0/2836.0

Official closing (am): Cash 2,740.0 (2,750.0), three months 2,790.0 (2,790.0), settlement 2,740 (2,740). Final Carb Close: 2,838.0. Turnover: 2,010 tonnes.

ZINC High grade Unofficial + or - High/Low Close (p.m.) \$ per tonne

Cash 445.0 -1.5 446.5/444.5 5 months 465.0 -1.5 467.5/463.0

Official closing (am): Cash 2,740.0 (2,750.0), three months 2,790.0 (2,790.0), settlement 2,740 (2,740). Final Carb Close: 2,838.0. Turnover: 2,010 tonnes.

GOLD Gold rose \$3, to \$339.83 on the London bullion market yesterday, it closed at \$339.83 on the morning and \$37.66 in the afternoon.

COFFEE London opened higher than expected on light commission house buying. A lack of follow-through and very little physical offers gradually eroded levels, especially with a weak performance from New York, reports Dresd Bank-Burman Lambert.

COFFEE (Yesterday's Close) + or - Business Done

May 18971.8275 -0.1 1891.2285 July 18980.8284 -0.78 1896.0310 Aug 18981.8285 -0.78 1893.0287

SOYABEAN MEAL (Yesterday's Close) + or - Business Done

May 109.50 -0.08 109.42 -0.08 July 109.50 -0.08 109.42 -0.08

WHEAT (Yesterday's Close) + or - Business Done

INDICES FINANCIAL TIMES

REUTERS April 4 (April 3) 1986 (Year ago) 1982.4 (1980.7) 1982.4 (1982.4)

DOW JONES Dow April 7 (April 7) 1986 (Year ago) 1986.7 (1986.7)

MAIN PRICE CHANGES In tonnes unless otherwise stated.

ALUMINIUM Unofficial + or - High/Low Close (p.m.) \$ per tonne

Cash 795.6 -0.5 795.1/794.6 5 months 817.8 -1.75 819.3/815.3

COPPER Higher grade Unofficial + or - High/Low Close (p.m.) \$ per tonne

Cash 800.0 -0.5 799.5/799.0 5 months 1001.5 -1.5 1004.0/999.5

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COFFEE (Yesterday's Close) + or - Business Done

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SOYABEAN MEAL (Yesterday's Close) + or - Business Done

May 109.50 -0.08 109.42 -0.08 July 109.50 -0.08 109.42 -0.08

WHEAT (Yesterday's Close) + or - Business Done

May 117.90 -0.08 117.82 -0.08 July 117.90 -0.08 117.82 -0.08

CRUDE OIL - FOB (per barrel) - April

Arab Light 11.18-11.47 +1.25 Brent Blend 11.18-11.47 +1.75 W.T.I. (2pm strip) 11.18-11.47

CRUDE OIL - BRENT Blend (per barrel) - April

Arab Light 11.18-11.47 +1.25 Brent Blend 11.18-11.47 +1.75 W.T.I. (2pm strip) 11.18-11.47

CRUDE OIL - W.T.I. (per barrel) - April

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GAS OIL FUTURES

CRUDE OIL FUTURES - Brent Blend (per barrel) - April

Arab Light 11.18-11.47 +1.25 Brent Blend 11.18-11.47 +1.75 W.T.I. (2pm strip) 11.18-11.47

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A FINANCIAL TIMES SURVEY MERSEYSIDE FRIDAY, MAY 23 1986. Introduction The Politics of Merseyside Merseyside's Successes Cammel Laird Case-study Merseyside's Big Employers Inter-City Policies The Port, The Freeport and their Prospects The Bishop and the Archbishop. For a full Editorial Synopses and details of advertisement rates, please contact BRIAN HERRON, on 061-624 3381 or write to him at: FINANCIAL TIMES Queen's House, Queen Street, Manchester M2 5ET. Tel: 666813

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

Nuclear Industries The Financial Times proposes to publish a Survey on the above. The provisional data and editorial synopsis are set out below. PUBLICATION: MAY 30 1986 COPY DATE: MAY 15 1986 1. Introduction 2. Economics of nuclear power 3. Britain 4. France 5. West Germany 6. Scandinavia 7. Low Countries 8. Switzerland 9. Spain 10. Italy. Advertising information Information on advertising can be obtained from WILLIAM CLUTTERBUCK Tel: 01-248 8000 ext. 4148 or your usual Financial Times representative. Details of Financial Times Surveys are subject to change at the discretion of the Editor. FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

CURRENCIES MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound strong

The dollar was stronger on the foreign exchanges yesterday, as oil prices rose, positions taken ahead of the European Monetary System...

£ IN NEW YORK

The dollar weakened against the dollar in Frankfurt yesterday, while the French franc rose to its new EMS ceiling...

FINANCIAL FUTURES

Sterling prices up

Sterling denominated interest rate contracts were firm on the London International Financial Futures Exchange yesterday...

Three-month sterling deposits for June delivery opened at 90.35 and finished just below the day's high at 90.44...

POUND SPOT-FORWARD AGAINST POUND

Table with columns: Day's Close, One month, Three months, % change. Rows include US, Canada, Netherlands, etc.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table with columns: Day's Close, One month, Three months, % change. Rows include UK, Ireland, Canada, etc.

EXCHANGE CROSS RATES

Table with columns: Currency, Rate. Rows include DM, Yen, Sfr, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Term, Rate. Rows include Sterling, US Dollar, etc.

MONEY MARKETS

Firm pound boosts base rate hopes

Interest rates fell on the London money market yesterday, as sterling gained ground on the foreign exchanges...

STERLING INDEX

Table with columns: April 7, Previous, 10.00 am, 11.00 am, Noon, 1.00 pm, 2.00 pm, 3.00 pm, 4.00 pm.

MONEY RATES

Table with columns: April 7, One month, Three months, Six months, Lombard. Rows include Frankfurt, Paris, etc.

CURRENCY MOVEMENTS

Table with columns: Bank, Rate, % change. Rows include Sterling, Canadian dollar, etc.

CURRENCY RATES

Table with columns: Bank, Rate, % change. Rows include Sterling, Canadian dollar, etc.

OTHER CURRENCIES

Table with columns: Currency, Rate, % change. Rows include Arg/Pina, Brazil, etc.

EMU EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Currency, Value of £ Sterling. Rows include Afghanistan, Algeria, etc.

FT LONDON INTERBANK FIXING

Table with columns: Term, Rate. Rows include 11.00 a.m. April 7, Three months US dollars, etc.

LONDON MONEY RATES

Table with columns: Over night, 7 days, Month, Three months, Six months, One year. Rows include Interbank, etc.

CHICAGO

Table with columns: US Treasury Bonds, Price, % change. Rows include 30-year, 20-year, etc.

CURRENCY FUTURES

Table with columns: Currency, Price, % change. Rows include Pound, etc.

LONDON

Table with columns: Three-month Eurodollar, Price, % change. Rows include Sterling, etc.

FT LONDON INTERBANK FIXING

Table with columns: Term, Rate. Rows include 11.00 a.m. April 7, Three months US dollars, etc.

LONDON MONEY RATES

Table with columns: Over night, 7 days, Month, Three months, Six months, One year. Rows include Interbank, etc.

LIFFE LONG GILT FUTURES OPTIONS

Table with columns: Strike, Price, % change. Rows include 10.45, 10.55, etc.

LIFFE TREASURY BOND FUTURES OPTIONS

Table with columns: Strike, Price, % change. Rows include 10.45, 10.55, etc.

LIFFE EURO-DOLLAR OPTIONS

Table with columns: Strike, Price, % change. Rows include 10.45, 10.55, etc.

LIFFE STERLING

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MIKUNIS CREDIT RATINGS. Financial Information Service on Japanese Corporate Issuers. One day City workshop by London hospital psychologist Susan Le Poidevin...

Company Notices. DUMENIL LEBLE. INCREASE OF CAPITAL. In view of the successful nature of this operation...

Art Galleries. ZAMANA GALLERY. 1 Cromwell Gardens, London W1. Media of One Thousand and One Nights...

Clubs. EVE has outdone the others because of a policy of fair play and value for money...

CLASSIFIED ADVERTISEMENT RATES. From January 1, 1986. Single column cm (min. 3 lines) (min. 3 cms) £ 1.50...

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£ WORLD VALUE OF THE POUND

The table below gives the latest available rate of exchange for the pound against various currencies on April 7, 1986...

Table with columns: COUNTRY, CURRENCY, VALUE OF £ STERLING. Rows include Afghanistan, Algeria, Argentina, etc.

* Rate is the transfer market (controlled). ** Now an official rate. (1) Esambia goods. (2) Preferential rate for priority imports such as foodstuffs...

BRITISH FUNDS

Table of British Funds with columns for Name, Price, Dividend, and Yield. Includes sections for 'Shorts' (Lives up to Five Years), 'Five to Fifteen Years', and 'Over Fifteen Years'.

Undated

Table of undated British funds.

Index-Linked

Table of index-linked British funds.

INT. BANK AND O'SEAS GOVT STERLING ISSUES

Table of international bank and overseas government sterling issues.

CORPORATION LOANS

Table of corporation loans.

COMMONWEALTH & AFRICAN LOANS

Table of commonwealth and African loans.

LOANS

Table of various loans.

Public Board and Ind.

Table of public board and industrial issues.

Financial

Table of financial data.

FOREIGN BONDS & RAILS

Table of foreign bonds and rails.

AMERICANS—Cont.

Table of American stocks (continued).

CANADIANS

Table of Canadian stocks.

BANKS, HP & LEASING

Table of banks, hire purchase, and leasing companies.

Hire Purchase, Leasing, etc.

Table of hire purchase, leasing, and other financial services.

BEERS, WINES & SPIRITS

Table of beer, wine, and spirit companies.

AMERICANS

Table of American stocks.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS—Cont.

Table of building, timber, and roads stocks (continued).

DRAPERY & STORES—Cont.

Table of drapery and stores stocks (continued).

CHEMICALS, PLASTICS

Table of chemical and plastic stocks.

DRAPERY AND STORES

Table of drapery and stores stocks.

BUILDING, TIMBER, ROADS

Table of building, timber, and roads stocks.

ENGINEERING—Continued

Table of engineering stocks (continued).

ELECTRICALS

Table of electrical stocks.

FOOD & GROCERIES

Table of food and grocery stocks.

HOTELS AND CATERERS

Table of hotel and catering stocks.

INDUSTRIALS—Continued

Table of industrial stocks (continued).

INDUSTRIALS (Mines)

Table of industrial stocks (mining sector).

INDUSTRIALS—Continued

Table of industrial stocks (continued).

INDUSTRIALS (Mines)

Table of industrial stocks (mining sector).

Financial Times Tuesday April 8 1986

INDUSTRIALS - Continued

Table of industrial stocks including companies like British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

LEISURE - Continued

Table of leisure and entertainment stocks including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

PROPERTY - Continued

Table of property and real estate stocks including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

INVESTMENT TRUSTS - Cont.

Table of investment trusts including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

FINANCE, LAND - Cont.

Table of finance and land stocks including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

INSURANCES

Table of insurance stocks including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

PROPERTY

Table of property stocks including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

OVERSEAS TRADERS

Table of overseas traders including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

PLANTATIONS

Table of plantation stocks including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

LEISURE

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PLANTATIONS

Table of plantation stocks including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

NOTES: Under the provisions of the Companies Act 1985, the following information is provided for the benefit of shareholders. The information is provided for the benefit of shareholders and is not intended to constitute an offer of securities.

LONDON STOCK EXCHANGE

MARKET REPORT

Account Dealing Dates
Option
*First Declared Last Account
Dealings (tons Dealings Day
Mar 10 Mar 26 Mar 27 Apr 7
Apr 1 Apr 10 Apr 11 Apr 21
Apr 13 Apr 24 Apr 25 May 6
New-tainted Dealings may take
place from 9.30 am two business days
earlier.

Equity markets fall on profit-taking
Index 20 off at 1400.9

The first trading session of the
new financial year on London
stock markets started with a
widespread setback in equities as
many small investors decided
to take advantage of the all-time
peaks established in share
values.

that Hambros could be a take-
over target, particularly in the
wake of the Hambros family's
recent declaration that it is pre-
pared to sell its controlling stake,
has the share price of the bank
of 275p before closing 30 higher
on balance at 285p.

FINANCIAL TIMES STOCK INDICES
Table with columns: Index, Apr. 7, Apr. 8, Apr. 9, Apr. 10, Apr. 11, Mar. 27, Year
Government Secs., Fixed Interest, Ordinary, Gold Mines, Ord. Div. Yield, P.E. Ratio, Total Bargains, Equity Turnover, Shares Traded

HIGHS AND LOWS
Table with columns: Index, High, Low, Since Compilat'n, Daily Indicies, Apr. 7, Apr. 8
Govt. Secs., Fixed Int., Ordinary, Gold Mines

up 7 at 275p. Elsewhere, Citicorps
Debtors attracted fresh
support on takeover hopes and
gained 11 more to 240p.
Leading Hotels were relatively
unchanged although Trusthouse
Fortra settled 5 cheaper at 122p.
Elsewhere, Queens Moat Houses
closed 2 cheaper at 76p, after
75p, following the annual results
and details of a placing of first
Mortgage Debenture stock to
raise £35m aimed at reducing
borrowing and financing further
expansion.

Equities
The market recently opened
with a widespread setback in
equities as many small investors
decided to take advantage of the
all-time peaks established in
share values.

Beecham good again
Beecham was again outstand-
ing among otherwise quietly
miscellaneous industrial leaders.

Oil prices
The shutdown of Norwegian
oilfields in the North Sea
eliminating around 1m barrels
a day of oil production...

NEW HIGHS AND
LOWS FOR 1986
BRITISH FUNDS (28), COMMON-
WEALTH & AFRICAN FUNDS (21),
LOANS (1), AMERICAN FUNDS (1),
BUILDINGS (1), STORES (10),
ELECTRICALS (15), ENGINEERING (10),
MOTOR (7), NEWSPAPERS (1),
PAPER (7), TRUSTS (2), OVERSEAS TRADERS (3),
PLANTATIONS (1)

The broader based FT-SE
share index registered a loss of
24.7 points prior to settling at a
net 1400.9.
There were few signs of any
institutional selling and, with
most of the small offerings com-
pleted during the morning, a
minor rally developed as a few
cheap buyers appeared on the
scene.

United Kingdom Provident
wrestled with Equity and Law 7
lower at 245p and Legal and
General 11 off at 745p. Pruden-
tial relinquished 10 at 955p.

Woolworth edge higher
Hopes of an increased bid
from Dixons for a control offer
prompted further support for
Woolworths which put on 5 more
to 905p, after 910p; Dixons ran
back 10 to 395p.

demand for Peters Stores, 8
firmer at 68p while favourable
Press comment prompted good
buying of Executec, 17 up at
132p.

FRIDAY'S
ACTIVE STOCKS
Based on bargains recorded in Stock
Exchange Office

YESTERDAY'S
ACTIVE STOCKS
Above average activity was noted in
the following stocks yesterday

EUROPEAN OPTIONS EXCHANGE
Table with columns: Series, Vol., May, Last, Vol., Aug, Last, Vol., Nov, Last, Stock

FT-ACTUARIES SHARE INDICES
These indices are the joint compilation of the Financial Times,
the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS
& SUB-SECTIONS
Table with columns: Index, Day's Change, Est. Yield, Gross Div. Yield, Est. Div. Yield, Index No., Index No., Index No., Index No., Year (Apr. 1986)

FIXED INTEREST
Table with columns: PRICE INDICES, Index No., Day's Change, Est. Yield, Gross Div. Yield, Est. Div. Yield, Index No., Index No., Index No., Index No., Year (Apr. 1986)

RECENT ISSUES

EQUITIES
Table with columns: Issue, Amount, Date, High, Low, Stock, Change, Div. Yield, P/E Ratio

FIXED INTEREST STOCKS
Table with columns: Issue, Amount, Date, High, Low, Stock, Change, Div. Yield, P/E Ratio

RIGHTS OFFERS
Table with columns: Issue, Amount, Date, High, Low, Stock, Change, Div. Yield, P/E Ratio

TRADITIONAL OPTIONS
Table with columns: First Deal, Last Deal, Last Declared, For Settlement, For Payment

RISES AND FALLS
YESTERDAY
Table with columns: Stock, Rise, Fall, Total

LONDON TRADED OPTIONS
Table with columns: Option, Apr., July, Oct., Apr., July, Oct., Option, June, Sept., Dec., June, Sept., Dec.

1 Flat Yield, High and low record, base rates, values and constituent changes are published in Saturday issues. A new list of constituents is available from the Publishers, the Financial Times, Bracken House, Cannon Street, London EC4A 3DF, by post, 25p.

WORLD STOCK MARKETS

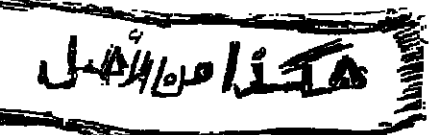


Table of stock market data for various countries including Austria, Germany, Norway, Australia, Japan, Canada, and others. Columns include country, date, price, and change.

Table of stock market data for Canada, including Toronto stock prices and indices. Columns include stock name, price, and change.

Table of stock market indices for various countries, including New York, London, and others. Columns include index name, date, and value.

OVER-THE-COUNTER Nasdaq national market, 2pm prices

Table of over-the-counter stock prices for various companies, including symbols, prices, and changes.

NEW YORK ACTIVE STOCKS

Table of active stock prices in New York, including company names, prices, and changes.

LONDON Chief price changes

Table of price changes in London, categorized into RISES and FALLS.

Advertisement for 'Special Subscription Hand Delivery' of the Financial Times newspaper, including contact information and a map of Scandinavia.

Prices at 2pm, April 7

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock names, prices, and changes.

Kidder, Peabody International Limited

International Investment Bankers

An affiliate of Kidder, Peabody & Co. Incorporated

New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo

Continued on Page 45

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Fed dashes early rate cut hopes

THE FEDERAL Reserve acted firmly to discourage speculation of an early cut in its discount rate yesterday, writes Terry Byland in New York.

The stock market fell sharply after the Fed drained reserves from the credit market by arranging overnight matched sales, a move which also checked a strong rally by federal bonds.

Earlier the Wall Street markets had looked firm as the White House again expressed support for free market forces in world oil markets. But stock index futures fell after the Fed's action, and blue chip stock quickly followed.

By 2pm the Dow Jones industrial average was 16.52 down at 1,722.70.

Bond prices opened with losses of a full point as the dollar gained ground after the realignment of European Monetary System currencies. But the hopes of an easing in Federal Reserve credit policies brought a swift rebound to put long-dated issues around 1/4 point up at one time.

The Federal Reserve's action to stem discount rate speculation, which had gathered pace over the weekend after generous liquidity help from the Fed in the previous week, wiped out the bond market's gains. The Fed intervened

when federal funds were down to 7 per cent, after touching 6 1/2 per cent earlier. Tensions surrounding US policies toward the plunge in world oil prices eased after Vice President George Bush ended his visit to Saudi Arabia by saying that no "common solution" had been found on how to stabilise prices.

Exxon shed an early 1/4 gain to show a net fall of 3/4 at \$35. Other oil stocks held on to early gains with Atlantic Richfield 5/8 up at \$53 1/2 and Chevron 5/4 up at \$37 1/2.

Merck, the pharmaceutical leader, which often acts as a dollar-oriented stock, dipped 1 1/4 to \$163 1/4 as a strengthening US currency made it harder for Merck to sell overseas. Abbott Laboratories fell 2 1/4 to \$80 1/2. Also depressing the Dow average was further weakness in the Detroit car stocks, where poor industry sales figures, and production cuts by major manufacturers have unsettled investors. General Motors held steady at \$80, but Ford, down 1 1/4 at \$79 1/2 and Chrysler, down 1 1/4 at \$39 1/2, met some selling.

IBM at \$148 eased 5/4 in modest turnover after announcing new products. Big Blue, which has been an uncertain guide to stock market fortunes recently, is currently attracting heavy review in the investment press.

Heaviest traded stock on the NYSE was Beatrice Group, up 3/4 at \$49 1/2 ahead of Friday's annual meeting at which stockholders will be asked to approve the Kohlberg Kravis Roberts buy-out terms of \$40 a share cash and \$10 in preferred stock.

The money centre banks had another nervous session in the wake of the failure of a \$1bn Houston Savings Bank.

Among blue chip banks, there were falls of 5/4 to \$74 in J.P. Morgan, of 5/4 to \$48 in Citicorp and of 5/4 to \$43 1/2 in Chase Manhattan.

Goodyear Tire, after warning of a first-quarter loss, eased 5/4 to \$33 1/2. A disappointing earnings forecast from 3M left the stock down 2 1/4 at \$97 1/2.

In a weak airline sector, American dipped 1 1/4 to \$52 1/2. TRW facing employee anti-trust suits, lost 1 1/4 to \$97 1/2. General Electric and United Technologies, both named in the same suit, were 1 1/4 down at \$71 1/2 and \$11 1/2 off at \$50 1/2, respectively. On the same defence pitch, General Dynamics fell 2 1/4 to \$82 1/2.

Tobacco stocks regained part of last week's renewed losses on cancer suit developments. Philip Morris jumped 1 1/4 to \$112 1/2 and R.J. Reynolds 5/4 to \$38 1/2.

Consumer stocks proved vulnerable to the market shakeout. Sears, Roebuck fell 1 1/4 to \$45 1/2 in brisk turnover, and close behind was K mart, down 1 1/4 at \$44 1/2.

In the credit markets, short-term rates remained weak, despite the Fed's intervention to hold rates firm. Sharp falls in CD rates, against very modest falls in treasury bills indicated a move towards quality paper, reflecting nervousness over some regional banks.

Bonds showed small net losses after a nervous trading session. The yield on the market's key long-dated issues edged above the 7.50 per cent level again.

EUROPE

EMS shuffle produces run to peaks

THE EMS shuffle over the weekend produced a far from dull Monday session on the European bourses with records scored in four leading centres, while a steady trickle of corporate news kept investor appetites partially satisfied.

The French-West German realignment of currencies triggered a record-breaking performance in Frankfurt. Car makers and banks led the Commerzbank index to a fresh peak with a 29.3 advance to 2,165.8 on the conviction that a stronger D-Mark will not hamper West German exports. The dollar's rise against the German currency over the weekend also aided sentiment.

The German stock market is now deriving renewed strength from the depressed oil price, stable inflation and tantalising prospects of lower long-term interest rates coupled with sound economic growth.

VW was the focus of attention in the cars sector as it acknowledged that it was negotiating with Olivetti on a co-operation and development pact for its Triumph-Adler office equipment subsidiary.

VW denied, however, that it was prepared to barter Triumph-Adler for a 5 per cent stake in the Italian telecommunications group although some brokers noted that the car maker might consider taking a stake in Nixdorf. VW jumped DM 25.70 to DM 625.

Daimler put on an equally impressive showing with its DM 59 surge to DM 1,409 on expectation of sharply higher results and a bonus centenary share distribution.

Among banks, Deutsche Bank firmed DM 7 to DM 870 on hopes of an imminent dividend increase for 1985 and Commerzbank added DM 13 to DM 341.5.

In the electrical computer sector, Siemens jumped DM 17 to DM 717.50 while Nixdorf scored a DM 11 advance to DM 633 partly on the VW-associated rumours.

Metallgesellschaft edged DM 1.50 higher to DM 372 on more-than-doubled net profit for 1985 and Degussa picked up DM 5.50 to DM 490.

Retailers were popular, with Karstadt DM 4 ahead at DM 397, although Herten's DM 3 gain to DM 241 was largely ascribed to the marginal rise in parent company sales for last year.

A quiet bond market, still waiting to determine the effect of the EMS realignment, saw isolated gains of up to 30 basis points in shorts. The Bundesbank market-balancing operation amounted to a

meagre purchase of DM 205,000 worth of paper compared with Friday's purchase of DM 44,500m.

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Among building related issues, Lafarge Coppée lost FFr 65 to FFr 1,375 despite optimistic forecasts for 1986 and Sereq suffered a 11.1 per cent downturn to FFr 119.

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Brussels continued its record setting pace with a 18.65 rise in the Belgian Stock Exchange index to 3,682.89. Brokers felt that the 1/2 percentage point cut in key lending rates did not aid the rally.

Solvay featured with a hearty BFr 260 rise to BFr 8,450, while retailer Delhaize jumped BFr 1,150 to BFr 12,650 despite a 22 per cent slump in profits and a proposed one-for-five stock split.

Amsterdam managed a fresh record as overseas buying boosted international. Royal Dutch picked up 10 cents to Fl 192.40 and Akzo added Fl 2.40 to Fl 181.10.

Aro gained 30 cents to Fl 106.70 amid plans for a one-for-10 rights issue.

Bonds were unchanged in thin trading.

Stockholm continued to enjoy the view from lofty peaks as another record was notched up on the Veckans Affarer All Share index with a 7.1 rise to 755.6.

Volvo added a further SKr 6 to SKr 371, while Electrolux, which formally incorporated White Consolidated yesterday as a subsidiary, held steady at SKr 285.

Milan lost ground. Fiat retreated slightly with a L265 drop to L2,625 after the weekend rights issue. Olivetti also suffered a mild dilution of strength as it dipped L470 to L16,800.

Zurich was mixed. Madrid turned dull and Oseo managed a small recovery after Sunday's strike on oil and gas installations.

LONDON

SMALL INVESTORS took advantage of peak prices in London and sought profits, leaving issues lower in the first trading session of the new financial year.

The FT Ordinary share index ended 20 down at 1,400.9 and the FT-SE 100 lost 21.2 to 1,688.50.

Features of the day were Standard Chartered, up 73p at 787p on hopes of a higher offer from Lloyds Bank, and Midland 15p higher on speculative demand at 568p.

The EMS realignment helped towards a revival in government securities and gains were extended to 1/2 and more at the long end of the market.

Chief price changes, Page 41, Details, Page 40, Share information service, Pages 38-39

AUSTRALIA

ATTENTION was focused on Bell Resources offer for BHP in Sydney yesterday and investors moved to the sidelines to await details of the bid.

The All Ordinaries index fell 5.2 to 1,148.5 and turnover contracted to 48.1m shares.

Details of the bid came just after the close and revealed that Bell had offered A\$7.70 per share for around 21 per cent of the industrial group.

Bell Resources ended steady at A\$4.80, while Bell Group, the parent company, lost 6 cents to A\$7.30 and BHP gained 2 cents A\$6.58. BHP has rejected the bid.

Banks were hit in the sell-off with Westpac down 14 cents at A\$8.04 and ANZ 12 cents lower at A\$5.78.

SINGAPORE

SPECULATIVE ISSUES were the centre of attention in a lacklustre Singapore yesterday where falls led advances by about two to one.

The Straits Times industrial index faded 3.09 to 585.22.

Banks turned weaker. OCBC lost 5 cents to S\$6.05, UOB 2 cents to S\$3.08, DBS 4 cents to S\$4.56 while Malayan Banking remained unchanged at S\$3.76.

Plantation issues dropped, with Consolidated Plantations off 4 cents at S\$1.19, KL Kepong lower by a similar amount at S\$1.41 and High and Low 3 cents easier at S\$1.37.

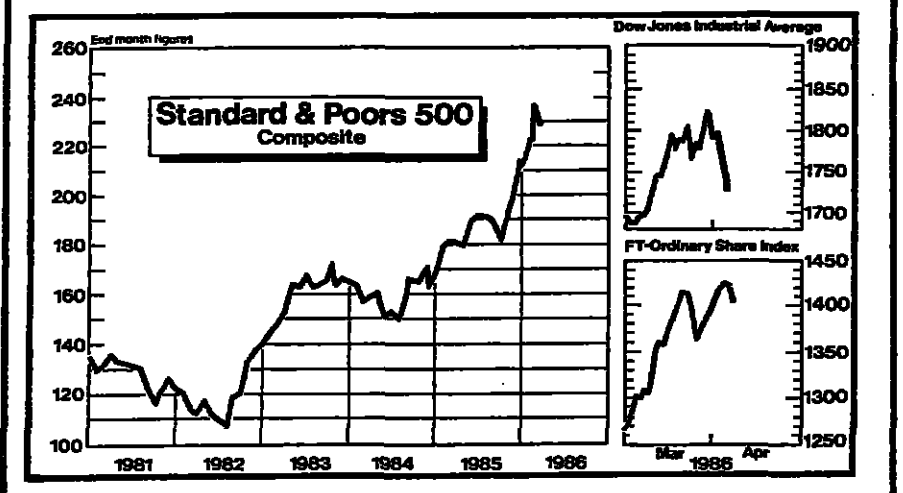
HONG KONG

FOREIGN BUYERS returned to Hong Kong with a vengeance yesterday and the Hang Seng index posted its biggest gain in more than eight months.

It rose 47.80 to 1,691.60, while the Hong Kong index added 28.91 to 1,056.83.

Trading was suspended in HK-TV, the television station, ahead of news that it will buy a studio complex from Shaw Brothers for HK\$150m. HK-TV was last traded at HK\$5.80 and Shaw Brothers at HK\$1.72.

KEY MARKET MONITORS



STOCK MARKET INDICES			
	April 7	Previous	Year ago
NEW YORK			
DJ Industrials	1,722.70*	1,739.22	1,259.05
DJ Transport	771.84*	779.32	590.79
DJ Utilities	183.73*	186.55	153.83
S&P Composite	226.70*	228.69	179.03
LONDON			
FT 100	1,400.9	1,420.9	962.5
FT-SE Ord	1,688.5	1,709.7	1,278.5
FT-A All-share	622.45	632.36	612.14
FT 500	934.59	915.93	670.76
FT Gold mines	290.0	290.2	509.3
FT-A Long gilt	9.04	9.10	10.59
TOKYO			
Nikkei	15,061.98	15,019.81	12,627.1
Tokyo SE	1,205.97	1,202.33	992.43
AUSTRALIA			
All Ord.	1,148.5	1,153.9	842.0
Metals & Mins.	545.6	550.7	544.4
AUSTRIA			
Credit Aktien	115.17	114.66	74.72
BELGIUM			
Belgian SE	3,682.89	3,644.21	2,279.17
CANADA			
Toronto			
Metals & Mins	2,263.7*	2,266.1	2,055.0
Composite	3,018.3*	3,017.4	2,804.3
Montreal			
Portfolio	1,563.53*	1,561.71	128.91
DENMARK			
SE	n/a	244.4	186.06
FRANCE			
CAC Gen	n/a	372.1	215.7
Ind. Tendance	144.3	145.4	78.4
WEST GERMANY			
FAZ-Aktien	712.01	704.63	412.99
Commerzbank	2,165.8	2,085.5	1,194.7
HONG KONG			
Hang Seng	1,691.60	1,643.80	1,471.25
ITALY			
Banca Comm.	717.97	726.81	265.11
NETHERLANDS			
ANP-CBS Gen	270.1	269.0	203.6
ANP-CBS Ind	256.5	255.1	184.1
NORWAY			
Oseo SE	355.99	353.94	313.36
SINGAPORE			
Straits Times	585.22	588.31	820.64
SOUTH AFRICA			
JSE Golds	1,215.4	1,067.9	1,067.9
JSE Industrials	1,138.5	901.0	
SPAIN			
Madrid SE	159.13	158.90	82.57
SWEDEN			
J & P	2,201.72	2,179.60	1,400.81
SWITZERLAND			
Swiss Bank Ind	599.5	601.0	418.4
WORLD			
MS Capital Int'l	298.0	302.2	200.3
COMMODITIES			
(London)	April 7	Prev	
Silver (spot fixing)	360.15p	361.50p	
Copper (cash)	£980.25	£983.00	
Coffee (May)	£2,273.00	£2,333.50	
Oil (Brent blend)	\$14.00	\$12.25	
GOLD (per ounce)			
	April 7	Prev	
London	\$338.75	\$335.25	
Zurich	\$339.25	\$334.25	
Paris (fixing)	\$337.25	\$336.75	
Luxembourg	\$336.40	\$335.75	
New York (June)	\$342.60	\$338.40	

TOKYO

Concern on overheating resurfaces

INVESTORS, concerned over a possible increase in crude oil prices, retreated to the sidelines in Tokyo yesterday and prices turned lower, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei average, which gained 105 by mid-morning, finished the day at 15,061.98, down 62.35. Volume shrank from Friday's 735.97m shares to 386.11m, the lowest since 348m shares changed hands on January 28. Advances led declines by a narrow 498 to 388, with 133 issues unchanged.

The Nikkei index soared 2,218 points during March on the strength of the strong yen, falling interest rates and lower crude oil prices.

But investor concern about high stock prices and central bank governor Mr Sato's warning against corporations speculating in stocks and bonds had brought the average down by nearly 630 points in only four days since last Tuesday.

The market got off to a steady start yesterday in a continuation of Saturday's rise, with buying interest focusing on issues related to the Government's fiscal investment and loan programme, blue chips and some biotechnologies.

Buying began to shrink around mid-morning, however, and light selling continued to drive prices lower.

Both institutional and individual investors shied away from the market. They were discouraged by the yen's drop to Y181 to the dollar, the fading possibility of a third cut this year in Japan's official discount rate and growing prospects that a strike by Norwegian oil refiners could halt that country's crude production and boost oil prices.

Consequently, buyers concentrated on speculative issues for quick capital gains.

Penta-Ocean Construction, the most active stock with 19.91m shares changing hands, traded briskly on speculation that the construction of the Kansai international airport in western Japan would start soon. The issue gained Y24 at one stage but closed Y2 lower at Y818.

Among stocks related to the Government's fiscal investment and loan programme, Shokusan Jutaku, a lagging issue, was the second busiest with 16.14m shares traded, rising Y26 to Y635. Nihon Cement advanced Y14 to Y566 and Ohbayashi Corp Y3 to Y578.

High-priced stocks firmed. Kokusai Denshin Denwa leaped Y280 to Y30,000 and Fanco Y190 to Y7,540.

However, Mitsubishi estate and Nippon Express, which led the bullish market in March, shed Y80 and Y28 to Y1,830 and Y782, respectively.

Large-capital Nippon Steel fell Y2 to Y170 and Mitsubishi Heavy Industries Y6 to Y389. Biotechnology issues eased, with Yamanouchi Pharmaceutical losing Y40 to Y3,270 and Takeda Chemical Y20 to Y1,400.

Bond prices opened lower, driving the yield on the 6.2 per cent government bond maturing in July 1995 up to 4.790 per cent.

Later, however, the central bank purchased three issues of government bonds totalling Y50bn, including the 6.8 per cent bond due in December 1994, which pushed the call rate on unconditional money down to 4.9375 per cent. As a result, the yield on the 6.2 per cent bond edged down to 4.895 per cent from 4.700 per cent on Saturday.

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Bonds were unchanged in thin trading.

Stockholm continued to enjoy the view from lofty peaks as another record was notched up on the Veckans Affarer All Share index with a 7.1 rise to 755.6.

Volvo added a further SKr 6 to SKr 371, while Electrolux, which formally incorporated White Consolidated yesterday as a subsidiary, held steady at SKr 285.

Milan lost ground. Fiat retreated slightly with a L265 drop to L2,625 after the weekend rights issue. Olivetti also suffered a mild dilution of strength as it dipped L470 to L16,800.

Zurich was mixed. Madrid turned dull and Oseo managed a small recovery after Sunday's strike on oil and gas installations.

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